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NEWS RELEASE

NOTICE PURSUANT TO ARTICLES 41, PARAGRAPH 6 AND 50-QUINQUIES, PARAGRAPHS 2 AND 5 OF THE REGULATION ADOPTED BY CONSOB BY RESOLUTION NO. 11971 OF MAY 14, 1999, AS SUBSEQUENTLY INTEGRATED AND AMENDED (THE "ISSUERS' REGULATION") – FINAL RESULTS OF THE PROCEDURE TO COMPLY WITH THE OBLIGATION TO PURCHASE UNDER ART. 108, PAR. 2, OF THE CFA

DUFRY HAS REACHED 96.3858% OF AUTOGRILL'S SHARE CAPITAL (INCLUDING TREASURY SHARES)

JOINT PROCEDURE TO EXERCISE THE RIGHT TO PURCHASE PURSUANT TO ARTICLE 111 OF THE CFA AND TO COMPLY WITH THE OBLIGATION TO PURCHASE UNDER ARTICLE 108, PARAGRAPH 1, OF THE CFA ON ALL OF THE RESIDUAL AUTOGRILL SHARES

With reference to the procedure to comply with the obligation to purchase under Article 108, Paragraph 2, of Legislative Decree No. 58 of 24 February 1998, as subsequently amended and supplemented (the "**CFA**") commenced by Dufry AG ("**Dufry**" or the "**Offeror**") on June 12, 2023 (the "**Procedure to Comply with the Obligation to Purchase under Art. 108, Par. 2, of the CFA**") for 21,159,960 outstanding ordinary shares of Autogrill S.p.A. ("Autogrill" or the "Issuer") not held by the Offeror (the "**Remaining Shares**") following the completion of the reopening of the tender period of the mandatory exchange offer launched by the Offeror for the ordinary shares of Autogrill pursuant to art. 102 and 106, Paragraphs 1 and 2-*bis*, of the CFA (the "**Offer**"), further to the notice announcing the preliminary results of the Procedure to Comply with the Obligation to Purchase under Art. 108, Par. 2, of the CFA (and the Obligation to Purchase through the U.S. Private Placement) published on July 1, 2023, the Offeror announces the following.

All terms not defined in this press release shall have the same meaning given to them (i) in the press release concerning the final results of the Reopening of the Tender Period and the terms of the Procedure to Comply with the Obligation to Purchase under Art. 108, Par. 2, of the CFA published on June 7, 2023 as well as (ii) in the offer document, approved by Consob with resolution no. 22661 of April 5, 2023, and published on April 11, 2023 (the "**Offer Document**") among others, on the Offeror's website <u>www.dufry.com</u> and on the dedicated website of Dufry (<u>www.opa-autogrill.com</u>).

The Procedure to Comply with the Obligation to Purchase under Art. 108, Par. 2, of the CFA (including the Obligation to Purchase through the U.S. Private Placement) carried out by the Offeror targeted the 21,159,960 Remaining Shares, equal to 5.4956% of the share capital of the Issuer. The period for the submission of the Requests for Sale by the holders of Remaining Shares in the context of the Procedure to Comply with the Obligation to Purchase under Art. 108, Par. 2, of the CFA (and the Obligation to Purchase through the U.S. Private Placement) started on June 12, 2023 and ended on June 30, 2023 (the "**Period for the Submission of the Requests for Sale**").

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Final results of the Procedure to Comply with the Obligation to Purchase under Art. 108, Par. 2, of the CFA

Based on the final results disclosed by UniCredit Bank AG, Milan Branch, in its capacity as intermediary responsible for coordinating the collection of the Requests for Sale, in the context of the Procedure to Comply with the Obligation to Purchase under Art. 108, Par. 2, of the CFA (including the Obligation to Purchase through the U.S. Private Placement), based on the information provided by each Depositary Intermediary, during the Period for the Submission of the Requests for Sale, Autogrill shareholders submitted Requests for Sale relating to 7,244,025 Remaining Shares, representing (i) 1.8814% of the Issuer's share capital and (ii) 34.2346% of the total Remaining Shares.

Therefore, the final results above are the same as the preliminary results disclosed in the press release announcing the preliminary results of the Procedure to Comply with the Obligation to Purchase under Art. 108, Par. 2, of the TUF published on July 1, 2023.

