1.5.9 GRI content index

GRI Standard 102-54, 102-55

The Autogrill Group's non-financial statement has been prepared in accordance with the GRI Standards: Core option. The table below shows Group disclosures based on the GRI Standards published in 2016 by the Global Reporting Initiative, with reference to Autogrill's materiality analysis and pertaining to 2017 and 2018.

Universal Standards				
GRI Standard Page no. Disclosure				
GRI 102: General Disclosures				
Organizational profile				
102-1	DR, Simplified Group structure, p. 7.	Name of the organization.		
102-2	DR, The Autogrill Group, p. 5.	Brands, products, and services.		
102-3	Centro Direzionale Milanofiori. Palazzo Z, Strada 5, 20089 Rozzano (MI) – Italy	Location of headquarters.		
102-4	DR, Autogrill around the world, p.5; Drafting criteria, p. 75.	Number of countries where the organization operates, and the names of countries where it has significant operations and/or that are relevant to the topics covered in the report.		
102-5	DR, Simplified Group structure, p. 7; DR, Organizational structure as at 14 March 2019 , p.8.	Nature of ownership and legal form.		
102-6	DR, Autogrill around the world, p.5; DR, Group performance p. 9; DR, Business segments p. 21.	Markets served, including geographic locations, sectors, and types of customers and beneficiaries.		
102-7	DR, The Autogrill Group, p. 4; DR, Condensed consolidated income statement p. 12; DR, Revenue p. 16; Reclassified consolidated statement of financial position, p.18.	Scale of the organization.		
102-8	The people of the Autogrill Group, p. 41; Autogrill Group's social and environmental data, p. 67.	Number of employees by contract and gender.		
102-9	Responsible supply chain management, p. 66	Description of the organization's supply chain		
102-10	DR, Change in scope of consolidation and other corporate actions pp. 9-10; Drafting criteria, p 65;	Significant changes to the organization's size, structure, or supply chain.		
102-11	DR, Financial and non-financial risk management, pp. 87-95; Sustainability for the Autogrill Group p. 38.	Whether and how the organization applies the Precautionary Principle or approach.		
102-12	Human resource development and appraisal, p. 44; Responsible supply chain management, p. 65.	Externally developed economic, environmental, and social charters, principles, or other initiatives to which the organization subscribes.		
102-13	Diversity and equal opportunity, p. 47; Drafting criteria, p. 74.	Memberships of national or international advocacy organizations		
Strategy				
102-14	DR, Letter to the shareholders	Statement from senior decision-maker.		
102-15	DR, Financial and non-financial risk	Description of key impacts, risks, and opportunities.		
	management, pp. 87-95	besonption of key impacts, noks, and opportunities.		
Ethics and integrity				
102-16	Diversity and equal opportunity, p. 47; Code of Ethics, http://www.autogrill.com/it/governance/modello- organizzativo-e-codice-etico	Values, principles, standards, and norms of behaviour.		
Governance	organizzativo-e-codice-etico			
102-18	CGR, pp. 21, 54, 56, 58, 65.	Governance structure of the organization.		
Stakeholder engagemen		Covernance structure of the organization.		
102-40	Stakeholder engagement, p. 39.	List of stakeholder groups engaged by the organization.		
102-41	Labour relations, p. 49.	Percentage of employees covered by collective bargaining agreements.		
102-42	Stakeholder engagement, p. 39.	Basis for identifying stakeholders with whom to engage.		
102-43	Creating and distributing economic value, p. 36; Stakeholder engagement, p. 39; People: the people of the Autogrill Group, p. 41; Community development and engagement, pp. 52-53; Focus on the customer, p. 60.	The organization's approach to stakeholder engagement, including frequency of engagement by type and by stakeholder group, and an indication of whether any of the engagement was undertaken specifically as part of the report preparation process.		
102-44	Stakeholder engagement, p. 39; People: the people of the Autogrill Group, p. 41; Focus on the customer, p. 60.	Key topics and concerns raised through stakeholder engagement and how the organization has responded, including through its reporting. List of the stakeholder groups that raised each of the key topics and concerns.		
Reporting practice	·····			
102-45	Consolidated financial statements, List of consolidated companies and other investments, pp. 172-175	Entities included in the organization's consolidated financial statements or equivalent documents.		
102-46	Drafting criteria, pp. 74-76.	Process for defining the report content and topic boundaries		
102-47	Materiality analysis, p. 40.	Material topics identified in the process for defining report content.		
102-48	Autogrill Group's social and environmental data, p. 71.	Restatements of information given in previous reports, and the reasons for such restatements.		
102-49	Materiality analysis, p. 40.	Significant changes from previous reporting periods in the list of material topics and topic boundaries.		
102-50	Drafting criteria, p. 75.	Reporting period (fiscal or calendar year).		
102-51	The NFS was issued in May 2018	Date of most recent report (if applicable).		
102-52	Drafting criteria, p. 74.	Reporting cycle (annual/biennial).		
102-53	IA&CSR department. Tel. (+39) 0248263490	Contact point for questions regarding the report.		

