

Autogrill Group

Half-year Report



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Group Profile

Autogrill is the world's leading provider of food & beverage and retail services for travelers.

Present in 35 countries with approximately 63,500 employees, it manages more than 5,300 points of sale in over 1,200 locations. It operates mainly through concessions: at airports, along motorways, with a selective presence in railway stations, on high streets, at shopping centers, trade fairs and other cultural attractions.

Food & Beverage is its historical business and is well developed mainly in North America and Europe. Travel Retail & Duty-Free is concentrated mostly in Europe, however with a presence in the Middle East, the Americas and Asia.

Autogrill manages a portfolio of more than 350 quality brands, directly or under license: a tailored mix of global and local brands that allows swift response to the changing needs of the markets and makes the Group a global service provider to landlords and consumers alike.

Autogrill, listed on the Milan Stock Exchange, is controlled indirectly by Edizione S.r.l. (the Benetton family's investment arm) which holds 59.3% of the share capital.



1. Interim director's report

1.1 Definitions and symbols

Definitions

Exchange Rates: more than half the Group's operations are located in countries which use a non-euro currency, primarily the United States of America, the United Kingdom, Canada and Switzerland. Due to the local nature of the business, in each country revenue is generally expressed in the same currency as costs and investments. The Group also has a currency risk policy, financing most of its net assets in the principal non-euro currencies with debt in the same currency, or entering into currency hedges that achieve the same effect.

However, this does not neutralize the impact of exchange rate fluctuations when translating individual financial statement items.

In comparisons with prior-year figures, the phrase "at constant exchange rates" may also be used, to signify the increase or decrease that would have occurred had the corresponding figures of consolidated companies with functional currencies other than the euro been calculated at the same exchange rates employed for the period under review.

Revenue: in the interim directors' report this refers to operating revenue, which excludes fuel sales at the service stations operated by the Group. Costs and margins as a percentage of revenue are calculated on this basis. Fuel sales are listed under "Other operating income" net of the relative purchase costs.

EBITDA: this is the sum of EBIT (earnings before interest and tax) and depreciation, amortization and impairment losses, and can be gleaned directly from the consolidated financial statements, as supplemented by the notes thereto. Because it is not defined in IFRS, it could differ from and therefore not be comparable with EBITDA reported by other companies.

Capital expenditure: this excludes investments in non-current financial assets and equity holdings.

Symbols

Unless otherwise specified, amounts in the interim directors' report are expressed in millions of euros (m), millions of US dollars (m), or millions of British pounds (m). In the notes to the financial statements, unless otherwise specified, amounts are expressed in thousands (m).

Where figures have been rounded to the nearest million, changes and ratios are calculated using figures extended to thousands for the sake of greater accuracy.



1.2 Group performance

1.2.1 Highlights¹

| | | | Cho | Change | |
|---|---------|---------|-------|----------------------------|--|
| (€ m) | 1H2011 | 1H2010 | 2010 | at constant exchange rates | |
| Revenue | 2,655.8 | 2,582.2 | 2.8% | 4.2% | |
| EBITDA | 250.8 | 246.7 | 1.7% | 3.6% | |
| EBITDA margin | 9.4% | 9.6% | | | |
| EBIT | 108.2 | 97.5 | 11.0% | 14.2% | |
| EBIT margin | 4.1% | 3.8% | | | |
| Profit attributable to owners of the parent | 39.0 | 23.5 | 66.3% | 75.8% | |
| % of revenue | 1.5% | 0.9% | | | |
| Net cash flow from operating activities | 104.4 | 193.5 | | | |
| Capital expenditure | 83.9 | 83.0 | 1.1% | 9.9% | |
| % of revenue | 3.2% | 3.2% | | | |
| Earnings per share (€ cents) | | | | | |
| basic | 15.4 | 9.2 | | | |
| diluted | 15.3 | 9.2 | | | |
| | | | Cho | ange | |

| | 20/0//2010 | 21/10/2010 | Cho | ınge |
|----------------------------|------------|------------|------------|----------------------------|
| (€ m) | 30/06/2010 | 31/12/2010 | 30/06/2010 | at constant exchange rates |
| Net invested capital | 2,207.9 | 2,286.9 | (79.0) | 11.3 |
| Net financial indebtedness | 1,551.8 | 1,575.5 | (23.7) | 38.7 |
| | | | | |

In the first half of 2011 the Group reported financial results improved compared to the results of the first half of 2010.

The global economic recovery seems more and more solid, in the first part of 2011, although it is characterized by different pace of recovery among developed countries and emerging countries, with a 2011 GDP expected growth rate of 2.5% and 6.5%, respectively². North Africa and Middle East crisis and the Japan earthquake have only marginally impacted the recovery trend and their effects will not last for a long period of time.

With reference to the main geographical regions where the Group operates, United States economy continues to recover with strong earnings realized by companies, although with limited effects on unemployment rate³. Some recovery is taking place also in Europe but growth is strongly polarized in Germany, while in other European countries, and specifically in Italy, recovery and unemployment reduction shows contrasted trends. This is reflected in different traffic dynamics both in airports and motorways, the main channels of Autogrill Group. In particular, in the first six months of the year, there has been a good recovery in air traffic in Europe and the United States (mainly concentrated in major airports and hubs). On the other side, motorway

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¹ With respect to the figure originally published, revenue, Ebitda, Ebit, investments and cash flow from operations in 1st half 2010 refer only to the Food & Beverage and Travel Retail & Duty Free segments, whereas the Flight segment, transferred on 31 December 2010, is consolidated under "Profit from discontinued operations" and "Cash flows from discontinued operations".

² Source: OCSE/OECD Economic Outlook 2011/1.

³ The unemployment rate in June 2011 is 9.2%, an improvement compared to 2010, but still far from pre-crisis levels.



traffic is sluggish, or even decreasing, and it is also affected by the high fuel price at the pump, both in Italy and in the United States.

1.2.2 Income statement results⁴

| | | % of revenue | 1H2010 | % of revenue | Change | |
|--|---------|--------------|---------|--------------|---------|----------------------------------|
| (€ m) | 1H2011 | | | | 2010 | at constant exchange rates |
| Revenue | 2,655.8 | 100.0% | 2,582.2 | 100.0% | 2.8% | 4.2% |
| Other operating income | 74.8 | 2.8% | 59.9 | 2.3% | 25.0% | 24.1% |
| Total revenue and other operating income | 2,730.6 | 102.8% | 2,642.1 | 102.3% | 3.4% | 4.6% |
| Raw materials, supplies and goods | (979.2) | 36.9% | (950.1) | 36.8% | 3.1% | 4.0% |
| Personnel expense | (694.3) | 26.1% | (670.4) | 26.0% | 3.6% | 5.5% |
| Leases, rentals, concessions and royalties | (547.0) | 20.6% | (526.2) | 20.4% | 4.0% | 5.4% |
| Other operating costs | (259.2) | 9.8% | (248.7) | 9.6% | 4.2% | 5.9% |
| EBITDA | 250.8 | 9.4% | 246.7 | 9.6% | 1.7% | 3.6% |
| Depreciation, amortisation and impairment losses | (142.6) | 5.4% | (149.2) | 5.8% | (4.4%) | (3.2%) |
| EBIT | 108.2 | 4.1% | 97.5 | 3.8% | 11.0% | 14.2% |
| Net financial expense | (40.9) | 1.5% | (37.2) | 1.4% | 10.1% | 11.5% |
| Adjustment to the value of financial assets | 0.8 | 0.0% | (4.7) | 0.2% | n.s. | n.s. |
| Pre tax profit | 68.1 | 2.6% | 55.7 | 2.2% | 22.3% | 26.9% |
| Income tax | (23.8) | 0.9% | (31.0) | 1.2% | (23.0%) | (21.8%) |
| Profit from continuing operations | 44.2 | 1.7% | 24.7 | 1.0% | 79.2% | 90.8% |
| Profit from discontinued operations | - | - | 6.7 | 0.3% | n.s. | n.s. |
| Profit attributable to: | 44.2 | 1.7% | 31.4 | 1.2% | 40.8% | 47.8% |
| - owners of the parent | 39.0 | 1.5% | 23.5 | 0.9% | 66.3% | 75.8% |
| - non-controlling interests | 5.2 | 0.2% | 7.9 | 0.3% | (34.5%) | (32.7%) |

Revenue

Consolidated revenue in the first half of 2011 increased by 2.8% to €2,655.8m, compared to €2,582.2m in the first six months of 2010 (+4.2% at constant exchange rates) thanks, in particular, to the Travel Retail & Duty-Free sector where revenue rose by 8.5% (+8.8% at constant exchange rates). The Food & Beverage segment's revenue increased by 0.6% (+2.2% at constant exchange rates) due, above all, to a rise in airport channel sales (+4.8% at constant exchange rates).

In the second quarter, consolidated revenue amounted to $\[\in \]$ 1,453.0m, an increase of 2.0% with respect to the $\[\in \]$ 1,424.3m recorded in the same period in 2010 (+6.0% at constant exchange rates). There was a significant increase in the Food & Beverage segment in the United States and in the Travel Retail and Duty Free segment, in general, as in the second quarter of 2010 the business had been penalized by the reduction in flights caused by the eruption of the volcano in Iceland.

⁴ The consolidated items in the reclassified consolidated income statement are drawn directly from the condensed interim consolidated financial statements and the notes thereto.

Sales by business segment are shown in the table below. See Section 1.3 for a more detailed description of each segment's performance.

| | | _ | Change | | |
|---------------------------|---------|---------|--------|-------------------------------|--|
| <u>(</u> € m) | 1H2011 | 1H2010 | 2010 | at constant exchange rates | |
| Food & Beverage | 1,845.4 | 1,835.0 | 0.6% | 2.2% | |
| Travel Retail & Duty-Free | 810.5 | 747.2 | 8.5% | 8.8% | |
| Total | 2,655.8 | 2,582.2 | 2.8% | 4.2% | |

| | | | Change | | |
|---------------------------|---------|---------|--------|-------------------------------|--|
| <u>(</u> € m) | 2Q2011 | 2Q2010 | 2010 | at constant exchange rates | |
| Food & Beverage | 989.9 | 1,000.9 | (1.1%) | 3.2% | |
| Travel Retail & Duty-Free | 463.0 | 423.4 | 9.4% | 12.5% | |
| Total | 1,453.0 | 1,424.3 | 2.0% | 6.0% | |

EBITDA

The first half of 2011 closed with consolidated EBITDA of €250.8m (+1.7% or +3.6% at constant exchange rates), compared to €246.7m in the previous year, with an Ebitda margin of 9.4% (9.6% in the same period of 2010). The improvement in the Travel Retail & Duty Free segment, which continued to report greater profitability thanks to a better product mix and the increase in passengers with destinations outside of Europe leaving from or making connections in the main airports served by the Group, helped to offset the rising cost of food raw materials which impacted the Food & Beverage segment. There was also a widespread increase in personnel expense which was partially offset in the second quarter by the solid recovery in productivity in North America linked to the strong increase in sales.

INTERIM DIRECTORS' REPORT

EBITDA in the first half of 2011 benefited from income of €8m arising from the early settlement of certain contractual clauses relating to the disposal of the Flight segment, in addition to non-recurring income of €2.4m net stemming from the rationalization of the business portfolio and reorganization completed in other European countries in the second quarter of the year.

In the second quarter, consolidated EBITDA stood at €165m, an increase of 7.6% with respect to the €153.3m reported in the same period 2010 (+12% at constant exchange rates). The EBITDA margin showed gradual improvement with respect to the first quarter of the year, rising from the 10.8% recorded in second quarter of 2010 to 11.4%. EBITDA for the second quarter of 2011 benefited from non-recurring income of €2.4m.

Ebitda by business segment is shown in the table below. See Section 1.3 for a more detailed description of each segment's performance.

| | | | Change | | |
|---------------------------|---------------|---------------|---------|----------------------------|--|
| (€m) | 1H2011 | 1H2010 | 2010 | at constant exchange rates | |
| Food & Beverage | 158.9 8.6% | 179.2 9.8% | (11.3%) | (8.9%) | |
| Travel Retail & Duty-Free | 96.6 11.9% | 76.8 10.3% | 25.8% | 25.7% | |
| Corporate and unallocated | (4.6) | (9.3) | (50.0%) | (50.0%) | |
| Total | 250.8 9.4% | 246.7 9.6% | 1.7% | 3.6% | |

| | | | Change | | |
|---------------------------|----------------|----------------|--------|----------------------------|--|
| (€m) | 2Q2011 | 2Q2010 | 2010 | at constant exchange rates | |
| Food & Beverage | 107.7 10.9% | 109.9 11.0% | (2.0%) | 3.2% | |
| Travel Retail & Duty-Free | 64.0 13.8% | 48.6 11.5% | 31.6% | 32.9% | |
| Corporate and unallocated | (6.7) | (5.2) | 28.7% | 28.7% | |
| Total | 165.0 11.4% | 153.3 10.8% | 7.6% | 12.0% | |

Depreciation, amortization and impairment losses

In the first half of 2011, depreciation, amortization and impairment losses amounted to €142.6 m, compared to €149.2m in the first half of 2010.

In the second quarter of 2011 depreciation, amortization and impairment losses amounted to €70.8m, down 9.9% from €78.5m in the second quarter of 2010.

EBIT

In the first half of 2011 consolidated EBIT amounted to €108.2m, an increase of 11% over the corresponding period (+14.2% at constant exchange rates).

In the second quarter of 2011 EBIT came to €94.2m, up 25.9% from the same period of 2010 (+31.7% at constant exchange rates).



Net financial expense

In the first half of 2011, net financial expense reached €40.9m compared to €37.2m in the first half of 2010. The increase reflects an higher average cost of debt, which rose from 4.04% to 4.55%, due to increases in the incidence of debt at fixed rates and market rates, as well as the impact of non-recurring items for €5m.

Net financial expense in the second quarter of 2011 amounted to €22m, up from €17.7m on the same period of 2010, for the same reasons mentioned above.

Income Tax

Income taxes amounted to €23.8m, down from €31m in the first half of 2010.

Against a substantial stability in the theoretical average tax rate to 36%, excluding IRAP, the average rate was 27%, compared to 46% in 2010, benefiting from the effect of the reduced UK tax on deferred taxes, the tax exemption of income related to the sale of the Flight segment and the most favorable estimates for the recoverability of tax losses for the period of certain units of the Group.

Profit

Due to the above, in the first half of 2011, profit attributable to owners of the parent came to €39m, an increase of 66.3% compared to €23.5m in the previous year. The result was net of non-controlling interests of €5.2m (€7.9m in the same period of the previous year).

The profit for the first half of 2010 also included €6.7m from Flight activities, subsequently sold.



1.2.3 Financial position

Reclassified consolidated statement of financial position⁵

| | | | Chan | ge |
|---|------------|------------|---------|----------------------------------|
| (€ m) | 30/06/2011 | 31/12/2010 | 2010 | at constant exchange rates |
| Intangible assets | 2,076.5 | 2,196.0 | (119.5) | (40.4) |
| Property, plants and equipment | 879.1 | 925.1 | (45.9) | (15.8) |
| Financial assets | 23.2 | 26.9 | (3.6) | (1.8) |
| A) Non-current assets | 2,978.8 | 3,147.9 | (169.1) | (58.0) |
| Inventories | 239.9 | 246.3 | (6.4) | (0.1) |
| Trade receivables | 67.7 | 59.7 | 8.0 | 8.5 |
| Other receivables | 206.6 | 185.1 | 21.6 | 26.2 |
| Trade payables | (659.0) | (674.6) | 15.6 | 6.1 |
| Other payables | (366.2) | (392.4) | 26.2 | 13.8 |
| B) Working capital | (511.0) | (575.9) | 65.0 | 54.5 |
| C) Invested capital, less current liabilities | 2,467.9 | 2,572.0 | (104.1) | (3.5) |
| D) Other non-current non-financial assets and liabilities | (260.0) | (286.1) | 26.1 | 15.8 |
| E) Assets held for sale | 0.0 | 1.0 | (1.0) | (1.0) |
| F) Net invested capital | 2,207.9 | 2,286.9 | (79.0) | 11.3 |
| Equity attributable to owners of the parent | 637.6 | 690.0 | (52.4) | (25.4) |
| Equity attributable to non-controlling interests | 18.5 | 21.3 | (2.8) | (2.0) |
| G) Equity | 656.1 | 711.4 | (55.3) | (27.4) |
| Non-current financial liabilities | 1,143.3 | 1,511.7 | (368.4) | (315.7) |
| Non-current financial assets | (2.7) | (3.1) | 0.4 | 0.2 |
| H) Non-current financial indebtedness | 1,140.6 | 1,508.6 | (368.0) | (315.5) |
| Current financial liabilities | 567.9 | 258.1 | 309.9 | 316.5 |
| Cash and cash equivalents and current financial assets | (156.7) | (191.1) | 34.4 | 37.7 |
| I) Current net financial indebtedness | 411.2 | 66.9 | 344.3 | 354.2 |
| Net financial indebtedness (H+I) | 1,551.8 | 1,575.5 | (23.7) | 38.7 |
| L) Total as in F) | 2,207.9 | 2,286.9 | (79.0) | 11.3 |

Net invested capital at 30 June 2011 came to €2,207.9m, a decrease of €79m with respect to 31 December 2010 (€2,286.9m), mainly due to the translation at current exchange rates of the international units' net assets.

The net financial indebtedness at 30 June 2011 stood at €1,551.8m, a decrease of €23.7m with respect to €1,575.5m at 31 December 2010 due to dividends payment for €61m. At constant exchange rates it would have increased by €38.7m

During the first half of 2011 the Group did not enter into new loans, so the breakdown of indebtedness is unchanged since the end of last year.

See section 1.5.1. "Subsequent events" for the illustration of the partial refinancing of bank debt, completed on 28th, July.

At the end of the half-year, loans had an average remaining life of about two years.

At the end of the half-year, 31% of consolidated net debt was denominated in US dollars, 27% in British pounds, and the rest in euros.

Either originally or through renegotiation, 61% of debt was fixed-rate, with respect to 63% at 31 December 2010 and 53% at 30 June 2010.

⁵ The main items in the reclassified consolidated statement of financial position are drawn directly from the condensed interim financial statements and the notes thereto.

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The debt average cost has risen from 4.05% in the first half of 2010 to 4.55% in the first half of 2011, as a result of increasing the share of fixed rate debt and short-term interest rates on the not covered share.

The fair value of interest rate hedges at 30 June 2011 was €41.3m (€56.6m at the end of 2010). The evolution of financial ratios relevant to the main long agreements is shown in the table below⁶:

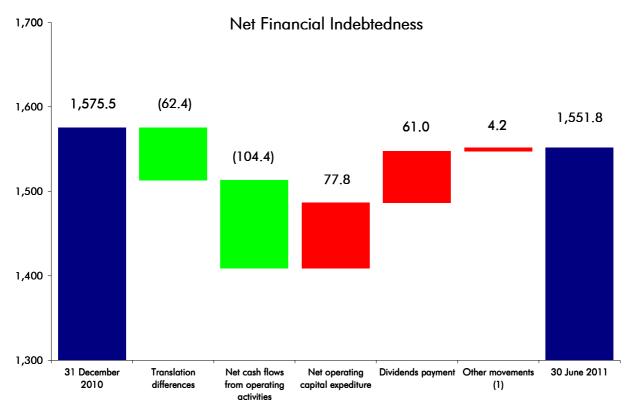
| | Bank Facilities | | US Private Placement | | |
|--------------------------------|-----------------|------------|----------------------|------------|--|
| - | 30/06/2011 | 31/12/2010 | 30/06/2011 | 31/12/2010 | |
| Net Debt / EBITDA | 2.48 | 2.47 | 2.48 | 2.52 | |
| EBITDA / Net financial expense | 8.05 | 8.65 | 8.28 | 8.62 | |

Cash flow and net financial indebtedness

Net financial indebtedness at 30 June 2011 amounted to €1,551.8m, down €23.7m with respect to €1,575.5m at 31 December 2010. The amount benefits from the net cash flow from operating activities for €104.4m and the positive exchange rate of British pound and US dollar for €62.4m, while it includes the dividends payment for €61m and net operating capital expenditure for €77.8m.