In connection with the 7,244,025 Remaining Shares for which Requests for Sale were submitted in the context of the Procedure to Comply with the Obligation to Purchase under Art. 108, Par. 2, of the CFA (including the Obligation to Purchase through the U.S. Private Placement):

- the Share Consideration (namely, 0.1583 newly-issued ordinary shares of Dufry admitted to trading on the Six Swiss Exchange per each Remaining Share) will be paid to the holders of 2,592,993 Remaining Shares (representing 35.7949% of the shares tendered during Period for the Submission of the Requests for Sale); and
- (ii) the Cash Alternative Consideration (namely, Euro 6.33 per each Remaining Share) will be paid to the holders of 4,651,032 Remaining Shares (representing 64.2051% of the shares tendered during the Period for the Submission of the Requests for Sale).

During the Period for the Submission of the Requests for Sale, the Offeror did not acquire any shares of Autogrill outside the Procedure to Comply with the Obligation to Purchase under Art. 108, Par. 2, of the CFA (including the Obligation to Purchase through the U.S. Private Placement).

Therefore, taking into account (a) the 7,244,025 Remaining Shares for which Requests for Sale were submitted in the context of the Procedure to Comply with the Obligation to Purchase under Art. 108, Par. 2, of the CFA (including the Obligation to Purchase through the U.S. Private Placement) and (b) the 363,276,282 ordinary shares of Autogrill already directly held by the Offeror prior to the beginning of the Period for the Submission of the Requests for Sale, on the Payment Date of the Procedure to Comply with the Obligation to Purchase under Art. 108, Par. 2, of the CFA, the Offeror will directly hold 370,520,307 ordinary shares of Autogrill, equal to 96.2307% of the share capital of the latter. Adding together the 597,300 Treasury Shares held by Autogrill as of today's date, the total stake held in the share capital of Autogrill by the Offeror, directly and, as regards the Treasury Shares, indirectly, following the end of the Procedure to Comply with the Obligation to Purchase under Art. 108, Par. 2, of the Share capital of Autogrill amount to 371,117,607 shares, equivalent to 96.3858% of the share capital of Autogrill.

Payment of the Consideration for the Obligation to Purchase under Art. 108, Par. 2, of the CFA

The shareholders of Autogrill that submitted Requests for Sale in the context of the Procedure to Comply with the Obligation to Purchase under Art. 108, Par. 2 of the CFA (including the Obligation to Purchase through the U.S. Private Placement) will receive the Consideration for the Obligation to Purchase under Art. 108, Par. 2, of the CFA due to them – i.e., either the Share Consideration or the Cash Alternative

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Consideration depending on their choice in the Requests for Sale – on the Payment Date of the Consideration for the Obligation to Purchase under Art. 108, Par. 2, of the CFA, namely July 7, 2023 (being the fifth Trading Day following the end of the Period for the Submission of the Requests for Sale) against transfer of ownership of the Autogrill shares to the Offeror, in accordance with the procedures described in the dedicated paragraph of the press release published on June 7, 2023 (including with respect to the treatment of any Fractional Parts).

In order to provide the Share Consideration to the Requesting Shareholders, the Offeror, in execution of the Offer Capital Increase, will issue 410,471 Dufry shares, representing 0.2766% of the share capital of the Offeror following such issuance as of the Payment Date of the Consideration for the Obligation to Purchase under Art. 108, Par. 2, of the CFA. Following such issuance, the subscribed and paid-up share capital of Dufry will be represented by 148,397,687 ordinary shares. The aggregate amount of the Cash Alternative Consideration due to the Requesting Shareholders that so requested in their Requests for Sale is equal to Euro 29,441,032.56.

Joint Procedure for the execution of the Squeeze Out Procedure and the fulfilment of the obligation to purchase under Art. 108, Par. 1 of the CFA

Following the completion of the Procedure to Comply with the Obligation to Purchase under Art. 108, Par. 2, of the CFA (including the Obligation to Purchase through the U.S. Private Placement) the total shareholding directly or indirectly (as for the Treasury Shares) held by the Offeror in the share capital of Autogrill is higher than 95%. Since the Offeror already declared, *inter alia*, in the Offer Document its intention to carry out the Squeeze-Out Procedure, the relevant legal requirements have been met as well as those for the performance of the Obligation to Purchase under Art. 108, Par. 1, of the CFA with reference to all of the 13,915,935 outstanding ordinary shares of Autogrill not held, directly or indirectly, by the Offeror following the completion of the Procedure to Comply with the Obligation to Purchase under Art. 108, Par. 2, of the CFA (the "**Residual Shares**"), equal to 3.6142% of the share capital of Autogrill.