102-54		Specify which GRI Standards option the organization has chosen (Core or Comprehensive).
102-55	GRI content index, pp. 78-83.	GRI content index
102-56	Independent Auditors' Report, pp. 84-86.	External assurance

Topic-specif	ic standards		-
GRI standard	Page no.	Omission	Disclosure
	DNOMIC SERIES		
	rformance 2016		
GRI 103: Mar	nagement Approach		
103-1	Materiality analysis, p. 40; Matrix linking material topics and related GRI aspects, p. 77.		Explanation of the material topic and its boundary.
103-2	Creating and distributing economic value, p. 36; Community development and engagement, pp. 52-53.		The management approach and its components.
103-3	Creating and distributing economic value, p. 36; Community development and engagement, pp. 52-53; Autogrill Group's social and environmental data, p 71.		Evaluation of the management approach.
GRI 201: Eco	nomic Performance		
201-1	Creating and distributing economic value, p. 36; Autogrill Group's social and environmental data, p. 71;		Direct economic value generated and distributed.
Anti-corrupti	on 2016		
GRI 103: Mar	nagement Approach		
103-1	Materiality analysis, p. 40; Matrix linking material topics and related GRI aspects, p. 77.		Explanation of the material topic and its boundary.
103-2	Policies and guidelines of the Autogrill Group, pp. 31-32; Anti-corruption, pp. 37-38.		The management approach and its components.
103-3	Policies and guidelines of the Autogrill Group, pp. 31-32; Anti-corruption, pp. 37-38.		Evaluation of the management approach.
GRI 205: Ant			
205-3	In 2018, there were no definitive rulings corruption. tive behaviour 2016	s against employees concerning active or passive	Confirmed incidents of corruption and actions taken.
	nagement Approach		
Citi roo. mai	Materiality analysis, p. 40; Matrix		
103-1	linking material topics and related GRI aspects, p. 77.		Explanation of the material topic and its boundary.
103-2	Governance and compliance, p. 37; DR, Financial and non-financial risk management, p. 87		The management approach and its components.
103-3	Governance and compliance, p. 37; DR, Financial and non-financial risk management, p. 87		Evaluation of the management approach.
GRI 206: Ant	i-competitive behaviour		Level - stime for sut:
206-1	In 2018, no legal action was taken against the Group for anti-competitive behaviour, anti-trust, and monopoly issues. Legal actions for anti-competitive behaviour, anti-trust, and monopoly practices.		
	/IRONMENTAL SERIES		
Energy 2016	nagement Approach		
103-1	Materiality analysis, p. 40; Matrix linking material topics and related GRI aspects, p. 77.		Explanation of the material topic and its boundary.
103-2	Policies and guidelines of the Autogrill Group, pp. 31-32; Energy and emissions management, pp. 54-57; Drafting criteria, pp. 74-76.		The management approach and its components.
103-3	Policies and guidelines of the Autogrill Group, pp. 31-32; Energy and emissions management, pp. 54-57; Autogrill Group's social and environmental data, p. 72; Drafting criteria, pp. 75.		Evaluation of the management approach.
GRI 302: Ene			-
302-1	Energy and emissions management, pp. 56; Autogrill Group's social and environmental data, p. 72.		Energy consumption within the organization.
Emissions 20	016		
GRI 103: Mar	nagement Approach		
103-1	Materiality analysis, p. 40; Matrix linking material topics and related GRI aspects, p. 77.		Explanation of the material topic and its boundary.
103-2	Energy and emissions management, pp. 54-57; Drafting criteria, p. 75.		The management approach and its components.
103-3	Energy and emissions management, pp. 54-57; Autogrill Group's social		Evaluation of the management approach.