⁶ All long-term loan agreements, with the characteristics described in sections XVII and XVIII of the notes to the Condensed interim consolidated financial statements, require regular monitoring of financial ratios relating to debt coverage and interest coverage. In particular, the agreements refer to the Autogrill Group as a whole and set a limit of 3.5 for the leverage ratio (Net Debt / EBITDA) and at least 4.5 for the interest coverage (EBITDA / Financial Expense).





⁽¹⁾ Includes the change in fair value of derivates

The net cash flow from operating activities amounted to €104.4m, compared to €193.5m in the same period of the previous year, mainly due to absorption of the cash working capital. This change, originated in the first quarter of 2011 mainly due to a different scheduling of payments to suppliers and dealers, more investment and increased payments for leasing incentives, was partially reduced in the second quarter.

1.2.4 Capital expenditure

Capital expenditure in the first half of 2011 totaled €83.9m, against the €83m invested in the first half of last year, with an incidence on revenue of 3.2% in both periods. These efforts have mainly affected units on motorway and airport, characterized by recent renewals and new awards, and concentrated in the United States and Italy.

| (€ m) | 1H2011 | | | | 1H2010 | | | |
|---------------------------|----------------------------|----------------|------------|--------|----------------------------|----------------|-----------|--------|
| | Development/ Renovation | Maintenance 10 | CT & Other | Total | Development/ Renovation | Maintenance IC | T & Other | Total |
| Food & Beverage | 55.1 | 12.9 | 2.9 | 70.9 | 59.7 | 9.9 | 3.4 | 73.0 |
| Travel Retail & Duty-Free | 11.3 | - | - | 11.3 | 9.0 | 0.1 | - | 9.1 |
| Corporate and unallocated | - | - | 1.6 | 1.6 | - | - | 1.0 | 1.0 |
| Total | 66.5 | 12.9 | 4.5 | 83.9 | 68.7 | 10.0 | 4.4 | 83.0 |
| % of total | 79.3% | 15.3% | 5.5% | 100.0% | 82.7% | 12.0% | 5.3% | 100.0% |



1.3 Business segments

1.3.1 Food & Beverage

| | | | Change | |
|---------------------|---------|---------|---------|-------------|
| | | · | | at constant |
| | 1H2011 | 1H2010 | 2010 | exchange |
| (€ m) | | | | rates |
| Revenue | 1,845.4 | 1,835.0 | 0.6% | 2.2% |
| EBITDA | 158.9 | 179.2 | (11.3%) | (8.9%) |
| EBITDA margin | 8.6% | 9.8% | | |
| Capital expenditure | 70.9 | 73.0 | (2.8%) | 6.4% |
| % of revenue | 3.8% | 4.0% | | |

Revenue

Food & Beverage revenue in the first half of 2011 came to €1,845.4m, an increase of 0.6% (+2.2% at constant exchange rates) compared to €1,835m in the same period of the previous year benefiting, in particular, from airport channel's sales in the US which reached growth rates significantly higher than traffic.

Motorway sales were slightly down compared to the first half of 2010 due to the traffic that remained weak and also affected by the closure of some locations notably in France and Belgium.

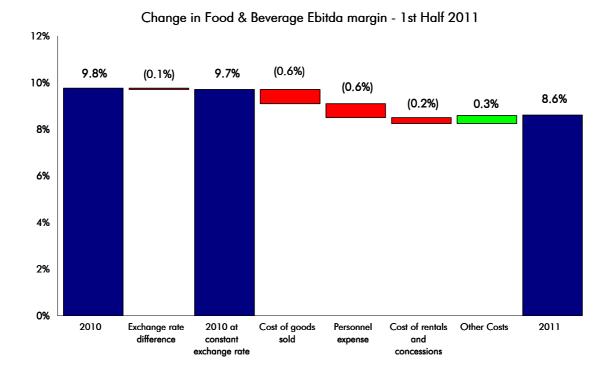
The second quarter closed with sales of €989.9m, down from €1,000.9m in 2010, a decrease of 1.1%. At constant exchange rates, revenue would have been up by 3.2%, thanks to the good performance recorded in the airports channel, an increase over the second quarter of 2010 in both North America and Europe.

EBITDA

In the first half of 2011 EBITDA for the Food & Beverage segment amounted to €158.9m, down 11.3% (-8.9% at constant exchange rates) compared to €179.2m in the same period of 2010. EBITDA margin went from 9.8% to 8.6%. The figure was affected in particular by the increase in the cost of good sold due to inflationary pressures recorded on raw materials and the increase in personal expense due to higher average hourly rates only partially offset by productivity recovery. Ebitda in the first half of 2011 benefits from income rates of €2.4m, consisting of €5m related to the disposal of some premises in Belgium and reorganization costs for €2.6m.

In the second quarter the decrease in EBITDA was limited to 2.0% (while at constant exchange rates there was an increase of 3.2%), up on the first quarter. In the quarter, EBITDA reached €107.7m, against €109.9m in the same period of 2010 with an Ebitda margin that decreased from 11.0% in the first quarter of 2010 to 10.9% in the second quarter of 2011, a slight recovery due to improved labor productivity, which has led to a better offset of the increases in raw material costs. Ebitda in the second quarter of 2011 benefited from income of €2.4m, consisting of €5m related to the disposal, in the second quarter, of some premises in Belgium and reorganization for €2.6m.





Capital expenditure

Capital expenditure of €70.9m in the first half of 2011 was 2.8% lower than in the first six months of last year (€73m) with an incidence on sales that went from 4% to 3.8%. The main work consisted in units subject to renewal and new contract award in the motorway channel, particularly in the United States and Italy. In the second quarter, capital expenditure amounted to €39.3m, down from €46.4m in the second quarter of 2010.



HMSHost (North America and Pacific Region)⁷

To limit the effects of euro/dollar exchange rate fluctuations on the amounts stated and thereby facilitate the reading of business performance, figures are given in millions of US dollars (\$m).

| (\$ m) | 1H2011 | 1H2010 | Change |
|-------------------------------------|--------------|--------------|---------|
| Revenue | 1,191.5 | 1,134.4 | 5.0% |
| Airports | 1,004.4 | 951.8 | 5.5% |
| Motorways | 157.9 | 148.9 | 6.1% |
| Shopping malls | 29.2 | 33.8 | (13.7%) |
| EBITDA | 131.3 | 133.3 | (1.5%) |
| EBITDA margin | 11.0% | 11.7% | |
| Capital expenditure % of revenue | 52.9 4.4% | 52.2 4.6% | 1.3% |

Revenue

In the first half of 2011, this area generated revenue of \$1,191.5m, up 5.0% on \$1,134.4m in the same period of 2010 also showing an important faster growth in the second quarter in which revenue totalled \$633.6m, an increase of 7.1% from \$591.6m in the same period of 2010.

Performance by channels is described below:

Airports

This channel saw growth of 5.5% to \$1,004.4m, against \$951.8m in the same period in 2010, driven by a general increase in traffic despite bad weather that hit the United States in January. On a comparable basis, revenue in US airports rose 5.6% against traffic growth of 2.6%.

Second quarter sales totaled \$525.6m, up 7.7% over the same period of 2010. Revenue at US airports grew by 7.1% on a comparable basis compared to traffic growth of 2.3%.

Motorways

Revenue in this channel amounted to \$157.9m, up 6.1% on \$148.9m in the first half of 2010, thanks to the re-opening of an important service area on the Delaware Turnpike following rebuilding and the opening of new points of sale in Canada. From January to May US Group's motorways saw a contraction of 2.5%, on a comparable basis, against a 0.8% decrease in traffic.

In the second quarter of 2011 revenue totaled \$93.4m, up 7.3% over the comparable period for the same factors described above. U.S. sales decreased on a comparable basis by 4.5%, compared to traffic that fell by 2.8% from April to May.

⁷ Under the trade name HMSHost, Autogrill Overseas Inc. (USA) manages mostly food & beverage services in North America, Amsterdam's Schiphol Airport and at other airports in Asia and Australasia.

⁸ Source: Airport Transport Association, number of passengers, January - June 2011.

⁹ Source: Airport Transport Association, number of passengers, April - June 2011.

¹⁰ Source: Highway Administration, January-May 2011 (stretches of road served by the Group).



Shopping Malls

In the first half of 2011, revenue of \$29.2m was down 13.7% over the comparable period mainly due to the closure for flood, starting from May 2010, of a shopping mall in Tennessee.

The same reason has led to a decrease of 11.1% in sales in the second quarter of 2011 compared to the same period last year.

Fbitda

Ebitda in the first half of 2011 amounted to \$131.3m, a slight drop of 1.5% with respect to the \$133.3m posted in the same period of 2010, with an Ebitda margin of 11.0% versus 11.7% in the first half of 2010. The result was penalized by the rising cost of food raw materials, as well as higher personnel expense due to an increase in social charges related to healthcare and state unemployment benefits. This phenomenon, which had a greater impact in the first quarter, was partially offset in the second quarter by increased productivity, driven also by sales growth.

In the second quarter of 2011 Ebitda totaled \$77.8m, an increase of 2.9% with respect to the same period of the previous year. The Ebitda margin in the second quarter of 2011 reached 12.3%, versus 12.8% in the same period last year: the strong sales growth recorded in the quarter, as well as greater labor productivity, helped to offset the rising cost of raw materials.

Capital expenditure

Capital expenditure in the first half of 2011 came to \$52.9m, against \$52.2m in the same period of the previous year, and related to service areas on the Pennsylvania and Ohio Turnpikes, also in Newark, Charlotte and Schiphol airports.

In the second quarter 2011 investments totaled \$29.5m, compared with \$31.2m in the same period of last year.



Italy

| _(€ m) | 1H2011 | 1H2010 | Change |
|--------------------------------|--------|--------|---------|
| Revenue | 648.3 | 628.8 | 3.1% |
| Sales to end consumer | 637.6 | 614.8 | 3.7% |
| Motorways | 494.6 | 474.7 | 4.2% |
| Airports | 45.4 | 42.6 | 6.6% |
| Railway stations and shipboard | 18.3 | 16.8 | 9.0% |
| Other | 79.3 | 80.7 | (1.8%) |
| Other sales (*) | 10.7 | 14.0 | (23.5%) |
| EBITDA | 51.6 | 66.7 | (22.6%) |
| EBITDA margin | 8.0% | 10.6% | |
| Capital expenditure | 19.8 | 23.0 | (13.7%) |
| % of revenue | 3.1% | 3.7% | |

^(*) Including sales to franchisees

Revenue

Revenue generated in Italy in the first half of 2011 came to €648.3m, an increase of 3.1% on the corresponding period of 2010 mainly due to the extension of the sales network.

The second quarter closed with sales of €353.9m, compared with €343.1m in 2010 (+3.2%).

Performance by channel is described below:

Motorways

First-half 2011 revenue in the motorways channel¹¹ came to €494.6m, an increase of 4.2% with respect to €474.7m of the previous year, fully benefiting from the network activity acquired from Esso between the first and the second quarter of 2010. With traffic down by 0.5% from January to April, like-for-like sales decreased by 1.2%, mainly influenced by the contraction in light vehicles traffic (-1.7%)¹².

In the second quarter channel's revenue amounted to €271.5m, an increase of 3.4% over the same period of 2010, for the reasons mentioned above. On a like-for-like basis, sales decreased by 1.6%.

Airports

Revenue from airport locations in the first half of the year came to €45.4m, an increase of 6.6% compared to the same period of 2010, in particular benefiting from the commencement of activities in Palermo airport and the opening of new points of sale in Turin and Rome airports.

In the second quarter of 2011 revenue in the channel amounted to €25.2m, an increase of 7.1% over the corresponding period of 2010, to be ascribed to the opening of new stores.

¹² Source: AISCAT, January- April 2011 (latest available figure).

¹¹ Includes points of sale of Not-toll motorway.



Railway stations and shipboard

In the first half of 2011, revenue increased by 9.0% to €18.3m compared with €16.8m in the first half of 2010, thanks to the contribution of new stores opened in 2011 in Bologna and Naples stations and to the full contribution of outlets in Central Milan, Turin Porta Nuova, opened during the second quarter of 2010.

In the second quarter of 2011 revenue in the channel amounted to €10.6m, in line with the same period of 2010, as a result of contraction in shipboard catering which offset the increase in sales at railway stations.

Other channels

Autogrill operates food & beverage outlets in a few other channels in Italy: shopping malls, high streets and trade fairs.

In the first half of 2011 they grossed €79.3m, a decrease of 1.8% compared to the same period of the previous year, mainly due to the closures of some stores at shopping malls concentrated in the first quarter of 2011.

Second quarter revenue amounted to €40.8m, an increase of 3.7% with respect to 2010, thanks to a greater number of events in the exhibition channel.

EBITDA

EBITDA for the first half of 2011 amounted to €51.6m, a decrease of 22.6% with respect to the €66.7m recorded in the corresponding period. EBITDA as a percentage of revenue went from 10.6% to 8.0%. The change is attributable to the increase in the cost of food raw materials and personnel expense due to higher average hourly wages, as well as a drop in productivity linked to weak motorway sales and increased service level. In 2010, particularly in the first few months of the year, EBITDA benefited from a series of one-off initiatives implemented in 2009 to offset the negative market conditions which also impacted the first part of 2010.

Second quarter showed signs of recovery. While still down by 8.6% versus the \le 36.3m recorded in the same period of 2010, Ebitda improved with respect to the first quarter of the year coming in at \le 33.2m, with an Ebitda margin of 9.4% (10.6% in the corresponding period).

Capital expenditure

Total investments in the first half of 2011 amounted to €19.8m, compared with €23m in the first six months of last year. The largest projects concern locations at Bologna Central Station and Naples Station, and on motorways at Villoresi and Sacchitello.

In the second quarter of 2011 investments totaled €10.5m, compared with €15.5m in the same period last year.



Other countries

| | | | Char | nge |
|-------------------------------------|--------------|-------------|--------|----------------------------------|
| <u>(</u> € m) | 1H2011 | 1H2010 | 2009 | at constant exchange rates |
| Revenue | 348.0 | 351.3 | (0.9%) | (3.4%) |
| Motorways | 188.5 | 200.9 | (6.2%) | (8.0%) |
| Airports | 86.7 | 78.3 | 10.8% | 7.3% |
| Railway stations | 51.6 | 49.6 | 4.1% | 2.6% |
| Other | 21.2 | 22.6 | (6.2%) | (11.9%) |
| EBITDA | 13.7 | 12.1 | 13.4% | 7.0% |
| EBITDA margin | 3.9% | 3.4% | | |
| Capital expenditure % of revenue | 14.5 4.2% | 7.5 2.1% | 94.3% | 91.5% |

Revenue

In the first half of 2011 the Group generated revenue in this area of €348m, a decrease of 0.9% (-3.4% at constant exchange rates) with respect to the €351.3m in 2010. The general decline in sales in the area is due to the mentioned weakness of the highway traffic, and the selectivity of the development initiatives and the rationalization of the asset portfolio.

In the second guarter, sales fell by 0.3% to €194.7m (-2.4% at constant exchange rates).

Performance by channel is described below:

Motorways

Revenue totaled €188.5m for the first half of 2011, decreasing by 6.2% with respect to € 200.9m in the first half of 2010 (-8.0% at constant exchange rates). The result reflects both the weakness of the European motorway traffic in general and the exit from certain agreements in France and Belgium, only partly offset by new opening in Germany; a negative situation persists in Spain and Greece, strongly influenced by the economic crisis affecting the two countries.

In the second quarter of 2011 sales totaled €108.5m, down 6.9% compared to the corresponding period in 2010 (-8.6% at constant exchange rates).

Airports

In the first half of 2011, revenue reached €86.7m, an increase of 10.8% (+7.3% at constant exchange rates) compared to €78.3m in the same period of 2010 due to good results in airports of the Group (Brussels in particular).

In the second quarter of 2011 revenue increased by 17.4% (+14.7% at constant exchange rates) to \le 49m, compared to \le 41.7m in the same period of the previous year, partly negatively influenced by the blocking of air traffic following the eruption of the volcano in Iceland.

Railway stations

Sales in the first half of 2011 grew by 4.1% (+2.6% at constant exchange rates) to €51.6m compared to €49.6m in the first half of 2010, supported by new openings in Spain and Belgium.



In the second quarter of 2011 sales amounted to €27.2m, representing an increase of 5% over the corresponding period (+3.6% at constant exchange rates).

Other channels

Autogrill has locations in other countries at shopping malls and on city streets.

In the first half of 2011 sales amounted to €21.2m, down by 6.2% (11.9% at constant exchange rates) compared to €22.6m in the first half of 2010, reflecting the Group's leaving of some stores in France, Belgium and Switzerland.

Similar reasons have determined the reduction of the channel sales from €11.3m to €10.1m in the second quarter of 2011 (-10.4% at current exchange rates, -15.6% at constant exchange rates).

EBITDA

In the first half of 2011 EBITDA reached €13.7m, an increase of 13.4% with respect to the corresponding period (+7% at constant exchange rates). The result was negatively impacted by the drop in sales, the increased cost of goods sold attributable to the higher cost of raw materials and personnel expense, particularly due to the greater social charges incurred in France. EBITDA benefited in the first half from a net gain of €2.4m, comprising income of approximately €5m related to the agreements for the disposal of some points of sale in Belgium and charges related to reorganization of €2.6m.

The Ebitda margin went from the 3.4% posted in the first half of 2010 to 3.9%. Excluding the net gain mentioned above, the Ebitda margin in first half of 2011 would have been lower than the corresponding period but markedly better with respect to the first quarter of the current year.

Ebitda in the second quarter of 2011 benefited from the above-mentioned net gain of €2.4, rising 35.2% with respect to the €14.8m posted in the same period of 2010 (+31.9% at constant exchange rates) to €20m.

Capital expenditure

Capital expenditure in the first half of 2011 amounted to €14.5m, compared to €7.5m in the same period of 2010. The main projects have involved the refurbishment of some stores on the French motorway network and the opening in new stations in Belgium and Spain.

In the second quarter of 2011, investments totaled €8.6m compared to €3.9m in the corresponding period.



1.3.2. Travel Retail & Duty-Free

| | | | Char | ige |
|--|----------------------------------|----------------------------------|-------------------------------|-------------------------------|
| (€m) | 1H2011 | 1H2010 | 2010 | at constant exchange |
| Revenue | 810.5 | 747.2 | 8.5% | rates 8.8% |
| Airports Spain United Kingdom Other countries | 793.0 234.2 382.5 176.3 | 729.5 215.7 339.6 174.3 | 8.7% 8.6% 12.6% 1.2% | 9.0% 8.6% 12.4% 3.0% |
| Other (*) | 17.5 | 17.7 | (1.2%) | (0.9%) |
| EBITDA EBITDA margin | 96.6 11.9% | 76.8 10.3% | 25.8% | 25.7% |
| Capital expenditure % of revenue | 11.3 1.4% | 9.1 1.2% | 24.9% | 29.9% |

^(*) Including wholesales and revenue from "Palacio y Museo"

Revenue

In the first half of 2011, the Travel Retail & Duty-Free segment earned revenue of €810.5m, an increase of 8.5% with respect to the €747.2m recorded in the corresponding period (+8.8% at constant exchange rates), with solid performances in the main airports served by the Group. The results reflect the increase in air traffic, in particular passengers traveling to destinations outside of Europe, offset by the termination of a few contracts. On a like-for-like basis growth would have reached 12.2% (+12.4% at constant exchange rates).