Therefore, as previously indicated in the Offer Document and the press release published on June 7, 2023, following the Payment Date of the Consideration for the Obligation to Purchase pursuant to Art 108, Par. 2, of the CFA, the Offeror will carry out the Squeeze Out Procedure and, concurrently, will comply with the Obligation to Purchase under art. 108, Par. 1, of the CFA *vis-à-vis* the remaining shareholders of the Issuer that so request, through a specific joint procedure agreed upon with CONSOB and Borsa Italiana (the "**Joint Procedure**"), terms and conditions of which are described below.

Pursuant to Article 111 of the CFA, the Joint Procedure will result in the transfer to the Offeror of ownership of each of the Residual Shares, including, for the sake of clarity, shares held by Autogrill shareholders that do not submit any Request for Sale Concerning the Joint Procedure (as defined below).

Simultaneously with the Joint Procedure, the Offeror will launch in the United States a new private placement addressed solely to "qualified institutional buyers", or "QIBs" (as defined in Rule 144A of the U.S. Securities Act of 1933, as amended (the "**U.S. Securities Act**")) who hold Residual Shares, under the same terms and conditions as the Joint Procedure (including the same Period for the Submission of the Requests for Sale Concerning the Joint Procedure and the same Consideration for the Joint Procedure, both as defined below), in reliance on the exemption from registration provided for private placements pursuant to Section 4(a)(2) of the U.S. Securities Act (the "Joint Procedure through the U.S. Private Placement").

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(i) Consideration for the Joint Procedure

In the context of the Joint Procedure, the Offeror - in compliance with Articles 111 and 108, Paragraphs 3 and 5 of the CFA - will pay to any shareholder of the Issuer the same Consideration of the Procedure to Comply with the Obligation to Purchase under Art. 108, Par. 2, (the "**Consideration for the Joint Procedure**") and hence:

- (a) the Share Consideration, namely 0.1583 shares of Dufry for each Autogrill share, or
- (b) the Cash Alternative Consideration, namely Euro 6.33 for each Autogrill share, in the event the Requesting Shareholder (as defined below) expressly requests to receive such type of Consideration in the Request for Sale Concerning the Joint Procedure, as defined below. Should all of the Autogrill shareholders submit Requests for Sale Concerning the Joint Procedure for all of the Residual Shares requesting the Cash Alternative Consideration, the aggregate amount in cash payable by the Offeror for all of the Residual Shares would be equal to Euro 88,087,868.55.

Please note that shareholders holding Residual Shares that do not submit any Request for Sale Concerning the Joint Procedure will receive solely the Share Consideration, with the sole exception of shareholders resident in the Excluded Countries who will receive the Cash Alternative Consideration.

(ii) Period to exercise the right to choose with respect to the type of Consideration for the Joint Procedure

The period, agreed to with Borsa Italiana and CONSOB, during which Autogrill shareholders may exercise their right to choose, pursuant to Articles 108, Paragraph 5, and 111, Paragraph 2, of the CFA, with respect to the type of Consideration for the Joint Procedure, *i.e.*, between the Share Consideration and the Cash Alternative Consideration, will start at 8:30 (Italian time) on July 10, 2023 and will end at 17:30 (Italian time) on July 17, 2023 (the "**Period for the Submission of the Requests for Sale Concerning the Joint Procedure**"), subject to possible extension in accordance with applicable laws and regulations.

(iii) Procedure for the submission of the Requests for Sale Concerning the Joint Procedure and the deposit of the relevant Residual Shares