	and environmental data, p. 72; Drafting criteria, p. 75.		
GRI 305: Emi			
305-1	Autogrill Group's social and		Direct GHG emissions
000 1	environmental data, p. 72. Autogrill Group's social and		
305-2	environmental data, p. 72.		Energy indirect GHG emissions.
Waste 2016			
GRI 103: Man	agement Approach Materiality analysis, p. 40; Matrix		
103-1	linking material topics and related GRI aspects, p. 77.		Explanation of the material topic and its boundary.
103-2	Waste management, pp. 58-59;		The management approach and its
	Drafting criteria, p. 75. Waste management, pp. 58-59; Autogrill Group's social and		components.
103-3	environmental data, p. 73; Drafting criteria, p. 75.		Evaluation of the management approach.
GRI 306: Efflu	uents and waste		
306-2	Autogrill Group's social and environmental data, p. 73.		Total weight of waste, by type and disposal method
	l compliance 2016		
GRI 103: Man	agement Approach Materiality analysis, p. 40; Matrix		
103-1	linking material topics and related GRI aspects, p. 77.		Explanation of the material topic and its boundary.
	Policies and guidelines of the Autogrill		
103-2	Group, p. 32-33; Planet: environmental protection, p. 54; Planet: environmental protection, p. 57.		The management approach and its components.
103-3	Policies and guidelines of the Autogrill Group, p. 32-33; Planet: environmental protection, p. 54; Planet: environmental protection, p.		Evaluation of the management approach.
CDI 207- E	57.		
	ironmental compliance	· · · · ·	Amount of fines and number of non-monetary sanctions for non-
307-1	No significant fines or non-monetary sa	anctions were received in 2018.	compliance with environmental laws and regulations.
	conmental assessment 2016		
GRI 103: Man	agement Approach Materiality analysis, p. 40; Matrix		
103-1	linking material topics and related GRI aspects, p. 77.		Explanation of the material topic and its boundary.
103-2	Planet: environmental protection, p. 54; Responsible supply chain management, p. 65.		The management approach and its components.
103-3	Planet: environmental protection, p. 54; Responsible supply chain management, p. 65.		Evaluation of the management approach.
GRI 308: Sup	plier environmental assessment		
308-1	Responsible supply chain management, p. 65.	In 2018, the implementation process began for the Autogrill Group Supply Chain Sustainability Guidelines, which set general standards for supplier assessment. The Code of Supplier Business Conduct has been published in North America. Once the guidelines are implemented locally, it will be possible to report the exact number of suppliers assessed.	Percentage of new suppliers that were screened using environmental criteria.
GRI 400: SOC			
Employment GRI 103: Man	2016 agement Approach		
103-1	Materiality analysis, p. 40; Matrix linking material topics and related GRI		Explanation of the material topic and its boundary.
103-2	aspects, p. 77. Policies and guidelines of the Autogrill Group, p. 33-34; People: the people of the Autogrill Group, pp. 41-42; Diversity and equal opportunity, p. 47;		The management approach and its components.
103-3	Diversity and equal opportunity, p. 47; Remuneration, p. 48. Policies and guidelines of the Autogrill Group, p. 33-34; People: the people of the Autogrill Group, pp. 41-42; Diversity and equal opportunity, p. 47; Remuneration, p. 48; Autogrill Group's social and environmental data, p. 69.		Evaluation of the management approach.
GRI 401: Emp	oloyment		
401-1	Autogrill Group's social and environmental data, p. 69.		New employee hires and employee turnover.
401-2	Remuneration, p. 48.		Benefits provided to full-time employees that are not provided to temporary or part-time employees, by significant locations of operation.