In the second quarter of 2011 revenue totaled \leq 463m, an increase of 9.4% (+12.5% in constant exchange rates) compared to the \leq 423.4m reported in the corresponding period 2010. On a like-for-like basis growth would have reached 12.2% (+15.6% at constant exchange rates). Last year the same period was penalized by the reduction in flights caused by the eruption of the volcano in Iceland¹³.

Below are the detailed account by geographical area:

- Spain: revenue amounted to €234.2m an increase of 8.6% with respect to the €215.7m recorded in the first half of 2010, compared to an increase in passenger traffic of 8.1%¹⁴. This result was positively affected by the good performance of the activities in Barcelona airport (an increase of 20.1% with traffic up 20,6%¹⁵). Significant sales growth achieved in Canary Islands airports (+22.1%), which benefited from the shift of tourist flows from the countries of North Africa to the Spanish islands. Madrid Airport has recorded sales up 3.1% compared to a traffic increase of 0.8%¹⁶. In the second quarter of 2011, compared to a traffic growing by 10.6%, sales grew by 10.5% to €142.1m with respect to €128.6m of the second quarter of 2010.
- **United Kingdom:** revenue reached £332.1m, up 12.4% from £295.5m in the first half of 2010, with performance exceeding the traffic trend $(+8.2\%^{17})$, boosted in particular by

¹³ The Group has estimated the impact of this phenomenon at about €16m of lower sales

¹⁴ Source: AENA, January-June 2011

¹⁵ Source: AENA, January-June 2011.

¹⁶ Source: AENA, January-June 2011.

¹⁷ Source: BAA, Manchester Airport and Gatwick Airport, January-June 2011.



the positive performance of retail outlets at Heathrow, which recorded sales of £162.6m, an increase of 15.8% (+9.1% ¹⁸ traffic at the airport). Stable sales in the airports of London, Gatwick and Manchester due also to the work in some terminals, while sales were down at London Stansted Airport, due to the reduction of flights and the adoption of the "one bag policy" by the main operator. In the second quarter 2011 sales totaled £192.8m, representing an increase of 17.4% compared to £164.3m in the same period of 2010 with an increase in traffic of 13.4%.

• Other countries ¹⁹: sales amounted to €176.3m, up by 1.2% (+3.0% at constant exchange rates) compared to €174.3m in the same period of 2010. The limited increase reflects the exit from contracts in Delhi, Madeira and the Maldives; on a like-for-like basis, the growth would have been equal to 17.9% (+19.6% at constant exchange rates). The area is producing good results in all the airports of activity and particularly in Chile (+59.2%), which recovered the levels of activity before the earthquake of 2010, in Peru (+30.1%), Mexico (+9.9%) and in Canada (+12.1%). In the second quarter of 2011 revenue reached €92.6m in line with the second quarter of 2010 (-3.8% at constant exchange rates). On a like-for-like basis, the growth would have been equal to 12.9% (+8.5% at constant exchange rates).

EBITDA

EBITDA for this segment increased of 25.8% in the first half of 2011, rising from the €76.8m recorded in the same period of 2010 to €96.6m (+25.7% at constant exchange rates). The Ebitda margin improved from 10.3% to 11.9%, due to a rise in the sale of higher margin products and the increase in passengers traveling to destinations outside Europe.

In the second quarter of 2011, EBITDA reached of €64m, an increase of 31.6% with respect to the €48.6m posted in the same period of 2010, with the Ebitda margin rising from 11.5% to 13.8%, thanks to the strong increase in sales recorded in the quarter for the reasons already mentioned.

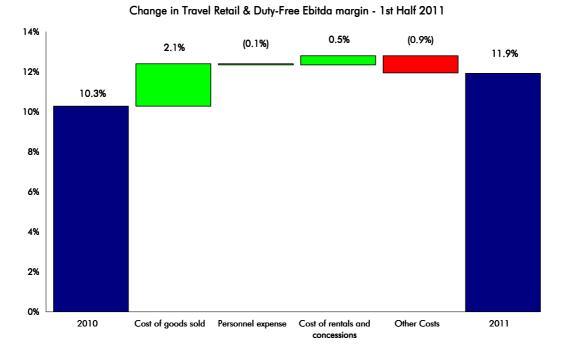
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¹⁸ Source: BAA, January-June 2011.

¹⁹ Rest of the world includes business in Sri Lanka, United States, India, Jordan, Chile, Canada, Kuwait, Peru, France, Colombia, Capo Verde, Panama, Mexico and Dutch Antilles.







Capital expenditure

During the first half of 2011 investments amounted to €11.3m a slight increase compared to €9.1m for the same period of 2010, with incidence on revenue rising from 1.2% at 1.4%. The main interventions have affected the new terminal building of Alicante in Spain and points of sale at British airports to Heathrow (Terminal 4), Birmingham and Manchester.

The reorganization process

During 2010, the Group structure reorganization process, in order to eliminate relationships among companies operating in different segments, was completed. The aim is to give responsibility to the management of each sector on economic and financial performance, through the allocation of financial debt, related financial expense and tax charge.

A full picture of results in the Travel retail & Duty Free sectors is given in the tables below.



Travel Retail & Duty-Free

Condensed income statement

| (€ m) | 1H2011 | % of revenue |
|--|---------|--------------|
| Revenue | 810.5 | 100.0% |
| Other operating income | 10.9 | 1.3% |
| Total revenue and other operating income | 821.4 | 101.3% |
| Raw materials, supplies and goods | (341.0) | 42.1% |
| Personnel expense | (88.4) | 10.9% |
| Leases, rentals, concessions and royalties | (248.0) | 30.6% |
| Other operating costs | (47.4) | 5.8% |
| EBITDA | 96.6 | 11.9% |
| Depreciation, amortisation and impairment losses | (55.5) | 6.9% |
| EBIT | 41.1 | 5.1% |
| Net financial expense | (16.0) | 0.5% |
| Adjustment to the value of financial assets | 0.4 | 0.0% |
| Pre tax profit | 25.5 | 4.6% |
| Income tax | (1.0) | 0.5% |
| Profit attributable to: | 24.5 | 5.1% |
| - owners of the parent | 23.3 | 4.9% |
| - non-controlling interests | 1.2 | 0.1% |

Travel Retail & Duty-Free

Reclassified statement of financial position

| | 30/06/2011 | 31/12/2010 | Change |
|---|------------|------------|--------|
| (€ m) | 30/00/2011 | 31/12/2010 | Change |
| Intangible assets | 1,258.6 | 1,344.8 | (86.1) |
| Property, plant and equipment | 105.2 | 114.9 | (9.7) |
| Financial assets | 8.5 | 8.3 | 0.1 |
| A) Non-current assets | 1,372.3 | 1,468.0 | (95.7) |
| Inventories | 124.2 | 121.1 | 3.1 |
| Trade receivables | 20.0 | 19.1 | 0.9 |
| Other receivables | 35.3 | 22.9 | 12.4 |
| Trade payables | (214.9) | (200.5) | (14.3) |
| Other payables | (79.2) | (78.9) | (0.2) |
| B) Working capital | (114.5) | (116.3) | 1.8 |
| C) Invested capital, less current liabilities | 1,257.8 | 1,351.7 | (93.9) |
| D) Other non-current non-financial assets and liabilities | (101.5) | (128.5) | 27.0 |
| F) Net invested capital | 1,156.2 | 1,223.1 | (66.9) |
| Equity attributable to owners of the parent | 500.9 | 497.2 | 3.7 |
| Equity attributable to non-controlling interests | 1.8 | 1.1 | 0.7 |
| G) Equity | 502.7 | 498.4 | 4.3 |
| Net financial indebtedness | 653.5 | 724.8 | (71.3) |
| L) Total as in F) | 1,156.2 | 1,223.1 | (66.9) |



Travel Retail & Duty-Free

Statement of cash flows

| (€m) | 1H2011 |
|--|--------|
| Opening - net cash and cash equivalents | 55.7 |
| Pre-tax profit and net financial expense for the period | 49.5 |
| Amortisation, depreciation and impairment losses on non-current assets, net of reversals | 55.5 |
| Adjustment and (gains)/losses on disposal of financial assets | (0.4) |
| (Gains)/losses on disposal of non-current assets | 0.2 |
| Change in working capital (1) | 0.6 |
| Net change in non-current non-financial assets and liabilities | (11.5) |
| Cash flow from operating activities | 93.9 |
| Taxes paid | (14.0) |
| Interest paid | (15.8) |
| Net cash flow from operating activities | 64.1 |
| Acquisition on property, plant and equipment and intangible assets | (11.3) |
| Proceeds from sale of non-current assets | 0.5 |
| Net change in non-current financial assets | 0.8 |
| Net cash flow used from investing activities | (10.0) |
| Repayments of medium/long-term loans, net of new loans | (44.3) |
| Repayments of short-term loans, net of new loans | (38.0) |
| Other cash flows (2) | 2.2 |
| Net cash flow used in financing activities | (80.1) |
| Cash flow for the period from retail operations | (26.0) |
| Effect of exchange on net cash and cash equivalents | (1.0) |
| Closing - net cash and cash equivalents | 28.6 |

⁽¹⁾ Includes the exchange rate gains (losses) on income statement components

⁽²⁾ Includes dividend paid to minority shareholders in subsidiaries



1.4 Related party transactions

Transactions with related parties of Autogrill S.p.A. and the Group do not qualify as atypical or unusual and fall within the normal sphere of operations. They are conducted on an arm's length basis.

Information on related party transactions during the first six months of the year is provided in Note 2.2.9 of the condensed interim consolidated financial statements.

1.5 Outlook

1.5.1 Subsequent events

On 28 July 2011, Autogrill Group signed two new credit facilities worth a total of €1,350m with a bank pool.

In particular, Autogrill S.p.A. and the US subsidiaries Autogrill Group Inc. and Host International Inc. have signed a new credit facility worth a total €700m. The new financing is split into two revolving credit facilities amounting respectively to €124m (first tranche) and €576m (second tranche), both expiring in July 2016, to cover Food & Beverage financing requirements. The second tranche can be used by Autogrill S.p.A. as well as by the US subsidiaries.

The interest rate applied is variable based on the level of financial leverage reported by Autogrill Group.

At the same time, Autogrill Espana SAU, holding company for Autogrill Group operations in the Travel retail & Duty Free segment and its subsidiaries Aldeasa S.A., World Duty Free Europe Limited and Autogrill Retail UK Limited, have signed a new credit facility worth €650m.

The new financing is split into two revolving credit facilities amounting respectively to €400m (first tranche) and €250m (second tranche), both expiring in July 2016, to cover financing requirements in the Travel Retail & Duty Free segment.

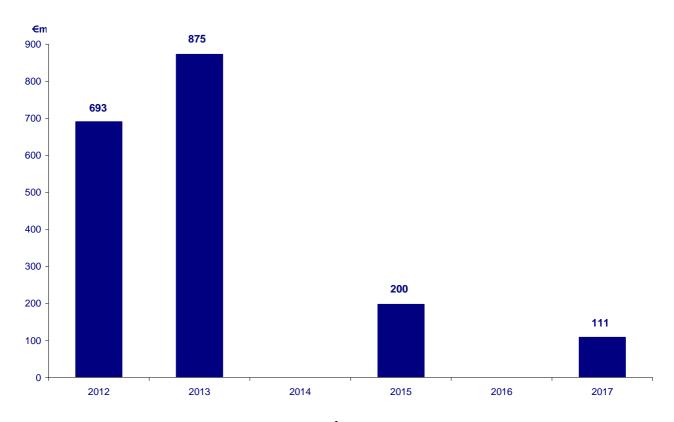
The interest rate applied is variable based on the sub-consolidated financial leverage reported by the Travel Retail & Duty Free Group.

The new credit facilities allow the Group to repay and settle the financing arranged for the Aldeasa S.A. and World Duty Free Europe Limited acquisition (final maturity march 2013, original amount €1bn), the 2005 revolving credit facility (amounting to €300m) and a portion of a credit facility (both expiring in June 2012).

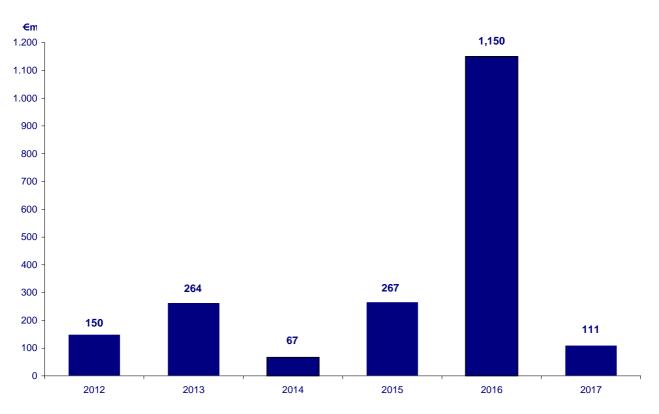
The new financing, the contract terms provide the maintenance of flexibility and financial covenants in line with those of the credit deleted lines, guarantee a financial support to the Group, which has enabled the pursuit of its growth strategies in both segments.

As a result of the new refinancing, the payment plan of the Group is changed. Below the time chart with the expiry date:

Expiry date of loans (*) At 30 June 2011



Post-refinancing



(*) committed bank loans and US private Placement



1.5.2 Outlook

In the first 29 weeks²⁰ of the year, the Group's point of sales²¹ reported revenue which rose by 2.7% ($\pm 4.4\%$ at constant exchange rates) on the same period of 2010. At 25^{th} week, the closest to 30 June 2011, the increase at constant exchange rates had reached 4.3%.

Current trends justify confirmation of the Group's guidance for 2011, with consolidated revenue between €5,800m and €5,900m, Ebitda between €610m and €640m and investments at around €250m.

1.5.3 Main risks and uncertainties for the remaining six months of the year

The above forecasts are based on the most up-to-date information available. However, economic conditions around the world are highly unstable, making predictions less reliable than usual.

Barring any significant unforeseen disruptions (see the 2010 Annual Report for a description of the main risks to which the Group is exposed), the principal uncertainties for the second half of the year concern weather conditions, traffic trends, travelers' inclination to spend, and the price of oil and food raw materials.

²⁰ Average exchange rates: 2011: €/\$ 1.4055, €/£ 0.8702; 2010: €/\$ 1.3201, €/£ 0.8659

²¹ Excluding business to business operations (franchisee and wholesale retail). Retail locations bring in about 98% of the Group's total revenue.