The holders of Residual Shares who intend to request Dufry to purchase such shares in the context of the Joint Procedure (the **"Requesting Shareholders**") shall submit a request for sale by executing and delivering to a Responsible Intermediary, prior to the end of the Period for the Submission of the Requests for Sale Concerning the Joint Procedure, the specific form (which can be found at the registered office of the Intermediary Responsible for Coordinating the Collection of the Requests for Sale Concerning the Joint Procedure and the Responsible Intermediaries as well as on website of the Issuer, the Offeror and the Global information Agent) duly completed in all of its parts (the **"Request for Sale Concerning the Joint Procedure**") and simultaneously depositing the Residual Shares with such Responsible Intermediary. The Responsible Intermediaries that will collect the Requests for Sale Concerning the Joint Procedure are the same Responsible Intermediaries that have collected the tenders in the Offer (as indicated in Paragraph B.3 of the Offer Document) and subsequently, the Requests for Sale in the context of the Procedure to Comply with the Obligation to Purchase under Art. 108, Par. 2, of the CFA, i.e. UniCredit Bank AG (Milan Branch), BNP Paribas, Succursale Italia, EQUITA S.I.M. S.p.A., Crédit Agricole Italia S.p.A., Banca Monte dei Paschi di Siena S.p.A. The holders of Residual Shares can also deliver the Requests for Sale Concerning the Joint Procedure to, and deposit the Residual Shares indicated therein with, any of the

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Depositary Intermediaries, provided that the delivery and deposit are made in time for the Depositary Intermediaries to deposit the Residual Shares with a Responsible Intermediary no later than the end of the Period for the Submission of the Requests for Sale Concerning the Joint Procedure.

Only those Residual Shares that are duly registered (in dematerialized form) and available in a securities account of the Requesting Shareholder opened at a Depositary Intermediary may be the subject matter of Requests for Sale Concerning the Joint Procedure. Moreover, such shares shall be free of encumbrances of any kind and nature, whether *in rem*, obligatory or personal, as well as freely transferable to the Offeror. Finally, the Residual Shares resulting from transactions performed on the market may be included in a Request for Sale Concerning the Joint Procedure only after settlement of such transactions in the context of the clearing system.

The Requests for Sale Concerning the Joint Procedure by minors or persons under guardianship or receivership, in accordance with applicable legal provisions, which are executed by the parent(s), guardian(s) or receiver(s), if not accompanied by the authorization of the guardianship or receivership court, will be accepted under reservation and will be satisfied only if the authorization is received by the Depositary Intermediary or the Responsible Intermediary before the end of the Period of for the Submission of the Requests for Sale Concerning the Joint Procedure and the payment of the Consideration for the Joint Procedure relating to such tenders will occur in any case only after the authorization is received.

Since the Autogrill shares are held in a dematerialized form, the execution and delivery of the Request for Sale Concerning the Joint Procedure will constitute an irrevocable mandate and instruction given by each holder of Residual Shares to the Responsible Intermediary, or to the relevant Depositary Intermediary at whose securities account the shares are deposited, to perform all the necessary formalities for the transfer of the Residual Shares to the Offeror, including through temporary accounts at such intermediaries, if applicable.

For the entire period that the Residual Shares indicated in a Request for Sale Concerning the Joint Procedure are bound to the Joint Procedure and, thus, until the Settlement Date of the Joint Procedure, the Requesting Shareholders may still exercise the economic and administrative rights pertaining to the Residual Shares, which shall remain the property of such Requesting Shareholders. However, during the same period, the Requesting Shareholders may not transfer or dispose of the Residual Shares.

The Requests for Sale Concerning the Joint Procedure submitted by the holders of Residual Shares (or by their duly empowered representatives) during the Period for the Submission of the Requests for Sale Concerning the Joint Procedure, and, in particular, the choice of the type of Consideration for the Joint Procedure made in the Request for Sale Concerning the Joint Procedure, may not be withdrawn or changed.

(iv) Completion of the Joint Procedure: date and procedure for the payment of the Consideration for the Joint Procedure; transfer of the title on the Residual Shares to the Offeror; handling of the Fractional Parts

The settlement of the Joint Procedure, consisting in the transfer to the Offeror of title of all the Residual Shares (including, for the sake of clarity, the shares for which no Request for Sale Concerning the Joint Procedure has been submitted) and the payment to the Autogrill shareholders of the Consideration for the Joint Procedure, will occur on the fifth Trading Day following the end of the Period for the Submission of the Requests for Sale Concerning the Joint Procedure, *i.e.* on July 24, 2023, subject to possible extension (the "Settlement Date of the Joint Procedure").