GRI 103: Mana	agement Approach		
	Materiality analysis, p. 40; Matrix		
103-1	linking material topics and related GRI aspects, p. 77.		Explanation of the material topic and its boundary.
103-2	Policies and guidelines of the Autogrill Group, p. 33-34; People: the people of the Autogrill Group, pp. 41-42; Labour relations, p. 49.		The management approach and its components.
103-3	Policies and guidelines of the Autogrill Group, p. 33-34; People: the people of the Autogrill Group, pp. 41-42; Labour relations, p. 49.		Evaluation of the management approach.
GRI 402: Labo	our/management relations		-
402-1	Labour relations, p. 49.		Minimum notice periods regarding operational changes and whether the notice periods are specified in collective agreements.
Health and sa	fety 2016 agement Approach		
103-1	Materiality analysis, p. 40; Matrix linking material topics and related GRI		Explanation of the material topic and its boundary.
103-2	aspects, p. 77. Policies and guidelines of the Autogrill Group, pp. 33-34; People: the people of the Autogrill Group, pp. 41-42; Occupational health and safety, pp. 50-51.		The management approach and its components.
103-3	Policies and guidelines of the Autogrill Group, p. 33-34; People: the people of the Autogrill Group, pp. 41-42; Occupational health and safety, pp. 50-51.		Evaluation of the management approach.
GRI 403: Occu	upational health and safety		
403-2	Occupational health and safety, pp. 50-51; Autogrill Group's social and environmental data, p. 70.	Absentee rates are not reported because workable hours are not available. The Group is working on a system that will gather that information by reporting year 2020. Data for external personnel is currently unavailable.	Rates of injury, occupational diseases, lost days, absenteeism, and number of work-related fatalities, by region and gender.
	education 2016 agement Approach		
GRI 103: Mana	Materiality analysis, p. 40; Matrix		
103-1	linking material topics and related GRI aspects, p. 77.		Explanation of the material topic and its boundary
103-2	Policies and guidelines of the Autogrill Group, p. 33-34; People: the people of the Autogrill Group, pp. 41; Human resource development and appraisal, pp. 44-46.		The management approach and its components.
103-3	Policies and guidelines of the Autogrill Group, p. 33-34; People: the people of the Autogrill Group, pp. 41; Human resource development and appraisal, pp. 44-46; Autogrill Group's social and environmental data, pp. 67-68.		Evaluation of the management approach.
GRI 404: Trair			
404-1	Human resource development and appraisal, p. 44; Autogrill Group's social and environmental data, pp. 67-68.		Average yearly hours of training per employee, by gender and category.
404-2	Human resource development and appraisal, pp. 44-45.		Programs for upgrading employee skills and transition assistance programs.
404-3	Autogrill Group's social and environmental data, p. 68.		Percentage of employees receiving regular performance reviews.
Diversity and	equal opportunity 2016	1	negular performance reviews.
	agement Approach		
103-1	Materiality analysis, p. 40; Matrix linking material topics and related GRI aspects, p. 77.		Explanation of the material topic and its boundary.
103-2	Policies and guidelines of the Autogrill Group, p. 33-34; People: the people of the Autogrill Group, pp. 41-42; Diversity and equal opportunity, p. 47.		The management approach and its components.
103-3	Policies and guidelines of the Autogrill Group, p. 33-34; People: the people of the Autogrill Group, pp. 41-42; Diversity and equal opportunity, p. 47.		Evaluation of the management approach.
GRI 405: Dive	rsity and equal opportunity		
405-1	People: the people of the Autogrill Group, pp. 41-42; Autogrill Group social and environmental data, p. 66; CGR, pp. 108-109.		Diversity of governance bodies and employees.
Non-discrimin			
GRI 103: Mana 103-1	agement Approach		Evolopation of the metarial tanks and its
100-1	Materiality analysis, p. 40; Matrix		Explanation of the material topic and its