2. Condensed interim consolidated financial statements



2.1 Consolidated financial statements

2.1.1 Statement of financial position

| Note | (€k] | 30.06.2011 | 31.12.2010 | Chang |
|--|--|---|--|---|
| | | | | |
| | ASSETS | | | |
| | Current assets | 649,240 | 661,421 | (12,181 |
| 1 | Cash and cash equivalents | 142,647 | 176,149 | (33,502 |
| II | Other financial assets | 14,066 | 14,985 | (919 |
| | Tax assets | 5,839 | 5,677 | 16 |
| Ш | Other receivables | 179,140 | 158,588 | 20,55 |
| IV | Trade receivables | 67,695 | 59,732 | 7,96 |
| ٧ | Inventories | 239,853 | 246,290 | (6,437 |
| | Non-current assets | 3,101,213 | 3,280,660 | (179,447 |
| VI | Property, plant and equipment | 879,127 | 925,058 | (45,93 |
| VII | Goodwill | 1,326,079 | 1,377,154 | (51,07 |
| VIII | Other intangible assets | 750,415 | 818,852 | (68,43) |
| IX | Investments | 13,899 | 13,885 | 1 |
| X | Other financial assets | 12,010 | 16,030 | (4,020 |
| XI | Deferred tax assets | 85,033 | 95,750 | (10,717 |
| | Other receivables | 34,650 | 33,931 | 71 |
| | Assets held for sale | 43 | 1,032 | (989 |
| • | TOTAL ASSETS | 3,750,496 | 3,943,113 | (192,61 |
| | | | | |
| = | LIABILITIES AND EQUITY | | | |
| Ξ | LIABILITIES AND EQUITY LIABILITIES | 3,094,416 | 3,231,746 | (137,330 |
| : | | 3,094,416 1,593,094 | 3,231,746 1,325,082 | • |
| | LIABILITIES Current liabilities | | 1,325,082 | 268,01 |
| XII | LIABILITIES | 1,593,094 | | 268,01 (15,62) |
| XII XIII | LIABILITIES Current liabilities Trade payables | 1, 593,094 658,956 | 1,325,082 674,582 | 268,01 (15,626 6,47 |
| XII XIII XIV | LIABILITIES Current liabilities Trade payables Tax liabilities | 1,593,094 658,956 30,518 | 1,325,082 674,582 24,048 | 268,01 (15,626 6,47 (31,056 |
| XII XIII XIV XV | LIABILITIES Current liabilities Trade payables Tax liabilities Other payables | 1,593,094 658,956 30,518 323,725 | 1,325,082 674,582 24,048 354,781 | 268,01 (15,626 6,47 (31,056 369,12 |
| XII XIII XIV XV | LIABILITIES Current liabilities Trade payables Tax liabilities Other payables Due to banks | 1,593,094 658,956 30,518 323,725 503,728 | 1,325,082 674,582 24,048 354,781 134,607 | 268,01 (15,626 6,47 (31,056 369,12 (14,335 |
| XII XIII XIV XV XVI | Current liabilities Trade payables Tax liabilities Other payables Due to banks Other financial liabilities | 1,593,094 658,956 30,518 323,725 503,728 | 1,325,082 674,582 24,048 354,781 134,607 78,554 | 268,01 (15,620 6,47 (31,050 369,12 (14,333 (44,903 |
| XII XIII XIV XV XVI XVIII | LIABILITIES Current liabilities Trade payables Tax liabilities Other payables Due to banks Other financial liabilities Bonds | 1,593,094 658,956 30,518 323,725 503,728 64,219 | 1,325,082 674,582 24,048 354,781 134,607 78,554 44,903 13,607 | 268,01 (15,620 6,47 (31,050 369,12 (14,333 (44,90) (1,659 |
| XII XIII XIV XV XVI (VIII | LIABILITIES Current liabilities Trade payables Tax liabilities Other payables Due to banks Other financial liabilities Bonds Provisions for risks and charges | 1,593,094 658,956 30,518 323,725 503,728 64,219 - 11,948 1,501,322 | 1,325,082 674,582 24,048 354,781 134,607 78,554 44,903 13,607 | 268,01 (15,62d 6,47 (31,05d 369,12 (14,33d (44,90d (1,65d (405,34d |
| XIII XIIV XIV XV XVI XVIII | Current liabilities Trade payables Tax liabilities Other payables Due to banks Other financial liabilities Bonds Provisions for risks and charges Non-current liabilities | 1,593,094 658,956 30,518 323,725 503,728 64,219 - 11,948 1,501,322 67,133 | 1,325,082 674,582 24,048 354,781 134,607 78,554 44,903 13,607 1,906,664 73,823 | 268,01 (15,624 6,47 (31,054 369,12 (14,333 (44,903 (1,654 (405,342) |
| XIII XIIV XIV XV XVI IVIIII XXX | LIABILITIES Current liabilities Trade payables Tax liabilities Other payables Due to banks Other financial liabilities Bonds Provisions for risks and charges Non-current liabilities Other payables | 1,593,094 658,956 30,518 323,725 503,728 64,219 - 11,948 1,501,322 | 1,325,082 674,582 24,048 354,781 134,607 78,554 44,903 13,607 | 268,01 (15,626 6,47 (31,056 369,12 (14,338 (44,903 (1,659 (405,342 (6,690 (345,406 |
| XII XIIV XIV XV XVI XVIII XX | Current liabilities Trade payables Tax liabilities Other payables Due to banks Other financial liabilities Bonds Provisions for risks and charges Non-current liabilities Other payables Loans, net of current portion | 1,593,094 658,956 30,518 323,725 503,728 64,219 - 11,948 1,501,322 67,133 847,404 | 1,325,082 674,582 24,048 354,781 134,607 78,554 44,903 13,607 1,906,664 73,823 1,192,810 | 268,01 (15,620 6,47 (31,050 369,12 (14,33) (44,90) (1,650 (405,342 (6,690 (345,400 (22,960) |
| XII XIIV XV XVI XVIII XX | Current liabilities Trade payables Tax liabilities Other payables Due to banks Other financial liabilities Bonds Provisions for risks and charges Non-current liabilities Other payables Loans, net of current portion Bonds Deferred tax liabilities | 1,593,094 658,956 30,518 323,725 503,728 64,219 - 11,948 1,501,322 67,133 847,404 295,880 147,177 | 1,325,082 674,582 24,048 354,781 134,607 78,554 44,903 13,607 1,906,664 73,823 1,192,810 318,843 159,112 | 268,01 (15,62c 6,47 (31,05c 369,12 (14,33: (44,90: (1,65c) (405,34: (6,69c) (345,40c) (22,96: (11,93: |
| XIII XIIV XIV XVI XVIII XVIII XVIII XIII XII | LIABILITIES Current liabilities Trade payables Tax liabilities Other payables Due to banks Other financial liabilities Bonds Provisions for risks and charges Non-current liabilities Other payables Loans, net of current portion Bonds | 1,593,094 658,956 30,518 323,725 503,728 64,219 - 11,948 1,501,322 67,133 847,404 295,880 | 1,325,082 674,582 24,048 354,781 134,607 78,554 44,903 13,607 1,906,664 73,823 1,192,810 318,843 | 268,01 (15,62c 6,47 (31,05c 369,12 (14,333 (44,903 (1,65c) (405,342 (6,69c) (345,40c) (22,96c) (11,933 (1,69c) |
| XII XIII XIV XV XVI XVIII XVIII XI XIX XXX | Current liabilities Trade payables Tax liabilities Other payables Due to banks Other financial liabilities Bonds Provisions for risks and charges Non-current liabilities Other payables Loans, net of current portion Bonds Deferred tax liabilities Post-employment benefits and other employee benefits Provisions for risks and charges | 1,593,094 658,956 30,518 323,725 503,728 64,219 - 11,948 1,501,322 67,133 847,404 295,880 147,177 93,028 50,700 | 1,325,082 674,582 24,048 354,781 134,607 78,554 44,903 13,607 1,906,664 73,823 1,192,810 318,843 159,112 94,719 67,357 | 268,01 (15,626 6,47 (31,056 369,12 (14,335 (44,903 (1,659 (405,342 (6,690 (345,406 (22,963 (11,935 (16,65) |
| XII XIII XIV XV XVI XVIII XXX | Current liabilities Trade payables Tax liabilities Other payables Due to banks Other financial liabilities Bonds Provisions for risks and charges Non-current liabilities Other payables Loans, net of current portion Bonds Deferred tax liabilities Post-employment benefits and other employee benefits Provisions for risks and charges | 1,593,094 658,956 30,518 323,725 503,728 64,219 11,948 1,501,322 67,133 847,404 295,880 147,177 93,028 50,700 656,080 | 1,325,082 674,582 24,048 354,781 134,607 78,554 44,903 13,607 1,906,664 73,823 1,192,810 318,843 159,112 94,719 67,357 | 268,012 (15,626 6,470 (31,056 369,12 (14,335 (44,903 (1,659 (405,342 (6,690 (345,406 (22,963 (11,935 (1,691 (16,657 |
| XII XIII XIV XV XVI XVIII XXVIII XXIII XIII XIIX XXX | Current liabilities Trade payables Tax liabilities Other payables Due to banks Other financial liabilities Bonds Provisions for risks and charges Non-current liabilities Other payables Loans, net of current portion Bonds Deferred tax liabilities Post-employment benefits and other employee benefits Provisions for risks and charges | 1,593,094 658,956 30,518 323,725 503,728 64,219 - 11,948 1,501,322 67,133 847,404 295,880 147,177 93,028 50,700 | 1,325,082 674,582 24,048 354,781 134,607 78,554 44,903 13,607 1,906,664 73,823 1,192,810 318,843 159,112 94,719 67,357 | (137,330 268,012 (15,626 6,470 (31,056 369,12 (14,335 (44,903 (1,659 (405,342 (6,690 (345,406 (22,963 (11,935 (1,691 (16,657 (55,287 (52,442 (2,845 |



2.1.2 Income statement

| | | 1H 2011 | 1H 2010 | Change |
|--------|--|-----------|-----------|---------|
| Note | (€k <u>]</u> | | | |
| XXII | Revenue | 2,930,171 | 2,639,875 | 290,296 |
| XXIII | Other operating income | 64,190 | 56,548 | 7,642 |
| | Total revenue and other operating income | 2,994,361 | 2,696,423 | 297,938 |
| XXIV | Raw materials, supplies and goods | 1,243,306 | 1,004,664 | 238,642 |
| XXV | Personnel expense | 694,304 | 670,393 | 23,911 |
| XXVI | Leases, rentals, concessions and royalties | 547,042 | 526,178 | 20,864 |
| XXVII | Other operating costs | 258,882 | 248,452 | 10,430 |
| XXVIII | Depreciation and amortization | 143,404 | 148,373 | (4,969) |
| XXVIII | Impairment losses on property, plant and equipment and intangible assets | (799) | 856 | (1,655) |
| | Operating profit | 108,222 | 97,508 | 10,714 |
| XXIX | Financial income | 1,262 | 575 | 687 |
| XXIX | Financial expense | (42,205) | (37,757) | (4,449) |
| | Adjustment to the value of financial assets | 805 | (4,658) | 5,463 |
| | Pre-tax profit | 68,084 | 55,668 | 12,416 |
| xxx | Income tax | (23,836) | (30,972) | 7,136 |
| | Profit from continuing operations | 44,248 | 24,696 | 19,552 |
| | Discontinued operations* | | | |
| | Profit from discontinued operations (Net of taxes) | - | 6,727 | (6,727) |
| | Profit for the period | 44,248 | 31,423 | 12,825 |
| | Profit for the period attributable to: | - | - | |
| | - owners of the parent | 39,045 | 23,485 | 15,560 |
| | - non-controlling interests | 5,203 | 7,938 | (2,735) |
| XXI | Earnings per share (in € cents) | | | |
| | - basic | 15.4 | 9.2 | |
| | - diluted | 15.3 | 9.2 | |
| XXI | Earnings per share from continuing operations (in \in cents) | 15.4 | 7.8 | |
| | - basic | 15.3 | 7.8 | |
| | - diluted | | | |

^{*} Please refer to Section 2.2.2 for the description of adjustments made to the figures since their original publication.

2.1.3 Statement of comprehensive income

| Note | (€k[] | 1H 2011 | 1H 2010* |
|------|---|----------|----------|
| | Profit for the period | 44,248 | 31,423 |
| | Effective portion of fair value change in cash flow hedges | 14,134 | (19,131) |
| | Foreign currency translation differences for foreign operations | (47,944) | 163,908 |
| | Gains (losses) on net investment hedge | 10,293 | (30,413) |
| XXI | Income tax on comprehensive income | (6,718) | 13,624 |
| | Total comprehensive income for the period | 14,013 | 159,411 |
| | - attributable to owners of the parent | 8,660 | 142,793 |
| | - attributable to non-controlling interests | 5,353 | 16,618 |



2.1.4 Statement of changes in equity

| | Share capital | Legal reserve | Hedging reserve | Translation reserve* | Other reserves and retained earnings | Treasury shares | Profit for the period | Equity attributable to owners of the parent | Equity attributable to non-controlling interests |
|---|---------------|------------------|-----------------|----------------------|--|-----------------|-----------------------|--|--|
| (€k) 31.12.2009 | 132,288 | 23,840 | (39,456) | (96,166) | 452,651 | (944) | 37,014 | 509,226 | 54,152 |
| Effective portion of fair value change in cash flow hedges, net of the tax effect | - | - | (13,870) | - | - | - | - | (13,870) | - |
| Foreign currency translation differences for foreign operations | - | - | | 155,228 | - | - | - | 155,228 | 8,680 |
| Gains (losses) on net investment hedge, net of the tax effect | | | - | (22,050) | - | - | - | (22,050) | |
| Total other gains (losses), net of tax effects | - | - | (13,870) | 133,178 | - | - | - | 119,308 | 8,680 |
| Allocation of 2009 profit to reserves | | 2,618 | - | - | 34,396 | - | (37,014) | - | - |
| Dividend distribution | - | - | - | - | - | - | - | - | (12,911) |
| Profit for the period | - | - | | | | | 23,485 | 23,485 | 7,938 |
| 30.06.2010 | 132,288 | 26,458 | (53,326) | 37,012 | 487,047 | (944) | 23,485 | 652,020 | 57,859 |
| (6k) | Share capital | Legal reserve | Hedging reserve | Translation reserve | Other reserves and retained earnings | Treasury shares | Profit for the period | Equity attributable to owners of the parent | Equity attributable to non-controlling interests |
| 31.12.2010 | 132,288 | 26,458 | (41,397) | (16,902) | 487,121 | (944) | 103,408 | 690,032 | 21,335 |
| Effective portion of fair value change in cash flow hedges, net of the tax effect | | - | 10,247 | - | - | | | 10,247 | |
| Foreign currency translation differences for foreign operations | - | - | - | (48,094) | (313) | | | (48,407) | 150 |
| Gains (losses) on net investment hedge, net of the tax effect | - | | - | 7,462 | - | - | | 7,462 | - |
| Total other gains (losses), net of tax effects | - | | 10,247 | (40,632) | (313) | - | - | (30,698) | 150 |
| Allocation of 2010 profit to reserves | - | | - | - | 103,408 | - | (103,408) | - | - |
| Dividend distribution | | | | | (61,026) | - | - | (61,026) | (8,197) |
| Stock options | | - | | | 237 | - | | 237 | - |
| Profit for the period | - | - | - | - | - | - | 39,045 | 39,045 | 5,203 |
| 30.06.2011 | 132,288 | 26,458 | (31,150) | (57,534) | 529,427 | (944) | 39,045 | 637,590 | 18,490 |



2.1.5 Statement of cash flows

| (€m) | 1H2011 | 1H2010 ⁽³⁾ |
|--|--------------------------|---|
| Opening - net cash and cash equivalents | 156.9 | 179.7 |
| Cash flow from continuing operations | | |
| Pre-Tax profit and net financial expense for the period | 109.0 | 92.8 |
| Amortisation, depreciation and impairment losses on non-current assets, net of reversals | 142.6 | 149.2 |
| Adjustment and (gains)/losses on disposal of financial assets | (0.8) | 4.7 |
| (Gains)/losses on disposal of non-current assets | (1.6) | (0.2) |
| Change in working capital (1) Net change in non-current non-financial assets and liabilities | (65.0) (20.3) | 21.4 (15.4) |
| | , , | · · · · · · · · · · · · · · · · · · · |
| Cash flow from operating activities Taxes paid | 163.8 (22.8) | 252.5 (22.5) |
| Interest paid | (36.7) | (36.5) |
| Net cash flow from operating activities | 104.4 | 193.5 |
| Acquisition on property, plant and equipment and intangible assets | (83.9) | (83.0) |
| Proceeds from sale of non-current assets | 6.1 | 2.0 |
| Disposal of consolidated equity investments | (2.2) | - |
| Net change in non-current financial assets | 3.6 | (4.0) |
| Net cash flow used from investing activities | (76.4) | (85.0) |
| (Repayments)/issues of bond | (41.4) | (35.7) |
| Repayments of medium/long-term loans, net of new loans | 136.7 | 5.4 |
| Repayments of short-term loans, net of new loans | (87.9) | (78.3) |
| Dividend payments | (61.0) | - |
| Other cash flows (2) | (5.8) | (6.2) |
| Net cash flow used in financing activities | (59.4) | (114.9) |
| Cash flow for the period from continuing operations | (31.4) | (6.4) |
| Cash flow from discontinued operations | | |
| Net cash flow from operating activities of discontinued operations | - | 13.7 |
| Cash flow used in investing activities from disocntinued operations | - | (2.7) |
| Cash flow from financing activities from discontinued operations | - | (4.2) |
| Cash flow for the period from discontinued operations | - | 6.8 |
| | (0, 1) | 0.7 |
| | | 9.7 |
| Effect of exchange on net cash and cash equivalents | (2.4) | |
| Effect of exchange on net cash and cash equivalents Closing - net cash and cash equivalents | (2.4) 123.1 | 189.8 |
| , | | 189.8 |
| Closing - net cash and cash equivalents | | 189.8 |
| Closing - net cash and cash equivalents Reconciliation of net cash and cash equivalents | 123.1 | |
| Closing - net cash and cash equivalents Reconciliation of net cash and cash equivalents (€m) | | |
| Closing - net cash and cash equivalents Reconciliation of net cash and cash equivalents (€m) Opening - net cash and cash equivalents - balance as at 31 December 2010 and as at 31 December 2009 | 123.1 | 179.7 194.1 |
| Closing - net cash and cash equivalents Reconciliation of net cash and cash equivalents (€m) Opening - net cash and cash equivalents - balance as at 31 December 2010 and as at 31 December 2009 Cash and cash equivalents Current account overdrafts | 156.9 176.1 (19.3) | 1 79.7 194.1 (14.4) |
| Closing - net cash and cash equivalents Reconciliation of net cash and cash equivalents (€m) Opening - net cash and cash equivalents - balance as at 31 December 2010 and as at 31 December 2009 Cash and cash equivalents | 123.1 156.9 176.1 | 189.8 179.7 194.1 (14.4) 189.8 209.3 |

 $^{^{\}left(1\right)}$ Includes the exchange rate gains (losses) on income statements components.

 $^{^{(2)}}$ Includes dividends paid to minority shareholders in conosolidated companies.

^[3] Please refer to Section 2.2.2. for the description of adjustments made to the 2010 figures since their original publication.



2.2 Notes to the condensed interim consolidated financial statements

2.2.1 Accounting policies and consolidation methods

Group operations

The Autogrill Group operates in the food & beverage and travel retail segments in Italy, and in other countries through its subsidiaries. Most of its business takes place at airports, motorway rest stops and railway stations by way of concession contracts. Autogrill is the only group among the main players in its market that operates almost exclusively under concession.

From June 2007 until 31 December 2010, the Group also provided meals and merchandise to be served or sold onboard planes through the Flight segment (now sold).

Basis of preparation

The condensed interim consolidated financial statements at 30 June 2011 have been prepared in accordance with Art. 154-ter of Legislative Decree 58 of 24 February 1998 (Italy's Consolidated Finance Act), as amended, and with IAS 34 "Interim financial reporting". They do not include all disclosures required by IFRS in the annual financial statements, and should therefore be read jointly with the consolidated financial statements as at and for the year ended 31 December 2010.

In the condensed interim consolidated financial statements, the accounting policies and consolidation methods are the same as those used in the 2010 annual consolidated financial statements, which should be consulted for further description.

In accordance with IFRS 5, the Autogrill Group's income statement and statement of cash flows figures for the first half of 2010 have been restated to reflect the transfer of items relating to the Flight segment to "Discontinued operations" (see section 2.2.2).

The condensed interim consolidated financial statements at 30 June 2011 were prepared on a going-concern basis using the euro as the presentation currency. Unless otherwise specified, the figures in the financial statements and notes thereto are in thousands of euros (\in k), while those in the statement of cash flows are in millions of euros (\in m).

Below are the exchange rates used to translate the financial statements of the main subsidiaries with a presentation currency other than the euro:

| | 20 | 2011 | | 2010 | |
|------------------|-----------------|-----------------------------|-----------------|-----------------------------|------------------------|
| | Rate on 30 June | Average rate for the period | Rate on 30 June | Average rate for the period | Rate on 31 December |
| US Dollar | 1.4453 | 1.4032 | 1.2271 | 1.3268 | 1.3362 |
| Canadian Dollar | 1.3951 | 1.3706 | 1.2890 | 1.3719 | 1.3322 |
| Swiss Franc | 1.2071 | 1.2694 | 1.3283 | 1.4359 | 1.2504 |
| British Sterling | 0.9026 | 0.8682 | 0.8174 | 0.8700 | 0.8608 |



Scope of consolidation

There have been no significant changes in the scope of consolidation since 31 December 2010. However, there has been the increase in control of Steigenberger Gastronomie Gmbh from 49.9% to 100% that is now consolidated on a line-by-line basis instead of the proportional method previously used.

With respect to 30 June 2010, the Group's scope has changed due to the sale, on 31 December 2011, of 100% of the British-based Alpha Flight Group Ltd., which headed up the Flight business. For further information, see the 2.2.2 "Discontinued operations" section.

Autogrill Group Inc. and its subsidiaries, also known by the trade name HMSHost, close their fiscal year on the Friday closest to 31 December and divide it into 13 four-week periods, which in turn are grouped into 12-week quarters with the exception of the last which is a 16-week quarter. As a result, the accounts included in the condensed interim consolidated financial statements at 30 June 2011 cover the period 1st January to 17 June 2011, while the previous year's interim accounts covered the period 2 January to 18 June 2010.

2.2.2 Discontinued operations

On 31 December 2010 the Autogrill Group finalised the sale of 100% of Alpha Flight Group Ltd., which headed up the Flight segment (provision of meal and retail services onboard airplanes), to Dnata, an international leader in travel and airport services based in Dubai.

In accordance with IFRS 5, the Autogrill Group's income statement and statement of cash flows figures for the first half of 2010 have been restated to reflect the transfer of items relating to the Flight segment to "Discontinued operations".