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In particular, on the Settlement Date of the Joint Procedure:

- the Share Consideration due to Requesting Shareholders will be paid through the transfer of the Dufry shares due in the securities accounts at the Responsible Intermediaries or the Depositary Intermediaries owned by the Requesting Shareholders; or
- (b) the Cash Alternative Consideration due to Requesting Shareholders, if any, will be paid through the transfer of the relevant amount to the Responsible Intermediaries, which shall transfer the funds to the Depositary Intermediaries, which in turn shall credit such funds to the Requesting Shareholders in accordance with the instructions issued by the Requesting Shareholders (or their representatives) in the Request for Sale Concerning the Joint Procedure, all in compliance with the procedures set forth in the Request for Sale Concerning the Joint Procedure;
- (c) the Offeror will make the Share Consideration available also to the shareholders holding Residual Shares that that have not submitted a Request for Sale Concerning the Joint Procedure and are not resident in the Excluded Countries. Shareholders holding Residual Shares that that have not submitted a Request for Sale Concerning the Joint Procedure and are resident in the Excluded Countries, will receive the Cash Alternative Consideration.

No interest will be paid by the Offeror or any other person on the Cash Alternative Consideration.

With respect to the Residual Shares for which no Requests for Sale Concerning the Joint Procedure, on the Settlement Date of the Joint Procedure the Offeror will submit to Autogrill the notice pursuant to Article 111, Paragraph 3, of the CFA. Once such notification is made, the transfer of title of all the Residual Shares to the Offeror will be effective and will thus be recorded on the Issuer's register of shareholders.

If a shareholder of Autogrill is entitled to a Share Consideration composed of a non-integral number of Dufry shares, the Depositary Intermediary or the Responsible Intermediary to which such Requesting Shareholder submitted its Request for Sale Concerning the Joint Procedure will indicate on the Request for Sale Concerning the Joint Procedure the fractional part of such non-integral number (any such fractional part, a "**Fractional Part**"). Each Responsible Intermediary, also on behalf of the Depositary Intermediaries that have delivered Requests for Sale Concerning the Joint Procedure (that do not provide for a request of Cash Alternative Consideration) to it, will inform the Intermediary Responsible for the Collection of Requests for Sale of the number of Dufry shares resulting from the aggregation of all the Fractional Parts delivered to such Responsible Intermediary.

Similarly, for those shareholders who have not submitted a Request for Sale Concerning the Joint Procedure and who are entitled to a Share Consideration consisting of a non-integral number of Dufry shares, the Fractional Parts will be aggregated and the Depositary Intermediaries will notify the Intermediary Responsible for Coordinating the Collection of Requests for Sale of the number of Dufry shares resulting from such aggregation.

The Intermediary Responsible for Coordinating the Collection of Requests for Sale, i.e. Unicredit Bank AG, Milan Branch, on behalf and in the name of the relevant shareholders and based on the communication received by each Responsible Intermediary or Depositary Intermediaries, will aggregate all of the Fractional Parts and sell the resulting integral number of newly issued Dufry shares on the Six Swiss Exchange at market conditions (including exchange rate). The cash proceeds of such sales (in Euro) will then be transferred to each Responsible Intermediary or Depositary Intermediaries that will distribute them to the relevant shareholders of Autogrill proportionally to their respective Fractional Parts (such cash amount

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corresponding to the Fractional Part, the "**Cash Amount of the Fractional Part**"), as follows: within 10 Trading Days after the Settlement Date of the Joint Procedure, the Intermediary Responsible for the Collection of Requests for Sale will credit the proceeds of the sale (in Euro) to the relevant Depositary Intermediaries (through the Responsible Intermediaries, as far as the amounts to be paid to shareholders that have submitted a Request for Sale Concerning the Joint Procedure are concerned) proportionally to the Cash Amounts of the Fractional Part due to the relevant shareholders of Autogrill. The Depositary Intermediaries will, in turn, distribute and credit such proceeds to the relevant shareholders.

It should be noted that, as a consequence of the assignment of the Share Consideration, if a Requesting Shareholder submits a Request for Sale Concerning the Joint Procedure for a number of Autogrill shares lower than 7 (i.e. the minimum number of Autogrill shares that, when multiplied by 0.1583, allows to obtain at least 1 Dufry share), such shareholder will be entitled to receive only the Cash Amount of the Fractional Part. The same treatment will be reserved to the holders of lower than 7 Residual Shares for which no Requests for Sale Concerning the Joint Procedure will be submitted, in the event that they are entitled to receive the Share Consideration in the context of the Joint Procedure. No interest will be paid by the Offeror or any other person on the Cash Amount of the Fractional Part.