	linking material topics and related GRI		boundary.
103-2	aspects, p. 77. Policies and guidelines of the Autogrill Group, p. 33-34; People: the people of the Autogrill Group, pp. 41-42; Diversity and equal opportunity, p. 47; Protection of human rights, p. 52.		The management approach and its components.
103-3	Policies and guidelines of the Autogrill Group, pp. 33-34; People: the people of the Autogrill Group, pp. 41-42; Diversity and equal opportunity, p. 47; Protection of human rights, p. 52.		Evaluation of the management approach.
GRI 406: No	n-discrimination	-	
406-1		lents of discrimination. Any complaints received through the	Incidents of discrimination and
	dedicated channels were handled pror cial assessment 2016	nptly by the units in charge.	corrective actions taken
	nagement Approach		
103-1	Materiality analysis, p. 40; Matrix linking material topics and related GRI aspects, p. 77.		Explanation of the material topic and its boundary.
103-2	Responsible supply chain management, p. 65; Protection of human rights, p. 52.		The management approach and its components.
103-3	Responsible supply chain management, p. 65; Protection of human rights, p. 52.		Evaluation of the management approach.
GRI 414: Sup	oplier social assessment		
414-1	Responsible supply chain management, p. 65.	In 2018, the implementation process began for the Autogrill Group Supply Chain Sustainability Guidelines, which set general standards for supplier assessment. The Code of Supplier Business Conduct has been published in North America. Once the guidelines are implemented locally, it will be possible to report the exact number of suppliers assessed.	New suppliers that were screened using social criteria.
	ealth and safety 2016 nagement Approach		
103-1	Materiality analysis, p. 40; Matrix linking material topics and related GRI aspects, p. 77.		Explanation of the material topic and its boundary
103-2	Policies and guidelines of the Autogrill Group, p. 33-34; Product quality and safety, p. 63.		The management approach and its components.
103-3	Policies and guidelines of the Autogrill Group, pp. 33-34; Product quality and safety, p. 63.		Evaluation of the management approach.
GRI 416: Cus	stomer health and safety		
416-1	Product quality and safety, p. 63;		Percentage of product and service categories for which health and safety impacts are assessed.
	nd labelling 2016 nagement Approach		
GRI 103. Ma	Materiality analysis, p. 40; Matrix		
103-1	linking material topics and related GRI aspects, p. 77.		Explanation of the material topic and its boundary.
103-2	Policies and guidelines of the Autogrill Group, pp. 33-34; Product labelling and marketing, p. 64.		The management approach and its components.
103-3	Policies and guidelines of the Autogrill Group, pp. 33-34; Product labelling and marketing, p. 64.		Evaluation of the management approach.
GRI 417: Ma	rketing and labelling		Incidents of non-compliance
417-3	In 2018 there were no incidents of non	-compliance concerning product and service marketing	Incidents of non-compliance concerning marketing
	communications.		communications.
	mic compliance 2016		communications.
			communications. Explanation of the material topic and its boundary.
GRI 103: Ma	mic compliance 2016 nagement Approach Materiality analysis, p. 40; Matrix linking material topics and related GRI aspects, p. 77. Governance and compliance, p. 37; DR, Financial and non-financial risk management, p. 87-95		Explanation of the material topic and its
GRI 103: Ma 103-1	mic compliance 2016 nagement Approach Materiality analysis, p. 40; Matrix linking material topics and related GRI aspects, p. 77. Governance and compliance, p. 37; DR, Financial and non-financial risk		Explanation of the material topic and its boundary. The management approach and its
GRI 103: Ma 103-1 103-2 103-3	mic compliance 2016 nagement Approach Materiality analysis, p. 40; Matrix linking material topics and related GRI aspects, p. 77. Governance and compliance, p. 37; DR, Financial and non-financial risk management, p. 87-95 Governance and compliance, p. 37; DR, Financial and non-financial risk		Explanation of the material topic and its boundary. The management approach and its components. Evaluation of the management approach.
GRI 103: Ma 103-1 103-2 103-3 GRI 419: Soo 419-1	In 2018, there were no fines or non-more regulations in the social and economic conomic conomi	onetary sanctions for non-compliance with laws and area.	Explanation of the material topic and its boundary. The management approach and its components.
GRI 103: Ma 103-1 103-2 103-3 GRI 419: Sou 419-1 Effectivenes	mic compliance 2016 nagement Approach Materiality analysis, p. 40; Matrix linking material topics and related GRI aspects, p. 77. Governance and compliance, p. 37; DR, Financial and non-financial risk management, p. 87-95 Governance and compliance, p. 37; DR, Financial and non-financial risk management, p. 87-95 cioeconomic compliance In 2018, there were no fines or non-mer regulations in the social and economic sa and transparency of decision-makin	onetary sanctions for non-compliance with laws and area.	Explanation of the material topic and its boundary. The management approach and its components. Evaluation of the management approach. Amount of fines and number of non-monetary sanctions for non- compliance with laws and regulations in the social and
GRI 103: Ma 103-1 103-2 103-3 GRI 419: Sou 419-1 Effectivenes	In 2018, there were no fines or non-more regulations in the social and economic conomic conomi	onetary sanctions for non-compliance with laws and area.	Explanation of the material topic and its boundary. The management approach and its components. Evaluation of the management approach. Amount of fines and number of non-monetary sanctions for non- compliance with laws and regulations in the social and

	aspects, p. 77.	
103-2	Policies and guidelines of the Autogrill Group, p. 33-34; Governance and compliance, p. 37; Financial and non- financial risk management, p. 87-95.	The management approach and its components.
103-3	Policies and guidelines of the Autogrill Group, p. 33-34; Governance and compliance, p. 37; Financial and non- financial risk management, p. 87-95.	Evaluation of the management approach.
Accessibilit	ty and quality of services 2016	
GRI 103: Ma	anagement Approach	
103-1	Materiality analysis, p. 40; Matrix linking material topics and related GRI aspects, p. 77.	Explanation of the material topic and its boundary.
103-2	Policies and guidelines of the Autogrill Group, p. 33-34; Services: quality and accessibility, p. 62; Product labelling and marketing, p. 64.	The management approach and its components.
103-3	Policies and guidelines of the Autogrill Group, p. 33-34; Services: quality and accessibility, p. 62; Product labelling and marketing, p. 64.	Evaluation of the management approach.