The tables below present the income statement and statement of cash flows for this business for the first half of 2010:

13.7

(2.7)

(2.7)

(4.2)

(4.2)

6.8 (24.9)

0.3 **(21.2)**



Income statement

| (€k] | 1H2010 |
|--|-------------|
| Revenue | 218.0 |
| Other operating income | 1.0 |
| Total revenue and other operating income | 219.1 |
| Raw materials, supplies and goods | 90.8 |
| Personnel expense | 71.8 |
| Leases, rentals, concessions and royalties | 11.5 |
| Other operating costs | 26.0 |
| Depreciation and amortization | 8.8 |
| Impairment losses on property, plant and equipment and intangible assets | - |
| Operating profit | 10.1 |
| Financial income | 0.2 |
| Financial expense | (3.2) |
| Adjustment to the value of financial assets | - |
| Pre-tax profit | 7.2 |
| Income tax | 0.4 |
| Profit for the period | 6.7 |
| Profit for the period attributable to: | |
| - owners of the parent | 3.6 |
| - non-controlling interests | 3.1 |
| Statement of cash flows | 111.0010 |
| <u>(€m)</u> | 1H 2010 |
| Opening - Net cash and cash equivalents | 39.0 |
| Profit before tax and net financial expense for the period Amortisation, depreciation and impairment losses on non-current assets, net of reversals | 10.1 8.8 |
| Change in working capital (1) | (2.4) |
| Net change in non-current non-financial assets and liabilities | 5.2 |
| Cash flow from operating activities | 21.8 |
| Taxes paid | (5.2) |
| Interest paid | (2.9) |
| | |

| Exchanges | |
|---|--|
| Closing - Net cash and cash equivalents | |

 $^{^{(1)}}$ Including the exchange rate gains (losses) on income statements components $^{(2)}$ Including dividend paid to minority shareholders in subsidiaries

Acquisition of property, plant and equipment and intangible assets

Net cash from operating activities

Cash flow used in investing activities

Cash flow from financing activities

Repayment of loans - Intercompany

Cash flow for the period from continuing activities

Other cash flows (2)



2.2.3 Notes to the statement of financial position

Current assets

I. Cash and cash equivalents

| (€k) | 30.06 2011 | 31.12 2010 | Change |
|-------------------------------|---------------|---------------|----------|
| Bank and post office deposits | 77,942 | 116,950 | (39,009) |
| Cash and equivalents on hand | 64,705 | 59,199 | 5,507 |
| Total | 142,647 | 176,149 | (33,502) |

[&]quot;Bank and post office deposits" consist mainly of bank current accounts (€73,463k).

At constant exchange rates, the change in this item would have been -€29,866k.

II. Other financial assets

| (€k) | 30.06 2011 | 31.12 2010 | Change |
|---|---------------|---------------|---------|
| Fair value of interest rate hedging derivatives | 9,082 | 8,877 | 205 |
| Receivables from associates | 3,665 | 2,852 | 814 |
| Fair value of exchange rate hedging derivatives | 89 | 1,354 | (1,264) |
| Other financial assets | 1,229 | 1,903 | (673) |
| Total | 14,066 | 14,985 | (919) |

[&]quot;Fair value of interest rate hedging derivatives" refers to the fair value measurement of the derivatives outstanding at 30 June 2010, for a total notional value of \$75m.

Most of the "Other financial assets" are receivables from joint venture partners.

[&]quot;Cash and equivalents on hand" include cash floats at stores and amounts in the process of being credited to bank accounts. The amount may vary substantially depending on the frequency of pick-ups for deposit, which are generally handled by specialised carriers.

[&]quot;Fair value of exchange rate hedging derivatives" refers to the fair value measurement of the derivatives entered into to hedge the exchange rate risk, in particular to the forward purchase and/or sale of currency.



III. Other receivables

| | 30.06 | 31.12 | Change |
|--|---------|---------|----------|
| | 2011 | 2010 | |
| _(€k) | | | |
| Suppliers | 64,862 | 75,671 | (10,809) |
| Lease and concession advance payments | 27,491 | 24,151 | 3,341 |
| Inland revenue and government agencies | 28,290 | 13,016 | 15,274 |
| Receivables from companies that issue credit cards | 14,991 | 10,598 | 4,392 |
| Personnel | 2,245 | 1,470 | 775 |
| Advances to grantors for investments | 4,736 | 6,204 | (1,468) |
| Sub-concessionaires | 2,090 | 1,713 | 377 |
| Other | 34,436 | 25,766 | 8,670 |
| Total | 179,140 | 158,588 | 20,552 |

[&]quot;Suppliers" refers chiefly to amounts receivable for promotional contributions and supplier bonuses awaiting settlement, as well as advances for services to be received. "Inland revenue and government agencies" relate mostly to indirect taxes while "Advances to grantors for investments" concern investments in commercial units carried out on behalf of landlords.

At constant exchange rates, the change in this item would have been +€23,610k.

IV. Trade receivables

| | 30.06 | 31.12 | Change |
|--------------------------|---------|---------|--------|
| | 2011 | 2010 | |
| (€k) | | | |
| Third parties | 68,946 | 61,125 | 7,821 |
| Disputed receivables | 8,386 | 8,419 | (33) |
| Allowance for impairment | (9,637) | (9,812) | 175 |
| Total | 67,695 | 59,732 | 7,963 |

[&]quot;Third parties" refers mainly to catering services agreements and accounts with affiliated companies.

At constant exchange rates, the change in this item would have been +€8,483k

V. Inventories

| (€k) | 30.06 2011 | 31.12 2010 | Change |
|------------------------------|---------------|---------------|---------|
| Food & Beverage | 111,707 | 121,352 | 57 |
| Travel Retail & Duty-Free | 124,442 | 121,408 | 3,033 |
| Sundry merchandise and other | 3,704 | 3,530 | 175 |
| Total | 239,853 | 246,290 | (6,437) |

Inventories are shown net of the provision for obsolescence of €2,569k (€4,793k at 31 December 2010). The allocation for the year was €2,517k and utilisations came to €4,623k. At constant exchange rates, the change in this item would have been -€130k.



Non-current assets

VI. Property, plant and equipment

| | | 30.06.2011 | | 31.12.2010 | | | |
|--|-------------------|--|-------------------|-------------------|--|-------------------|------------------------------|
| (€k) | Gross amount | Accumulated depreciation & impairment losses | Carrying amount | Gross amount | Accumulated depreciation & impairment losses | Carrying amount | Change |
| Land and buildings | 172,312 | (85,758) | 86,554 | 163,867 | (78,262) | 85,605 | 949 |
| Leasehold improvements | 965,476 | (666,396) | 299,080 | 1,025,386 | (700,388) | 324,998 | (25,918) |
| Plant and machinery | 284,937 | (221,452) | 63,485 | 273,758 | (208,205) | 65,553 | (2,068) |
| Industrial and commercial equipment | 847,645 | (638,292) | 209,352 | 790,194 | (569,648) | 220,546 | (11,194) |
| Assets to be transferred free of charge | 448,570 | (341,280) | 107,290 | 469,195 | (357,520) | 111,675 | (4,385) |
| Other Assets under construction and payments | 85,499 101,687 | (73,819) | 11,680 101,687 | 64,564 104,368 | (52,251) | 12,313 104,368 | (633) |
| Total | 2,906,125 | (2,026,997) | 879,127 | 2,891,332 | (1,966,274) | 925,058 | (2,681) (45,931) |

At constant exchange rates, the change in this item would have been -€15,834k.

Investments in the first half of 2011 amounted to $\le 83,882$ k (of which $\le 81,148$ k for property, plant and equipment and $\le 2,734$ k for other intangible assets), while the carrying amount of disposals was $\le 3,132$ k. Depreciation for the period was $\le 97,088$ k.

Leasehold improvements refer to expenses incurred to set up or adapt leased premises and concessions.

In accordance with the finance lease method, this item includes the contractual value of the following property, plant and equipment held under finance leases:

| | 30.06.2011 | | 31.12.2010 | | | |
|---|--------------|--------------------------|--------------------|--------------|--------------------------|--------------------|
| (€k) | Gross amount | Accumulated depreciation | Carrying amount | Gross amount | Accumulated depreciation | Carrying amount |
| Land and buildings | 12,795 | (10,222) | 2,573 | 12,174 | (9,645) | 2,529 |
| Plant and machinery | 677 | (122) | 555 | 762 | (351) | 411 |
| Assets to be transferred free of charge | 13,809 | (9,716) | 4,093 | 13,809 | (9,532) | 4,277 |
| Total | 27,281 | (20,059) | 7,221 | 26,745 | (19,528) | 7,217 |

The financial payable for these goods amounts to €14,466k and is included under "Other financial liabilities" (current) for €1,054k (€2,102k at the end of 2010) and "Other financial liabilities" (non-current) for €13,412k (€11,660k in the previous year). Future lease payments amounted to €24,436k.

VII. Goodwill

At 30 June 2011 goodwill amounted to €1,326,079k, compared with €1,377,154k in the previous year with a decrease of €51,075k. The change is due for +€1,972 to the acquisition of 50,1% of the German-based Steigenberger Gastronomie Gmbh and for -€53,047k to exchange rates.

The economic and financial patterns noted during the first half and the updated forecasts of future macroeconomic trends are consistent with the assumptions used to test the recoverability of goodwill upon preparation of the financial statements at 31 December 2010. Therefore, no indicators of possible impairment have been identified and no specific impairment tests have been run with regard to this item.



VIII. Other intangible assets

| (€k) | 30.06 2011 | 31.12 2010 | Change |
|--|---------------|---------------|----------|
| Concessions, licenses, brands and similar rights | 734,294 | 800,309 | (66,015) |
| Assets under development and payments on account | 2,670 | 2,393 | 277 |
| Other | 13,451 | 16,150 | (2,699) |
| Total | 750,415 | 818,852 | (68,437) |

"Concessions, licenses, brands and similar rights" consist mainly of the amounts determined upon fair-value measurement of the assets and liabilities acquired with World Duty Free and Aldeasa. Specifically, the Group has recognised contractual rights for €597,781k (€651,761k at 31 December 2010) and the tradename World Duty Free for €98,017k (€105,853k at 31 December 2010).

All "Other intangible assets" have finite useful lives.

Amortisation for the period was €46,316k.

At constant exchange rates, the change in this item would have been -€42,293k.

IX. Investments

This item, that is mainly comprised of associates measured using the equity method, amounts to €13,899k, compared with €13,885k at 31 December 2010. Using the equity method, +€805k was recognised in the income statement under "Adjustment to the value of financial assets".

X. Other financial assets

| | 30.06 2011 | 31.12 2010 | Change |
|--|---------------|---------------|---------|
| <u>(</u> €k) | | | |
| Interest bearing sums with third parties | 2,553 | 5,082 | (2,529) |
| Guarantee deposits | 6,753 | 7,888 | (1,135) |
| Other financial receivables from third parties | 2,704 | 3,061 | (356) |
| Total | 12,010 | 16,030 | (4,020) |

At constant exchange rates, the change in this item would have been -€3,453k.

"Other financial receivables from third parties" are primarily due from US joint venture partners.

XI. Deferred taxes

Deferred tax assets, shown net of offsettable deferred tax liabilities, amount to €85,033k (€95,750k at 31 December 2010). The change would amount to -€7,754k at constant exchange rates.



Test carried out on the basis of the companies' forecasts for future taxable income have confirmed the recoverability of the amounts recognised previously and entailed the recognition of additional tax assets.

At 30 June 2011, "Deferred tax liabilities" not offsettable against deferred tax assets amounted to €147,177k (€159,112k at 31 December 2010).

At constant exchange rates, the change in this item would have been -€5,096k.

Current liabilities

XII. Trade payables

Trade payables at 30 June 2011 amounted to €658,956k (€674,582k at the end of 2010). At constant exchange rates, the change would have been -€6,113k.

XIII. Tax liabilities

These amount to €30,518k, an increase of €6,470k since the end of 2010, due to taxes pertaining to the first six months of the year net of payments made during the period. In this regard, for Italian companies participating in the tax consolidation, the income tax liability (€5,275k at 30 June 2011) is only included under "other payables" at the end of the year, as it is legally due to the parent Edizione S.r.l., while during the course of the year this amount is allocated to "tax liabilities".

At constant exchange rates, the change in this item would amount to +€7,233k.

XIV. Other payables

| | 30.06 2011 | 31.12 2010 | Change |
|--|---------------|---------------|----------|
| <u>(€k)</u> | 2011 | 2010 | |
| Personnel expense | 120,440 | 143,642 | (23,202) |
| Due to suppliers for investments | 59,314 | 77,915 | (18,601) |
| Social security and defined contribution plans | 38,518 | 40,840 | (2,322) |
| Indirect taxes | 38,728 | 35,121 | 3,607 |
| Withholding taxes | 10,918 | 11,227 | (309) |
| Other | 55,807 | 46,037 | 9,771 |
| Total | 323,725 | 354,781 | (31,056) |

At 30 June 2011 "Other" payables amounted to €323,725k, compared with €354,781k in the previous year, a decrease of -€31,056k.

"Personnel expense" decreased mainly for the annual and long-term employee incentive plans payments made during the period, as well as for the changes in exchange rates (-€5,565k).

At constant exchange rates, the change in this item would be -€20,318k.



XV. Due to banks

| | 30.06 2011 | 31.12 2010 | Change |
|----------------------------|---------------|---------------|---------|
| <u>(€k)</u> | | | |
| Unsecured bank loans | 484,185 | 115,340 | 368,844 |
| Current account overdrafts | 19,543 | 19,267 | 277 |
| Total | 503,728 | 134,607 | 369,121 |

At constant exchange rates, the change in this item would have been +€371,739k.

The change is due mainly to the reclassification to the item "Due to banks" of the drawdowns on short-term credit facilities, expiring in June 2012, included in medium-term loans at 31 December 2010.

More specifically, short-term bank loans outstanding at 30 June 2011 are as follows:

- the payment due in March 2012 of the short-term portion of the medium-term loan taken out in 2008 to finance the acquisition of World Duty Free Europe Ltd. (£79.6m);
- drawdowns on a multicurrency revolving credit facility of €300m granted in 2010, expiring in June 2012;
- drawdowns on a multicurrency revolving credit facility of €300m granted in 2005, expiring in June 2012.

XVI. Other financial liabilities

| | 30.06 2011 | 31.12 2010 | Change |
|--|---------------|---------------|----------|
| (€k) | 2011 | 2010 | |
| Fair value of interest rate hedging derivatives | 50,401 | 65,415 | (15,013) |
| Accrued expenses and deferred income for interest on loans | 6,653 | 9,076 | (2,423) |
| Lease payments due to others | 1,054 | 2,102 | (1,048) |
| Fair value of exchange rate hedging derivatives | 6,046 | 1,088 | 4,958 |
| Other financial accrued expenses and deferred income | 64 | 132 | (68) |
| Liabilities due to others | - | 741 | (741) |
| <u>Total</u> | 64,219 | 78,554 | (14,335) |

[&]quot;Fair value of interest rate hedging derivatives" refers to the fair value measurement of interest rate hedging derivatives (mostly interest rate swaps) outstanding at 30 June 2011, with notional amounts of €240m e £400m. The decrease for the period reflects the change in interest rates, as well as the reimbursements made during the period.

"Fair value of exchange rate hedging derivatives" refers to the fair value measurement of derivatives outstanding at 30 June 2011 and relates in particular to the forward sale and/or purchase of currency, outstanding at 30 June 2011, for notional amuonts of Cad55.5m, Chf53.4m, £35m, Czk28m, Pln4m and Sek2m. The change for the period corresponds to the fluctuation in the underlying exchange rates.



Non-current liabilities

XVII. Loans, net of current portion

| | 30.06 2011 | 31.12 2010 | Change |
|------------------------------|---------------|---------------|-----------|
| (€k) | | | |
| Unsecured bank loans | 833,712 | 1,184,170 | (350,458) |
| Commissions on bond issues | (455) | (3,852) | 3,397 |
| Total due to banks | 833,257 | 1,180,318 | (347,061) |
| Lease payments due to others | 13,412 | 11,660 | 1,752 |
| Liabilities due to others | 735 | 832 | (97) |
| Total | 847,404 | 1,192,810 | (345,406) |

At constant exchange rates, the change in this item would have been – €316,759k.

The change is mainly due to the reclassification to the item "Due to banks – within the year" of the residual balance of some loans.

More specifically, long-term bank loans outstanding at 30 June 2011 are as follows:

- a €200m loan taken out in 2005, to be repaid in a single instalment in June 2015;
- a revolving credit facility of €125m arranged in 2008, expiring in March 2013, partially drawn down in British pounds (£85m);
- a €275m term loan taken out in 2008, to be repaid in a single instalment in March 2013;
- the remaining £318.3m of a term loan (original amount: £477.5m, corresponding to €600m on the inception date) due in March 2013 and repayable in three annual instalments of £79.6m starting in March 2010, plus a final payment of £238.7m at expiry. The short-term portion of £79.6m, due in March 2012, has been reclassified to the item "Due to banks".

| | | | Drawd | owns | | | |
|--|--------------------------------|-------------|----------------------|------------------|--------------------|--------------------------|------------|
| Credit lines | Original amount € (/000) | in € (/000) | in GBP (1) (/000) | in USD (/000) | (1) Total in €k | Amount available (€k) | Expiry |
| Multicurrency revolving facility agreement | 300,000 | | | 290,000 | 200,650 | 99,350 | June 2012 |
| 2010 Line | 300,000 | - | - | 290,000 | 200,650 | | JULIE 2012 |
| 2008 Syndicated line - Revolving credit facility | 125,000 | - | 85,000 | _ | 94,178 | 30,822 | March 2013 |
| 2008 Syndicated line - Term loan facility 1 | 275,000 | 275,000 | - | - | 275,000 | - | March 2013 |
| 2008 Syndicated line - Term loan facility 2 | 600,000 | - | 318,340 | - | 352,712 | - | March 2013 |
| 2008 Syndicated line | 1,000,000 | 275,000 | 403,340 | - | 721,889 | 30,822 | |
| 2005 Syndicated line - Term loan | 200,000 | 200,000 | - | - | 200,000 | - | June 2015 |
| 2005 Syndicated line - Revolving credit facility | 300,000 | 165,000 | - | - | 165,000 | 135,000 | June 2012 |
| 2005 Syndicated line | 500,000 | 365,000 | - | - | 365,000 | 135,000 | |
| Total lines credit | 1,800,000 | 640,000 | 403,340 | 290,000 | 1,287,540 | 265,172 | |

⁽¹⁾ Drawdowns in currency are measured based on exchange rates at 30 June 2011

At 30 June 2011 the credit facilities had been drawn down by about 86%. Floating interest is charged on all bank loans. The average duration of bank loans, including unutilised credit lines, is about one year and eleven months.



Long-term loan agreements require regular monitoring of financial ratios relating to debt coverage and interest coverage. The contracts refer to the Autogrill Group as a whole and set a limit of 3.5 for the leverage ratio and at least 4.5 for interest coverage. For the calculation of these ratios, net debt, EBITDA and financial charges are measured in accordance with the contractual definitions and therefore differ from financial statement balances. Thus, they are not readily apparent from the financial statements.

At 30 June 2011, as in all previous observation periods, these covenants were fully satisfied. The leverage ratio (net debt/EBITDA) increased from 2.47 at 31 December 2010 to 2.48 versus an upper limit of 3.50, while interest coverage (EBITDA/net financial expense) decreased from 8.65 to 8.05, compared with a minimum of 4.50.

XVIII. Bonds

| (€k) | 30.06 2011 | 31.12 2010 | Change |
|----------------------------|---------------|---------------|----------|
| Non-convertible bonds | - | 44,903 | (44,903) |
| Total current | - | 44,903 | (44,903) |
| Non-convertible bonds | 296,648 | 319,821 | (23,173) |
| Commissions on bond issues | (768) | (978) | 210 |
| Total non-current | 295,880 | 318,843 | (22,963) |
| Total | 295,880 | 363,746 | (67,866) |

"Non-convertible bonds" refer to private placements guaranteed by Autogrill S.p.A. and issued by Autogrill Group Inc.:

- in January 2003 for a total of \$370m; after the redemption at maturity of \$44m in January 2010 and \$60m in January 2011, at 30 June 2011 there was a remaining balance of \$266m, maturing in January 2013, paying half-yearly coupons at fixed interest rates of 6.01%;
- in May 2007 for a total of \$150m, paying fixed annual interest of 5.73% half-yearly and maturing in May 2017. Exposure to fair value fluctuations is hedged by an interest rate swap with a notional amount of \$75m.

At 30 June 2011 this item amounted to €295,880k, compared with €363,746k at the end of 2010. The change reflects the redemption mentioned above, the translation effect (-€27,458k) and the change in fair value of the hedged portion.