(v) Guarantees of full performance of the Joint Procedure

The Offeror will issue up to 2,202,893 new Dufry shares to be delivered as Consideration for the Joint Procedure (assuming that all of the holders of Residual Shares submit Requests for Sale Concerning the Joint Procedure for all of their Autogrill shares without requesting the Cash Alternative Consideration), on or before the Settlement Date of the Joint Procedure, in execution of the Offer Capital Increase, as recognised and determined by Dufry's board of directors on March 30, 2023, out of the capital range lastly authorised by Dufry's ordinary shareholders' meeting held on May 8, 2023.

As a guarantee of full performance of the obligation of the Offeror to pay the Cash Alternative Consideration to the Requesting Shareholders that so requested in their Request for Sale Concerning the Joint Procedure, the Issuing Bank, i.e. Unicredit Bank AG, undertook, *inter alia*, to issue the guarantee for the exact fulfilment of the obligations relating to the Joint Procedure. Before the beginning of the Period for the Submission of the Requests for Sale Concerning the Joint Procedure, the Issuing Bank will issue the above-mentioned guarantee, for a total amount equal to the maximum amount of the Cash Alternative Consideration possibly payable by the Offeror as a result of the Joint Procedure (assuming that all the Requesting Shareholders submit Requests for Sale Concerning the Joint Procedure for all their Residual Shares opting for the Cash Alternative Consideration).

(vi) Delisting of Autogrill shares

In accordance with Article 2.5.1, Paragraph 6, of the Stock Exchange Regulation, Borsa Italiana will order the delisting of the Autogrill shares from the Euronext Milan as from July 24, 2023 (the Settlement Date of the Joint Procedure), subject to suspension of the trading of Autogrill shares during the sessions of July 20 and 21, 2023.

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Legal Disclaimer

The mandatory public exchange offer (the "Offer") is launched exclusively in Italy and is made on a nondiscriminatory basis and on equal terms to all holders of Autogrill shares, as indicated in the notice published pursuant to article 102 of the Italian Legislative Decree No. 58 of February 24, 1998 (the "Notice") and further described in the offer document (the "Offer Document") and the exemption document (the "Exemption Document") that have been published in accordance with the applicable regulation.

The Offer has not been and will not be made in the United States, Canada, Japan, Australia and any other jurisdictions where making the Offer or tendering therein would not be in compliance with the securities or other laws or regulations of such jurisdiction or would require any registration, approval or filing with any regulatory authority (such jurisdictions, including the United States, Canada, Japan and Australia, the **"Excluded Countries"**), by using national or international instruments of communication or commerce of the Excluded Countries (including, by way of illustration, the postal network, fax, telex, e-mail, telephone and internet), through any structure of any of the Excluded Countries' financial intermediaries or in any other way. No actions have been taken or will be taken to make the Offer possible in any of the Excluded Countries.

Copies of the Notice, the Offer Document, or portions thereof, as well as copies of any documents relating to the Offer, including the Exemption Document, are not and should not be sent, or in any way transmitted, or otherwise distributed, directly or indirectly, in the Excluded Countries. Any person receiving any such documents shall not distribute, send or dispatch them (whether by post or by any other mean or device of communication or international commerce) in the Excluded Countries. The Notice, the Offer Document, as well as any other document relating to the Offer, including the Exemption Document, do not constitute and shall not be construed as an offer of financial instruments addressed to persons domiciled and/or resident in the Excluded Countries. No securities may be offered or sold in the Excluded Countries without specific authorization in accordance with the applicable provisions of the local law of the Excluded Countries or a waiver thereof.

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DUFRY GROUP – LEADING GLOBAL TRAVEL EXPERIENCE PLAYER

Dufry AG (SIX: DUFN), founded in 1865 and headquartered in Basel, Switzerland, delivers a revolutionary travel experience to consumers worldwide by uniquely combining retail, food & beverage and digital. Our company addresses 2.3 billion passengers in more than 75 countries in 5,500 outlets across 1,200 airports, motorways, cruise lines, seaports, railway stations and other locations across all six continents. With the traveler at our core, we are creating value for all our stakeholders including concession and brand partners, employees, communities, and finally, our shareholders.

Sustainability is an inherent element of Dufry's business strategy aiming for sustainable and profitable growth of the company while fostering high standards of environmental stewardship and social equity.

To learn more about Dufry, please visit www.dufry.com