The fair value of the bonds outstanding is measured using valuation techniques based on parameters other than price that can be observed in the open market. They can therefore be classified in level 2 of the fair value hierarchy, with no change on the previous year.

As in the case of long-term bank loans, the private placement regulations require the periodic monitoring of the Group's financial ratios (leverage and interest coverage). The leverage ratio must not exceed 3.5, although it can reach 4.0 for a maximum of three half-years (not necessarily in a row), and the interest coverage cannot be lower than 4.5.



For the calculation of the leverage ratio and interest coverage, net financial position, EBITDA and financial expense are measured in accordance with the definitions in the loan contracts and therefore differ from the amounts in the financial statements.

At 30 June 2011, as in all previous observation periods, these covenants were fully satisfied. The leverage ratio (net debt/EBITDA) decreased from 2.52 at 31 December 2010 to 2.48, versus an upper limit of 3.50, while interest coverage (EBITDA/net financial expense) decreased from 8.62 to 8.28, compared with a minimum of 4.50.

XIX. Post employee benefits and other employee benefits

This item amounted to €93,028k, a decrease of €1,691k with respect to 31 December 2010. Its composition did not change during the period.

At constant exchange rates, the change would have been +€178k.

Interim accounts use the actuarial estimates made upon preparation of the previous year's financial statements annual.

XX. Provision for risks and charges

| (€k) | 30.06 | 31.12 | Change |
|---|--------|--------|----------|
| | 2011 | 2010 | J |
| Provision for taxes | 2,428 | 2,219 | 209 |
| Other provisions | 7,708 | 8,342 | (635) |
| Restructuring provision | 344 | 507 | (163) |
| Provision for legal disputes | 1,046 | 2,116 | (1,069) |
| Onerous contracts provision | 423 | 423 | - |
| Total provisions for current risks and charges | 11,948 | 13,607 | (1,659) |
| Other provisions | 24,479 | 30,114 | (5,635) |
| Onerous contracts provision | 7,453 | 13,946 | (6,493) |
| Provision for the refurbishment of third party assets | 7,517 | 9,146 | (1,629) |
| Provision for taxes | 4,086 | 6,237 | (2,151) |
| Provision for legal disputes | 4,114 | 4,863 | (749) |
| Provision for assets to be transferred free of charge | 3,050 | 3,050 | - |
| Total provisions for non-current risks and charges | 50,700 | 67,357 | (16,657) |
| Total risks and charges | 62,648 | 80,964 | (18,316) |

There were no significant changes in the composition of this item with respect to 31 December 2010, with the exception of a decrease in the onerous contracts provision, further to the disposal of some stores in Belgium (€5m) and a decrease arising from the early settlement of certain contractual clauses relating to the disposal of the Flight segment (€4m). The remaining change is due, in the main, to normal allocations and utilisations for the period.

At constant exchange, this item would have decreased by -€15,420k.

Provision for taxes

The current portion relates primarily to disputes over US companies' direct and indirect tax obligations (€2,319k), while most of the non-current portion concerns tax disputes involving companies in the Travel Retail & Duty Free division (€3,231k).



Other provision

These refer mainly to a "self-insurance" provision (€20,699k) to cover the excess clause on third-party liability provided for in insurance plans.

Restructuring provision

This covers the integration plan in the Travel Retail & Duty-Free segment.

Provision for legal disputes

This provision covers the risk of losing lawsuits brought against Group companies, and takes account of the opinions of the Group's legal advisors. Utilisations concern actual payments during the year as well as revised amounts.

Provision for the refurbishment of third party assets

This represents estimated liabilities for ensuring that leased assets are returned in the contractually agreed condition.

Onerous contracts provision

This refers to long-term leases or concession agreements on commercial units that are not profitable enough to cover the rent. The decrease is due mainly to the transfer of some stores.

XXI. Equity attributable to owners of the parent

Movements in equity items during the period are detailed in the statement of changes in equity. The more important movements were as follows:

- increase of €10,247k for the effective portion of the fair value change of derivatives designated as cash flow hedges (+€14,134k), net of the tax effect (-€3,887k);
- decrease of €47,944k for exchange rate differences from the translation of foreign currency financial statements;
- increase of €7,462k for fair value changes in net investment hedges (+€10,293k), net of the tax effect (-€2,831k);
- decrease of €61,026k for dividend paid on 26 May 2011 further to the resolution of the annual general meeting of 21 April 2011;
- increase of €237k for the amount pertaining to the period of the stock option plan approved in 2010;
- increase for profit attributable to owners of the parent (€39,045k).

The following table shows the components of comprehensive income and the relative tax effect:

| | | 1H 2011 | | | 1H 2010 | | |
|--|--------------|--------------------------|------------|--------------|--------------------------|------------|--|
| (€k) | Gross amount | Tax benefit/(expense) | Net amount | Gross amount | Tax benefit/(expense) | Net amount | |
| Effective portion of the fair value change of derivatives designated as cash flow hedges | 14,134 | (3,887) | 10,247 | (19,131) | 5,261 | (13,870) | |
| Gains (losses) from translation of financial statements in non-euro currencies | (47,944) | - | (47,944) | 163,908 | - | 163,908 | |
| Gains (losses) on net investment hedges | 10,293 | (2,831) | 7,462 | (30,413) | 8,363 | (22,050) | |
| Total other consolidated comprehensive income | (23,517) | (6,718) | (30,235) | 114,364 | 13,624 | 127,988 | |

Information on basic and diluted earnings per share is provided at the foot of the income statements for 2010.



2.2.4 Notes to the income statement

XXII. Revenue

Revenue for the first half of 2011 amounted to €2,930,171k, compared with €2,639,857k for the first six months of last year, an increase of +€290,296k.

At constant exchange rates, this item would have increased by +€320,936k.

Revenue includes the sale of fuel, mostly at rest stops on Swiss and Italian motorways, which came to €274,363k (€57.643 k in the previous period).

See section 2.2.7 (Operating segments) and the Interim Directors' Report for details of performance by operating segment.

XXIII. Other operating income

| (€k) | 1st Half 2011 | 1st Half 2010 | Change |
|---|------------------|------------------|---------|
| Bonuses from suppliers | 25,113 | 26,564 | (1,451) |
| Income from business leases | 5,494 | 5,967 | (473) |
| Affiliation fees | 1,605 | 1,676 | (71) |
| Gains on sales of property, plant and equipment | 2,391 | 348 | 2,043 |
| Other revenue | 29,588 | 21,993 | 7,594 |
| Total | 64,190 | 56,548 | 7,642 |

At constant exchange rates, the change would have been +€7,380k.

"Other revenue" consists mainly of commissions from the sale of goods and services (e.g. fuel and cell phone top-up cards) for which the Group acts as an agent. The increase in this item includes income arising from the early settlement of certain contractual clauses relating to the disposal of the Flight segment.

XXIV. Raw material, supplies and goods

| (€k) | 1st Half 2011 | 1st Half 2010 | Change |
|-----------------------|------------------|------------------|---------|
| Purchases | 1,244,175 | 1,027,363 | 216,812 |
| Change in inventories | (869) | (22,700) | 21,831 |
| Total | 1,243,306 | 1,004,664 | 238,642 |

At constant exchange rates, the change would have been +€245,985k.



XXV. Personnel expense

| (€k) | 1st Half 2011 | 1st Half 2010 | Change |
|-------------------------------|------------------|------------------|--------|
| Wages and salaries | 537,773 | 521,529 | 16,244 |
| Social security contributions | 104,009 | 97,814 | 6,195 |
| Employee benefits | 12,645 | 12,268 | 377 |
| Other costs | 39,877 | 38,782 | 1,096 |
| Total | 694,304 | 670,393 | 23,911 |

At constant exchange rates, the change would have been +€35,911k.

XXVI. Leases, rentals, concessions and royalties

| (€k) | 1st Half 2011 | 1 st Half 2010 | Change |
|---------------------------------|------------------|-------------------|--------|
| Leases, rentals and concessions | 516,274 | 495,985 | 20,289 |
| Royalties | 30,768 | 30,194 | 574 |
| Total | 547,042 | 526,178 | 20,864 |

At constant exchange rates, the change in this item would be +€28,020k.

The increase reflects the growth in revenue, as well as the terms and conditions negotiated for the renewal or acquisition of contracts.

[&]quot;Other costs" includes the portion pertaining of the period of the stock option plan launched in 2010 (€237k), as well as fees paid to members of the Board of Directors (see Section 2.2.11 for details).



XXVII. Other operating costs

| | 1 st Half | 1st Half | Change |
|-------------------------------------|-----------|----------|----------|
| | 2011 | 2010 | |
| <u>(€k)</u> | 40.701 | 44.070 | 0.700 |
| Utilities | 48,701 | 44,979 | 3,722 |
| Maintenance | 39,345 | 38,408 | 936 |
| Cleaning and disinfestations | 25,202 | 24,073 | 1,129 |
| Consulting services | 19,309 | 15,104 | 4,204 |
| Commissions on credit card payments | 19,132 | 17,119 | 2,013 |
| Storage and transport | 10,499 | 10,579 | (79) |
| Advertising and market research | 11,227 | 10,625 | 602 |
| Travel expenses | 14,530 | 12,162 | 2,368 |
| Telephone and postal charges | 7,822 | 8,383 | (561) |
| Equipment hire and lease | 4,393 | 4,296 | 97 |
| Insurance | 3,499 | 2,897 | 603 |
| Surveillance | 4,029 | 3,899 | 130 |
| Transport of valuables | 2,626 | 2,627 | (1) |
| Banking services | 2,739 | 2,692 | 47 |
| Sundry materials | 14,535 | 15,429 | (894) |
| Other services | 17,241 | 8,748 | 8,493 |
| Costs for materials and services | 244,829 | 222,020 | 22,809 |
| Impairment losses on receivables | 84 | 707 | (623) |
| For taxes | 474 | 158 | 316 |
| For legal disputes | (553) | (87) | (466) |
| For onerous contracts | (4,993) | 70 | (5,063) |
| For other risks | (1,433) | 5,741 | (7,174) |
| Provisions for risks | (6,505) | 5,882 | (12,387) |
| Indirect and local taxes | 10,976 | 12,091 | (1,115) |
| Cash differences | 449 | 618 | (170) |
| Gains (losses) on disposals | 781 | 169 | 613 |
| Other charges | 8,268 | 6,965 | 1,303 |
| Other operating costs | 9,499 | 7,753 | 1,746 |
| Total | 258,882 | 248,452 | 10,430 |

At constant exchange rates, the change would have been +€14,299k.

"Sundry materials" refer to the purchase of inexpensive equipment and to various consumables such as uniforms, office supplies, and advertising materials.

The item "Other services" includes miscellaneous items such as medical check-ups, public relations, general services, and personnel recruitment and training.

The change in "Provision for risks-for other risks" includes the decrease of a provision for other risks arising from the early settlement of certain contractual clauses relating to the disposal of the Flight segment ($\in 4$ m).



XVIII. Depreciation, amortisation and impairment losses

In detail:

| (€k) | 1st Half 2011 | 1st Half 2010 | Change |
|---|------------------|------------------|---------|
| Other intangible assets | 46,316 | 45,912 | 405 |
| Property, plant and equipment | 83,268 | 88,334 | (5,065) |
| Assets to be transferred free of charge | 13,819 | 14,128 | (309) |
| Total | 143,404 | 148,373 | (4,969) |

At constant exchange rates, the decrease in this item would have amounted to -€3,095k.

Impairment losses were recognised in the amount of €802k, following tests of the recoverability of carrying amounts on the basis of the projected cash flows of each cash generating unit.

XXIX. Financial income and expense

Financial income

| (€k) | 1st Half 2011 | 1st Half 2010 | Change |
|---|------------------|------------------|--------|
| Interest income | 460 | 259 | 201 |
| Exchange rate gains | 498 | _ | 498 |
| Interest differential on exchange rate hedges | - | 32 | (32) |
| Ineffective hedging instruments | 188 | 214 | (26) |
| Other financial income | 116 | 70 | 46 |
| Total | 1,262 | 575 | 687 |

Financial expense

Change 1st Half 1st Half 2011 2010 (K€) 31,737 32,184 (447)Interest expense Discounting of long-term liabilities 2,467 2,101 365 Exchange rate losses 618 (618)Interest differential on exchange rate hedges 229 229 Fees paid on loans and bonds 3,864 1,570 2,294 Other financial expense 3,909 2,625 1,284 Total 42,205 37,757 4,449 Total Net Financial expense (40,943)(37,182)(3,761)

"Financial expense" includes, in the first half of 2011, the portion of the fees on loans paid in 2008 and 2010 on bank loans that shall be repaid with the refinancing of bank debt and not fully expensed at 30 June 2011²², as well as non recurring expenses further to the write-off of

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²² For Further information, see section "1.5.1 Subsequent events".



previous year financial income against a landlord, as part of a transaction defined in the second quarter of 2011.

XXX, Income tax

The balance of €23,836k (€30,972k in the first half of 2010) includes €23,830k in current taxes (€40,266k in the same period of the previous year), €5,732k in net deferred tax assets (€14,564k in the first half of 2010) and €5,738k in regional tax on productive activities (IRAP), which is charged on Italian operations and whose basis is essentially operating profit/(loss) plus personnel expense (€5,270 k in the first half of 2010).

Against a substantial stability in the theoretical average tax rate to 36%, excluding IRAP, the average rate was 27%, compared to 46% of 2010, benefiting from the effect of the reduced UK tax rate, the tax exemption of income related to the sale of the Flight segment and the most favorable estimates of the recoverability of tax losses for the period.

Below is a reconciliation between the tax charge recognized in the consolidated financial statements and the theoretical tax charge. The latter was determined by applying the theoretical tax rate to the gross income earned in each jurisdiction, including additional taxes on future profit distributions by subsidiaries.

| | 1st Half | 1st Half | |
|--|----------|----------|--|
| <u>(</u> €k) | 2011 | 2010 | |
| Theoretical income tax | 24,524 | 19,986 | |
| Reduced tax due to the direct taxation of minority partners in fully consolidated US joint ventures | (1,578) | (1,706) | |
| Net effect of unrecognised tax losses, of utilisation of unrecognised prior-year tax losses and the revision of estimates on the taxability/deductibility of temporary differences | (370) | 5,135 | |
| Tax rate variation effects | (3,208) | - | |
| Other permanent differences | (1,271) | 2,288 | |
| Income tax, excluding IRAP | 18,097 | 25,702 | |
| IRAP | 5,738 | 5,270 | |
| Recognised income tax | 23,836 | 30,972 | |



2.2.5 Net financial position

Details of the net financial position at 30 June 2011 and 31 December 2010 are as follows:

| | | 30.06 | 31.12 | Change |
|-------|--|-----------|-----------|---------|
| | | 2011 | 2010 | |
| Note | (€k) | | | |
| 1 | A) Cash on hand | 64.7 | 59.2 | 5.5 |
| Ì | B) Cash equivalents | 77.9 | 117.0 | (39.0) |
| | C) Securities held for trading | - | - | - |
| | D) Cash and cash equivalents (A)+(B)+(C) | 142.6 | 176.1 | (33.5) |
| II | E) Current financial assets | 14.1 | 15.0 | (0.9) |
| XVIII | F) Due to banks, current | (503.7) | (134.6) | (369.1) |
| XXII | G) Bonds issued | 0.0 | (44.9) | 44.9 |
| XIX | H) Other financial liabilities | (64.2) | (78.6) | 14.3 |
| | Current financial indebtedness (F)+(G)+(H) | (567.9) | (258.1) | (309.9) |
| | J) Net current financial indebtedness (I)- (E)- (D) | (411.2) | (66.9) | (344.3) |
| XXI | K) Due to banks, net of current portion | (833.3) | (1,180.3) | 347.1 |
| XXII | L) Bonds issued | (295.9) | (318.8) | 23.0 |
| XXI | M) Due to others | (14.1) | (12.5) | (1.7) |
| | N) Non-current financial indebtedness (K)+ (L)+(M) | (1,143.3) | (1,511.7) | 368.4 |
| | O) Net non-current indebtedness (J)+(N) | (1,554.5) | (1,578.6) | 24.1 |
| XI | P) Non-current financial assets | 2.7 | 3.1 | (0.4) |
| | Q) Net financial indebtedness (O)-(P) | (1,551.8) | (1,575.5) | 23.7 |

For further commentary, see the notes indicated above for each item.

At the end of June 2011 and December 2010 there were no financial liabilities or assets due to or from related parties.

2.2.6 Financial risk management

The objectives, policies, and procedures of financial risk management did not change during the first half of the year. They are described in the 2010 Annual Report.

2.2.7 Operating segments

Key information on operating segments is presented below (for a description see the 2010 Annual Report), along with a breakdown of sales by geographical area. The accounting policies are the same as those used to prepare the condensed interim consolidated financial statements.



| | 1st Half 2011 | | | | | |
|--|--------------------------|--|---|--|--------------------------------|-------------------|
| Segment | Food & Beverage Italy | Food & Beverage HMSHost | Food & Beverage Other | Travel Retail & Duty Free | Unallocated | Consolidate |
| (€K) | 200 (70 | 0.40.100 | 0/0.00/ | 010 455 | | 0.000.17 |
| Revenue Other operating income | 909,673 28,630 | 849,108 813 | 360,936 14,653 | 810,455 10,897 | 9,197 | 2,930,17 64,19 |
| Total revenue and other operating income | 938,303 | 849,921 | 375,589 | 821,352 | 9,197 | 2,994,36 |
| Depreciation, amortisation and impairment losses on property, | , 55,555 | | 0,0,00, | | ., | |
| plant, equipment and intangible assets | (23,056) | (40,638) | (20,218) | (55,519) | (3,175) | (142,605 |
| Operating profit (loss) | 28,528 | 52,937 | (6,523) | 41,088 | (7,807) | 108,22 |
| Financial income (expense) | | | | | (40,943) | (40,943 |
| Adjustment to the value of financial assets | | | | | 805 | 80 |
| Pre-tax profit (loss) | | | | | (47,945) | 68,08 |
| Income tax | | | | | (23,836) | (23,83 |
| Profit (loss) from discontinued operations | | | | | 0 | |
| Profit (loss) for the period | | | | | (71,781) | 44,24 |
| | | | 30 June 1 | 2011 | | |
| Goodwill | 83,516 | 412,999 | 271,035 | 558,528 | - | 1,326,07 |
| Other intangible assets | 16,057 | 13,544 | 20,670 | 696,791 | 3,353 | 750,41 |
| Property, plant and equipment | 212,862 | 336,575 | 202,831 | 94,484 | 32,376 | 879.12 |
| Investments | - | - | - | | 23,205 | 23,20 |
| Non-current assets | 312,435 | 763,118 | 494,536 | 1,349,803 | 58,934 | 2,978,82 |
| Assets held for sale | 012,400 | 700,110 | 474,000 | 1,047,000 | 43 | 4 |
| Net working capital | (187,239) | (54,660) | (90,140) | (103,624) | (75,299) | (510,962 |
| Other non current non financial activities and liabilities | (85,265) | (6,154) | (5,818) | (24,387) | (138,386) | (260,010 |
| Net invested capital | 39,931 | 702,304 | 398,578 | 1,221,791 | (154,708) | 2,207,89 |
| Segment | Food & Beverage | Food & Beverage | 1st Half 20 | Travel Retail & | Unallocated | Consolidate |
| - | Italy | HMSHost | Other | Duty Free | 5 1121132 | |
| (€K) Revenue | 673,448 | 855,026 | 364,198 | 747,204 | - | 2,639,87 |
| Other operating income | 24,112 | 130 | 13,157 | 13,756 | 5,393 | 56,54 |
| Total revenue and other operating income | 697,560 | 855,156 | 377,355 | 760,960 | 5,393 | 2,696,42 |
| Depreciation, amortisation and impairment losses on property, plant, equipment and intangible assets | (22,825) | (43,787) | (23,961) | (56,062) | (2,593) | (149,229 |
| Operatin profit (loss) | 43,850 | 56,651 | (11,884) | 20,742 | (11,851) | 97,50 |
| Financial income (expense) | 40,000 | 30,001 | (11,004) | 20,142 | (37,182) | (37,182 |
| Adjustment to the value of financial assets | | | | | (4,658) | (4,658 |
| Pre-tax profit (loss) | | | | | (53,691) | 55,66 |
| Income tax | | | | | (30,972) | (30,972 |
| Profit (loss) from discontinued operations | | | | | 6,727 | 6,72 |
| Profit (loss) for the period | | | | | (77,936) | 31,42 |
| , , | | | | | <i>Ç</i> - <i>P</i> - <i>P</i> | , |
| | | | 31 Decemb | | | |
| Goodwill | 83,516 | 446,263 | 265,244 | 582,131 | - | 1,377,15 |
| Other intangible assets | 18,572 | 16,103 | 21,447 | 758,785 | 3,945 | 818,85 |
| Property, plant and equipment | 215,340 | 362,536 | 206,909 | 101,779 | 38,494 | 925,05 |
| Investments | - | - | - | | 26,854 | 26,85 |
| | 317,427 | 824,902 | 493,601 | 1,442,695 | 69,294 | 3,147,91 |
| | 0.77.27 | | | | | |
| Assets held for sale | - | - | - | - | 1,032 | |
| Non-current assets Assets held for sale Net working capital | (221,102) | (63,470) | (113,568) | (94,635) | (83,157) | 1,03 (575,932 |
| Assets held for sale | - | (63,470) (11,724) 749,707 | (113,568) (12,237) 367,795 | (94,635) (30,788) 1,317,272 | | |

139,514

152,700

747,204

2,639,875

4.360

362,672



| | | | | 1st Half 2011 | | | |
|-----------------------------------|---------|----------------|----------------|----------------|--------------|-------------|--------------|
| Geographical area | | | | | | | |
| (€K) | Italy | USA and Canada | United Kingdom | Spain | Other Europe | Other World | Consolidated |
| Food & Beverage revenue | 909,673 | 786,538 | 7,526 | 32,737 | 363,862 | 19,380 | 2,119,716 |
| Travel Retail & Duty Free revenue | 1,885 | 38,526 | 382,513 | 246,571 | 1,349 | 139,611 | 810,455 |
| Total revenue | 911,558 | 825,064 | 390,039 | 279,308 | 365,211 | 158,991 | 2,930,171 |
| | | | | 1st Half 2010* | | | |
| Geographical area | | | | | | | |
| (€K) | Italy | USA and Canada | United Kingdom | Spain | Other Europe | Other World | Consolidated |
| Food & Beverage revenue | 673,448 | 804,634 | 7,955 | 35,137 | 358,312 | 13,185 | 1,892,672 |

339,604

347,558

228,305

263,442

35,421

840,055

673,448

2.2.8 Seasonal patterns

Travel Retail & Duty Free revenue

Total revenue

The Group's volumes are closely related to the flow of travellers, which is highly seasonal in some businesses, and this in turn affects consolidated results. A breakdown of 2010 results by quarter shows that volumes are concentrated in the second half of the year, and particularly in the third quarter, when business is at a peak due to summer holidays.

| | 2010 | | | | | |
|---|---------------|------------|----------------------|-----------|--|--|
| (€m) | First quarter | First half | First nine months | Full year | | |
| Revenue | 1,157.9 | 2,582.2 | 4,215.5 | 5,703.5 | | |
| % on full year | 20.3% | 45.3% | 73.9% | 100.0% | | |
| Operating profit | 22.7 | 97.5 | 247.8 | 255.2 | | |
| % on full year | 8.9% | 38.2% | 97.1% | 100.0% | | |
| Pre-tax profit | 3.3 | 55.7 | 190.2 | 179.8 | | |
| % on full year | 1.9% | 31.0% | 105.8% | 100.0% | | |
| Profit attributable to the owners of the parent | (9.1) | 23.5 | 116.8 | 103.4 | | |
| % on full year | n.s. | 22.7% | 113.0% | 100.0% | | |

Notes:

The above figures are merely indicative and cannot be used to predict results.

Seasonal patterns are then magnified by cash flows, with the first quarter seeing a concentration of annual payments (namely concession fees), both as settlement of amounts accrued in the previous year and as advances on the year in course.

The consolidation of World Duty Free and the complete consolidation of Aldeasa, whose businesses are concentrated in the central part of the year, have enhanced these seasonal patterns.

^{*} Please refer to Section 2.2.2 for the description of adjustments made to the figures since their original publication

⁻ In order to compare data with the figures shown in Directors' Report, revenue does not include fuel sales made primarily in Swiss and Italian motorway service areas.

⁻ Profit includes profit from discontinued operations

⁻ Profit excludes non-controlling interests



2.2.9 Contingent liabilities

On 21 March 2011, the arbitration regarding the final sale price for the acquisition of Receco S.A, was defined with a final award whereby Autogrill Iberia S.L. acquired the remaining shares of Receco S.A on 12 May 2011, with an adjusted price of €0.8m.

2.2.10 Operating leases

The table below gives details by due date of the Group's future minimum lease payments at 30 June 2011:

| (€K) | Total future lease payments | Sub-lease future payments | Net future lease payments |
|---------------|-----------------------------|---------------------------|---------------------------|
| 2nd Half 2011 | 362,986 | 11,232 | 351,754 |
| 2012 | 679,388 | 17,605 | 661,783 |
| 2013 | 517,208 | 13,038 | 504,169 |
| 2014 | 469,968 | 10,498 | 459,470 |
| 2015 | 435,143 | 7,962 | 427,181 |
| After 2015 | 1,758,631 | 21,118 | 1,737,512 |
| Total | 4,223,324 | 81,453 | 4,141,871 |

 $^{^{(1)}}$ Refers to part of the sub-concessions granted mainly in the USA and Italy, as agreed with the grantor.

In the first half of 2011, the payments recognised in the income statement amount to \le 516,274k for leases (including \le 366,817k in guaranteed minimums), net of \le 22,526k for sub-leases (including \le 12,024k in guaranteed minimums).

2.2.11 Other information

RELATED PARTY TRANSACTIONS

Autogrill S.p.A. is controlled by Schematrentaquattro S.r.l., which owns a 59.28% interest. Schematrentaquattro S.r.l. is a wholly-owned subsidiary of Edizione S.r.l.

All related-party transactions are carried out in the Group's interest and at arm's length.

Transactions with associates are negligible.

No transactions have taken place with Schematrentaguattro S.r.l.



Transactions with Edizione S.r.l.

| (€K) | | Edizione S.r.l. | |
|---------------------------------|------------|-----------------|--------|
| | 2011 | 2010 | Change |
| Income statement | | | |
| Other operating income | 45 | 45 | - |
| Personnel expense | 109 | 67 | 43 |
| Other operating expense | 31 | - | 31 |
| | 30.06.2011 | 31.12.2010 | Change |
| Statement of financial position | | | |
| Trade receivables | - | 4 | (4) |
| Other receivables | 4,919 | 4,919 | 0 |
| Other payables | 139 | 127 | 12 |

[&]quot;Other operating income" refers to services rendered by Autogrill concerning the use of equipped premises at the Rome offices.

"Other receivables" refer to excess IRES (corporate tax) paid by Autogrill S.p.A. in 2010, net of the IRES liability on 2010 income (€2,337k), and the claim for the reimbursement for the deduction from taxable income of IRAP (regional tax) paid from 2004 to 2007 (€2,025k). The amount shown also includes €100k due to Alpha Retail Italia S.r.I. and €457k due to Nuova Sidap S.r.I. for participation in the tax consolidation scheme of Edizione S.r.I.

In accordance with the Regulation, the receivable will be paid within the third day before the ordinary due date for the IRES debit (July 2011), net of the amount due in 2010 and the first advance payment for 2011.

"Other payables" refer to the fees accrued at 30 June 2011 relating to two directors of Autogrill S.p.A., which were paid over to Edizione S.r.l. where the parties respectively serve as board member and executive manager.

[&]quot;Personnel expense" refers to the fees accrued at 30 June 2011 relating to two directors of Autogrill S.p.A., which were paid over to Edizione S.r.l. where the parties respectively serve as board member and executive manager.

[&]quot;Other operating costs" refer to the hire of meeting rooms.



<u>Transactions with companies jointly controlled by Edizione S.r.l.</u>

| (€K) | Bencom S.r.l. | | Benetton Group S.p.A. | | Fabrica S.p.A. | |
|---|---------------|---------------------------------|-----------------------|------------------------------|----------------------------|---------------------------------|
| | 2011 | 2010 | 2011 | 2010 | 2011 | 2010 |
| Income statement | | | | | | |
| Revenue | - | = | - | - | - | - |
| Other operating income | 191 | 187 | - | - | - | - |
| Other operating expense | - | = | - | 40 | 20 | 35 |
| Lease, rentals, concessions and royalties | - | = | - | - | - | - |
| Financial income | - | = | - | - | - | - |
| Financial expense | - | - | - | - | - | - |
| | 30.06.2011 | 31.12.2010 | 30.06.2011 | 31.12.2010 | 30.06.2011 | 31.12.2010 |
| Statement of financial position | | | | | | |
| Trade receivables | 559 | 665 | - | - | - | - |
| Other receivables | - | - | = | - | - | - |
| Financial receivables | - | - | = | - | - | - |
| Trade payables | - | - | = | - | 24 | 20 |
| Other payables | - | - | = | - | - | - |
| Financial payables | - | - | - | - | - | - |
| (€K) | 2011 | as S.p.A. 2010 | Verde Spor 2011 | т э.р.А. 2010 | Gruppo 2011 | 2010 |
| Income statement | | | | | | |
| Revenue | - | - | 16 | 17 | 5 | 6 |
| Other operating income | = | = | 1 | 1 | 662 | 590 |
| Other operating expense | 117 | 66 | 15 | 63 | 449 | 464 |
| Lease, rentals, concessions and royalties | = | = | - | - | 38,386 | 37,683 |
| Financial income | - | = | - | - | - | - |
| Financial expense | - | - | - | - | 957 | 938 |
| | | | | | | |
| | 30.06.2011 | 31.12.2010 | 30.06.2011 | 31.12.2010 | 30.06.2011 | 31.12.2010 |
| Statement of financial position | 30.06.2011 | 31.12.2010 | | | | |
| Statement of financial position Trade receivables | 30.06.2011 | 31.12.2010 | 30.06.2011 | 12 | 1,420 | 1,364 |
| Statement of financial position Trade receivables Other receivables | 30.06.2011 | 31.12.2010 | | | 1,420 54 | |
| Statement of financial position Trade receivables Other receivables Financial receivables | - - - | - - - | 14 | 12 | 1,420 54 | 1,364 54 |
| Statement of financial position Trade receivables Other receivables Financial receivables Trade payables | 30.06.2011 | 31.12.2010 - - - 87 | 14 - | 12 - - 3 | 1,420 54 - 59,447 | 1,364 54 - 38,371 |
| Statement of financial position Trade receivables Other receivables Financial receivables Trade payables Other payables | - - - | - - - | 14 | 12 | 1,420 54 | 1,364 54 |
| Statement of financial position Trade receivables Other receivables Financial receivables Trade payables | - - - | - - - | 14 - | 12 - - 3 | 1,420 54 - 59,447 | 1,364 54 - 38,371 |
| Statement of financial position Trade receivables Other receivables Frade payables Order payables Other poyables | 122 - | - - - | 14 - | 12 - - 3 20 - | 1,420 54 - 59,447 | 1,364 54 - 38,371 2 |

| (€K) | Edizione Property S.p.A. | | Sagat S.p.A. | | Aereporti di Roma S.p.A. | |
|---|--------------------------|------------|--------------|------------|--------------------------|------------|
| | 2011 | 2010 | 2011 | 2010 | 2011 | 2010 |
| Income statement | | | | | | |
| Revenue | - | - | - | - | - | - |
| Other operating income | - | - | - | - | - | - |
| Other operating expense | - | - | - | - | - | - |
| Lease, rentals, concessions and royalties | - | - | 556 | 467 | 4,296 | 4,559 |
| Financial income | - | - | - | - | - | - |
| Financial expense | - | = | - | - | - | - |
| | | | | | | |
| | 30.06.2011 | 31.12.2010 | 30.06.2011 | 31.12.2010 | 30.06.2011 | 31.12.2010 |
| Statement of financial position | | | | | | |
| Trade receivables | - | 6 | 10 | 14 | - | - |
| Other receivables | - | - | - | - | - | - |
| Financial receivables | - | - | - | - | - | - |
| Trade payables | - | - | 19 | 293 | 618 | 1,047 |
| Other payables | - | - | - | - | - | - |
| Financial payables | _ | _ | _ | _ | _ | _ |

| (€K) | ADR Te | ADR Tel. S.p.A. | | S.p.A. |
|---|------------|-----------------|------------|------------|
| | 2011 | 2010 | 2011 | 2010 |
| Income statement | | | | |
| Revenue | - | - | - | - |
| Other operating income | - | - | - | - |
| Other operating expense | 22 | 31 | 30 | 24 |
| Lease, rentals, concessions and royalties | - | - | - | - |
| Financial income | - | - | - | - |
| Financial expense | = | - | - | - |
| | | | | |
| | 30.06.2011 | 31.12.2010 | 30.06.2011 | 31.12.2010 |
| Statement of financial position | | | | |
| Trade receivables | - | - | - | - |
| Other receivables | - | - | - | - |
| Financial receivables | - | - | - | - |
| Trade payables | 11 | 7 | 34 | - |
| Other payables | - | - | - | - |
| Financial payables | _ | _ | _ | |



Atlantia Group: "Other operating income" refers to commissions on sales of Viacards (automatic toll collection cards), the reimbursement of utility costs incurred on behalf of Autostrade per l'Italia S.p.A.

"Other operating costs" refer mainly to the purchase of advertising space.

"Leases, rentals, concessions and royalties", referring to the concession fees and their related charges for the period, are about 7% of the total Group lease, rentals, concessions and royalties.

The increase in "Trade payables" is due to the rescheduling of 2010 balances payments and 2011 advance payments given to the commercial partners.

"Financial charges" reflect interest accrued at the annual rate of 4% in relation to the revised payment schedule for concession fees.

Fabrica S.p.A.: transactions refer to graphic design consulting and advertising production costs.

Verde Sport S.p.A.: "Revenue" and "Trade receivables" refer to sales of products under the commercial affiliation contract for operating a Spizzico restaurant at La Ghirada - Città dello Sport. "Other operating costs" concern sponsorships at sporting events and the purchase of advertising space.

Olimpias S.p.A.: costs refer to the purchase of uniforms for sales personnel and the purchase of sundry materials.

Bencom S.r.l.: "Other operating income" refers to rent and related charges for the sublet of premises in Via Dante, Milan.

All liabilities are current; the receivable from Bencom S.r.l. will be paid off in instalments over the residual life of the sub-lease (April 2017).

Sagat S.p.A.: costs refer to the concession's fee and related costs with regard to the use of the offices at Turin Airport.

Aeroporti di Roma S.p.A.: costs refer to rent and accessory costs with regard to use of the premises at Roma Fiumicino and Roma Ciampino Airport.

ADR Tel S.p.A.: "Other operating costs" refer to phoning and telematic costs at Roma Fiumicino and Roma Ciampino Airport.

Telepass S.p.A.: costs refer to the contribution of co-marketing activities.



Remuneration of directors and key managers with strategic responsibilities

The following remuneration was paid to members of the Board of Directors and to key managers with strategic responsibilities during the first half of 2011:

| Name | Office held | Term of office | Remuneration (€) | Non-monetary benefits | Other fees (€) |
|-------------------------------|-------------|----------------|---------------------|--------------------------|-------------------|
| Gilberto Benetton (1) | Chairman | 2011/2013 | 28,600 | | |
| Gianmario Tondato da Ruos (1) | CEO | 2011/2013 | 255,222 | | 239,575 |
| Alessandro Benetton (1) | Director | 2011/2013 | 27,400 | | |
| Francesco Giavazzi (1) | Director | 2011/2013 | 28,600 | | |
| Arnaldo Camuffo (1) | Director | 2011/2013 | 46,000 | | |
| Paolo Roverato (1) | Director | 2011/2013 | 61,600 | | |
| Gianni Mion (1) | Director | 2011/2013 | 47,833 | | |
| Alfredo Malguzzi (1) | Director | 2011/2013 | 46,600 | | |
| Barracco Tommaso (1) | Director | 2011/2013 | 26,389 | | |
| Jesi Marco (1) | Director | 2011/2013 | 25,789 | | |
| Manca Maurizio (1) | Director | 2011/2013 | 41,989 | | |
| Marco Mangiagalli (1) | Director | 2011/2013 | 26,989 | | |
| Stefano Orlando (1) | Director | 2011/2013 | 27,589 | | |
| Giorgio Brunetti (2) | Director | 2008/2010 | 20,926 | | |
| Antonio Bulgheroni (2) | Director | 2008/2010 | 20,918 | | |
| Javier Gomez-Navarro (2) | Director | 2008/2010 | 16,085 | | |
| Claudio Costamagna (2) | Director | 2008/2010 | 20,918 | | |
| Total directors | | | 769,446 | | 239,575 |

Key managers with strategic responsibilities

107,367 1,807,765

The CEO's remuneration includes the amounts from Autogrill S.p.A., which is shown under "Other fees".

The CEO's contract states that if he is dismissed with just cause or without just cause, the Company will top up to €2m the standard compensation for lack of notice provided for in the national collective managers' contract for the commercial sector, when less than this amount.

A significant portion of the key variable remuneration received by the CEO and by keymanagers with strategic responsibilities is tied to the achievement of specific targets established in advance by the Board, by virtue of their participation in management incentive plans. In particular, the CEO and key managers participated during the period in an annual bonus system involving financial targets for the Group and/or the relevant business units, as well as individual objectives. This was in addition to the three-year incentive plan for 2010-2012.

Statutory auditors' fees

The following fees were paid to members of the Board of Statutory Auditors during the first half of 2011:

| Name | Office held | Term of office | Fees (€) |
|--------------------------|------------------|----------------|----------|
| Luigi Biscozzi | Chairman | 2009-2011 | 46,729 |
| Eugenio Colucci | Standing auditor | 2009-2011 | 31,504 |
| Ettore Maria Tosi | Standing auditor | 2009-2011 | 32,764 |
| Total Statutory Auditors | | | 110,997 |

[&]quot;Other fees" refer to the remuneration accrued for the same position held at the subsidiary Nuova Sidap S.r.l.

⁽¹⁾ Assigned by the Shareholders's Meeting on 21th April 2011

⁽²⁾ Emoluments are related to the period 01/01/2011 - 21/04/2011



INCENTIVE PLANS TO DIRECTORS AND KEY MANAGERS WITH STRATEGIC RESPONSIBILITIES

Stock option plan

On 20 April 2010, the shareholders approved a stock option plan.

Please see the consolidated financial statements of the Autogrill Group at 31 December 2010 for detailed information on the plan.

The status of the plan at 30 June 2011 is as follows:

| options available | 2,000,000 |
|-------------------------------|-----------------|
| options granted at 31.12.2010 | 1,261,000 |
| options canceled | (120,000) |
| options granted at 30.06.2011 | 1,141,000 |
| strike price | 9.34€ per share |
| options exercised | none |
| options expired | none |

An independent external advisor has been hired to calculate the fair value of the stock options, based on the current value of shares on the grant date, volatility, estimated dividend payments, the term of the plan and the risk-free rate of return.

The average fair value of the options granted in 2011 is €1.31.

For the first half of 2011, the total costs recognised in profit or loss in relation to share-based payment plans amounted to €237k.

New Leadership Team Long Term Incentive Plan Autogrill (L-LTIP)

During their extraordinary Meeting held on 21 April 2011, the shareholders approved a new incentive plan for the Group's top management which calls for the free assignment of Autogrill shares which may also be serviced by a reserved share capital increase. More in detail, in addition to cash incentives, Autogrill's New Leadership Team Long Term Incentive Plan (L-LTIP) envisages the free assignment of ordinary shares in the Company subject to certain predetermined conditions, including reaching certain targets relative to the Group's performance. Plan beneficiaries will be granted treasury shares or newly issued shares, subsequent to a free, reserved share capital increase.

This end, the Board of Directors was granted the power, for a period of five years from the date of the shareholders' approval, to increase share capital in one or more tranches by a maximum of €1,820,000 through the issue of a maximum of 3,500,000 ordinary shares to be freely assigned to the Plan beneficiaries.

At 30 June 2011 the beneficiaries of this incentive plan had yet to be identified and, therefore, no assignments had been made.

Significant non-recurring events and transactions

In the first half of 2011, there were no significant non-recurring events or transactions as defined by Consob Resolution 15519 and Communication DEM/6064293.

Atypical or unusual transactions

No atypical or unusual transactions, as defined by Consob Communications DEM/6037577 of 28 April 2006 and DEM/6064293 of 28 April 2006 were performed in the first half of 2011.



2.2.12 Subsequent events

On 28 July 2011, the Autogrill Group signed two new credit facilities worth a total €1,350m with a bank pool.

In particular, Autogrill S.p.A. and the US subsidiaries of Autogrill Group Inc. and Host International Inc. have signed a new credit facility worth a total of €700m. The new financing is split into two revolving credit facilities amounting respectively to €124m (first tranche) and €576m (second tranche), both expiring in July 2016, to cover Food & Beverage financing requirements. The second tranche can be used by Autogrill S.p.A. as well as by the US subsidiaries.

The interest rate applied is variable based on the level of financial leverage reported by the Autogrill Group.

At the same time, Autogrill Espana SAU, holding company for Autogrill Group operations in the Travel Retail & Duty Free segment and its subsidiaries Aldeasa S.A., World Duty Free Europe Limited and Autogrill Retail UK Limited, have signed a new credit facility worth €650m.

The new financing is split into two revolving credit facilities amounting respectively to €400m (first tranche) and €250m (second tranche), both expiring in July 2016, to cover financing requirements in Travel Retail & Duty Free segment.

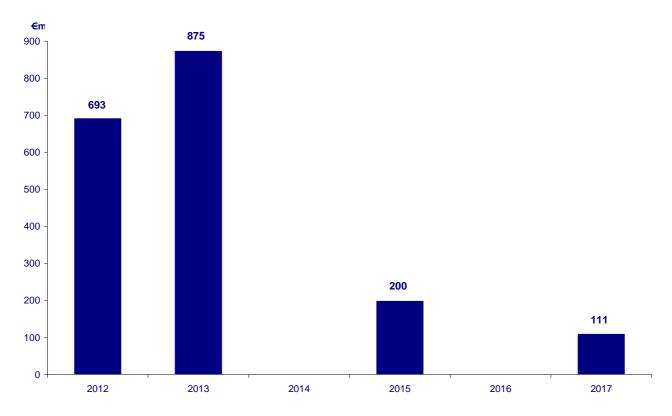
The interest rate applied is variable based on the sub-consolidated financial leverage reported by the Travel retail & Duty Free Group.

The new credit facilities allow the Group to repay and settle the financing arranged for the Aldeasa S.A. and World Duty Free Europe Limited acquisition (final maturity march 2013, original amount €1bn), the 2005 revolving credit facility (amounting to €300m) and a portion of a bilateral facility (both expiring in June 2012).

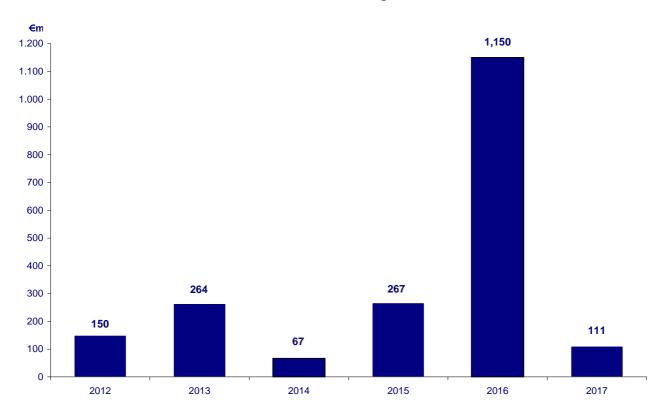
As a result of the new refinancing, the payment plan of the Group is changed. Below the time chart with the expiry date:



Expiry date of loans (*) At 30 June 2011



Post-refinancing



(*) committed bank loans and US private Placement



2.2.13 Authorisation for publication

The Board of Directors authorised the publication of these condensed interim consolidated financial statements at its meeting of 29 July 2011.



List of consolidated companies and other investments

| Company | Registered office | Currency | Share/quota capital | % held | Shareholders/quota |
|---|---------------------------|----------|---------------------|---------|---------------------------------------|
| Parent | | | | | |
| Autogrill S.p.A. | Novara | EUR | 132,288,000 | 59.28 | Schematrentaquattro S.r.l. |
| Companies consolidated line-by-line | | | | | |
| Alpha Retail Italia S.r.I. | Rome | EUR | 10,000 | 100.000 | Autogrill S.p.A. |
| Autogrill Austria A.G. | Gottlesbrunn | EUR | 13,200,000 | 100.000 | Autogrill S.p.A. |
| Autogrill Czech Sro | Prague | CZK | 126,000,000 | 100.000 | Autogrill S.p.A. |
| Autogrill D.o.o. | Lubiana | EUR | 1,342,670 | 100.000 | Autogrill S.p.A. |
| Autogrill Hellas E.P.E. | Avlonas | EUR | 1,696,350 | 100.000 | Autogrill S.p.A. |
| Autogrill Polska Sp. z.o.o. | Wroclaw | PLN | 10,050,000 | 100.000 | Autogrill S.p.A. |
| HMSHost Ireland Ltd. | Lee View House | EUR | 13,600,000 | 100.000 | Autogrill S.p.A. |
| HMSHost Sweden A.B. | Stockholm | SEK | 2,500,000 | 100.000 | Autogrill S.p.A. |
| Nuova Sidap S.r.I. | Novara | EUR | 100,000 | 100.000 | Autogrill S.p.A. |
| Autogrill Catering UK Ltd. | London | GBP | 2,154,578 | 100.000 | Autogrill S.p.A. |
| Restair UK Ltd (in liquidation) | London | GBP | 1 | 100.000 | Autogrill Catering UK Ltd |
| Autogrill Espana S.A.U. | Madrid | EUR | 1,800,000 | 100.000 | Autogrill S.p.A. |
| Autogrill Iberia S.L.U. | Madrid | EUR | 7,000,000 | 100.000 | Autogrill S.p.A. |
| Restauracion de Centros Comerciales S.A. (RECECO) | Madrid | EUR | 108,182 | 85.000 | Autogrill Participaciones S.L. |
| Autogrill Finance S.A. | Luxembourg | EUR | 250,000 | 99.996 | Autogrill S.p.A. |
| | | | | 0.004 | Autogrill Europe Nord-Ouest S.A. |
| Autogrill Europe Nord-Ouest S.A. | Luxembourg | EUR | 41,300,000 | 99.999 | Autogrill S.p.A. |
| | | | | 0.001 | Autogrill Finance S.A. |
| Autogrill Deutschland GmbH | Monaco | EUR | 205,000 | 100.000 | Autogrill S.p.A. |
| Autogrill Frankfurt Gmbh | Frankfurt | EUR | 750,000 | 100.000 | Autogrill Deutschland Gmbh |
| HMSHost Egypt Catering & Services Ltd | Il Cairo | EGP | 1,000,000 | 60.000 | Autogrill Deutschland GmbH |
| World Duty Free Europe Ltd | London | GBP | 12,484,397 | 80.100 | Autogrill Espana S.A.U. |
| | | | | 19.900 | Aldeasa S.A. |
| Autogrill Holdings Uk Plc. | London | GBP | 24,249,234 | 100.000 | World Duty Free Europe Ltd |
| Autogrill Retail UK Ltd | London | GBP | 360,000 | 100.000 | World Duty Free Europe Ltd |
| Alpha Airports Group (Jersey) Ltd | Jersey Airport, St. Peter | GBP | 4,100 | 100.000 | Autogrill Retail UK Ltd |
| Alpha Retail Ireland Ltd. (in liquidation) | Dublin | EUR | 1 | 100.000 | Autogrill Retail UK Ltd |
| Pratt & Leslie Jones Ltd (in liquidation) | London | GBP | 8,900 | 100.000 | Autogrill Retail UK Ltd |
| Alpha Airport Holdings B.V. | Boesingheliede | EUR | 74,874 | 100.000 | World Duty Free Europe Ltd |
| Alpha Kreol (India) Pvt Ltd | Mumbai | INR | 100,000 | 50.000 | Alpha Airport Holdings BV |
| Orient Lanka Ltd | Fort Colombo | LKR | 30,000,000 | 99.982 | Alpha Airport Holdings BV |
| Alpha Airport Group Ltd | London | GBP | 2 | 100.000 | World Duty Free Europe Ltd |
| Alpha Airport Retail Holdings Pvt Ltd | Mumbai | INR | 404,743,809 | 100.000 | Alpha Airport Group Ltd |
| Alpha Future Airport Retail PvT Ltd. | Mumbai | INR | 97,416,000 | 50.000 | Alpha Airport Retail Holdings Pvt Ltd |
| | | | | 50.000 | Alpha Airport Group Ltd |
| Autogrill Holdings UK Pension Trustee Ltd | London | GBP | 100 | 100.000 | Autogrill Retail UK Ltd |
| Alpha ESOP Trustee Ltd. (in liquidation) | London | GBP | 100 | 100.000 | Alpha Airport Group Ltd |
| Alpha Euroservices Ltd. (in liquidation) | London | USD | 170 | 100.000 | Alpha Airport Group Ltd |
| Alpha Airports Group (Channel Island) Ltd. (in liquidation) | St. Heliers - Jersey | GBP | 21 | 100.000 | Alpha Airport Group Ltd |
| Alpha Airports (FURBS) Trustees Ltd. (in liquidation) | London | GBP | 26,000 | 100.000 | Alpha Airport Group Ltd |
| Airport Duty Free Shops Ltd. (in liquidation) | London | GBP | 2 | 100.000 | Alpha Airport Group Ltd |
| Dynair B.V. (in liquidation) | Schipolweg | EUR | 18,000 | 100.000 | Alpha Airport Group Ltd |
| Autogrill Belgie N.V. | Antwerp | EUR | 20,750,000 | 99.999 | Autogrill Europe Nord-Ouest S.A. |
| | | | | 0.001 | Ac Restaurants & Hotels S.A. |
| Ac Restaurants & Hotels Beheer N.V. | Antwerp | EUR | 5,500,000 | 99.999 | Autogrill Belgie N.V. |
| | | | | 0.001 | Autogrill Belux N.V. |
| Autogrill Nederland B.V. | Breukelen | EUR | 41,371,500 | 100.000 | Autogrill Europe Nord-Ouest S.A. |
| Maison Ledeboer B.V. | Zaandam | EUR | 69,882 | 100.000 | Autogrill Nederland B.V. |
| Ac Holding N.V. | Breukelen | EUR | 150,000 | 100.000 | Maison Ledeboer B.V. |
| The American Lunchroom Co B.V. | Zaandam | EUR | 18,151 | 100.000 | Ac Holding N.V. |
| Ac Apeldoorn B.V. | Apeldoorn | EUR | 45,378 | 100.000 | The American Lunchroom Co B.V. |
| Ac Bodegraven B.V. | Bodegraven | EUR | 18,151 | 100.000 | The American Lunchroom Co B.V. |



| Company | Registered office | Currency | Share/quota capital | % held | Shareholders/quota |
|--|---------------------|----------|---------------------|------------|---|
| | | | | | · · · · · · · · · · · · · · · · · · · |
| Ac Heerlen B.V. | Heerlen | EUR | 23,143 | 100.000 | The American Lunchroom Co B.V. |
| Ac Hendrik Ido Ambacht B.V. | Hendrik Ido Ambacht | EUR | 2,596,984 | 100.000 | The American Lunchroom Co B.V. |
| Ac Holten B.V. | Holten | EUR | 34,034 | 100.000 | The American Lunchroom Co B.V. |
| Ac Leiderdorp B.V. | Leiderdorp | EUR | 18,151 | 100.000 | The American Lunchroom Co B.V. |
| Ac Meerkerk B.V. | Meerkerk | EUR | 18,151 | 100.000 | The American Lunchroom Co B.V. |
| Ac Nederweert B.V. | Weert | EUR | 34,034 | 100.000 | The American Lunchroom Co B.V. |
| Ac Nieuwegein B.V. | Nieuwegein | EUR | 18,151 | 100.000 | The American Lunchroom Co B.V. |
| Ac Oosterhout B.V. | Oosterhout | EUR | 18,151 | 100.000 | The American Lunchroom Co B.V. |
| Ac Restaurants & Hotels B.V. | Breukelen | EUR | 90,756 | 100.000 | The American Lunchroom Co B.V. |
| Ac Sevenum B.V. | Sevenum | EUR | 18,151 | 100.000 | The American Lunchroom Co B.V. |
| Ac Vastgoed B.V. | Zaandam | EUR | 18,151 | 100.000 | The American Lunchroom Co B.V. |
| Ac Vastgoed I B.V. | Zaandam | EUR | 18,151 | 100.000 | The American Lunchroom Co B.V. |
| Ac Veenendaal B.V. | Veenendaal | EUR | 18,151 | 100.000 | The American Lunchroom Co B.V. |
| Ac Zevenaar B.V. | Zevenaar | EUR | 57,176 | 100.000 | The American Lunchroom Co B.V. |
| Holding de Participations Autogrill S.a.s. | Marseille | EUR | 84,581,920 | 99.999 | Autogrill Europe Nord-Ouest S.A. |
| | | | | 0.001 | Autogrill S.p.A. |
| Autogrill Aéroports S.a.s. | Marseille | EUR | 2,207,344 | 100.000 | Holding de Participations Autogrill S.a.s. |
| Autogrill Coté France S.a.s. | Marseille | EUR | 31,579,526 | 100.000 | Holding de Participations Autogrill S.a.s. |
| Société Berrichonne de Restauration S.a.s. (Soberest S.a.s.) | Marseille | EUR | 288,000 | 50.005 | Autogrill Coté France S.a.s. |
| | | | | | - |
| Société Porte de Champagne S.A. (SPC) | Perrogney | EUR | 153,600 | 53.440 | Autogrill Coté France S.a.s. |
| Société de Restauration Autoroutière Dromoise S.a.s. (SRAD) | Marseille | EUR | 1,136,000 | 50.000 | Autogrill Coté France S.a.s. |
| | | | | 49.997 | SRSRA S.A. |
| Société de Restauration de Bourgogne S.A. (Sorebo S.A.) | Marseille | EUR | 144,000 | 50.000 | Autogrill Coté France S.a.s. |
| Société de Restauration de Troyes-Champagne S.A. (SRTC) | Marseille | EUR | 1,440,000 | 70.000 | Autogrill Coté France S.a.s. |
| Société Régionale de Saint Rambert d'Albon S.A. (SRSRA) | Romens | EUR | 515,360 | 50.000 | Autogrill Coté France S.a.s. |
| Volcarest S.A. | Riom | EUR | 1,050,144 | 50.000 | Autogrill Coté France S.a.s. |
| Societè de Gestion de Restauration Routieère (SGRR S.A.) | Marseille | EUR | 1,537,320 | 100.000 | Autogrill Coté France S.a.s. |
| Vert Pre Saint Thiebaut SCI | Nancy | EUR | 457 | 96.700 | SRSRA S.A. |
| | | | | 3.300 | Holding de Participations Autogrill S.a.s. |
| TJ2D S.n.c. | Nancy | EUR | 1,000 | 99.000 | SGRR S.A. |
| | | | | 1.000 | Autogrill Coté France S.a.s. |
| Autogrill Restauration Services S.a.s. | Marseille | EUR | 15,394,500 | 100.000 | Holding de Participations Autogrill S.a.s. |
| Autogrill Gares Metropoles S. a r.l. | Marseille | EUR | 4,500,000 | 100.000 | Autogrill Restauration Services S.a.s. |
| Autogrill Restauration Carrousel S.a.s. | Marseille | EUR | 2,337,000 | 100.000 | Holding de Participations Autogrill S.a.s. |
| La Rambertine S.n.c. | Romens | EUR | | 55.000 | |
| La Rambertine S.n.c. | Romens | EUR | 1,524 | | Autogrill Coté France S.a.s. |
| | | | | 45.000 | SRSRA |
| Autogrill Commercial Catering France S.a.s. | Marseille | EUR | 2,916,480 | 100.000 | Holding de Participations Autogrill S.a.s. |
| Autogrill Centres Commerciaux S. a r.l. | Marseille | EUR | 501,900 | 100.000 | Holding de Participations Autogrill S.a.s. |
| Autogrill FFH Auotoroutes S.a.r.l. | Marseille | EUR | 375,000 | 100.000 | Autogrill Coté France S.a.s. |
| Autogrill FFH Centres Villes S.a.r.l. | Marseille | EUR | 375,000 | 100.000 | Autogrill Restauration Carrousel S.a.s. |
| SPB S.a.r.l. | Marseille | EUR | 4,500 | 100.000 | SGRR S.A. Autogrill Commercial Catering France |
| Carestel Nord S.à r.l. (in liquidation) | Mulhouse | EUR | 76,225 | 99.800 | S.a.s. |
| Autogrill Trois Frontières S.a.s. | Marseille | EUR | 621,999 | 100.000 | Autogrill Aéroports S.a.s. |
| Autogrill Schweiz A.G. | Olten | CHF | 23,183,000 | 100.000 | Autogrill S.p.A. |
| Restoroute de Bavois S.A. | Bavois | CHF | 2,000,000 | 73.000 | Autogrill Schweiz A.G. |
| Restoroute de la Gruyère S.A. | Avry devant Pont | CHF | 1,500,000 | 54.300 | Autogrill Schweiz A.G. |
| Autogrill Group Inc. | Delaware | USD | 10 | 100.000 | Autogrill S.p.A. |
| CBR Specialty Retail Inc. | Delaware | USD | | 100.000 | Autogrill Group Inc. |
| HMSHost Corporation | Delaware | USD | | 100.000 | Autogrill Group Inc. |
| HMSHost International Inc. | Delaware | USD | | 100.000 | Autogrill Group Inc. |
| HMSHost Tollroads Inc. | Delaware | USD | _ | 100.000 | HMSHost Corp. |
| HMSHost USA L.L.C. | Delaware | USD | | | |
| | | | • | 100.000 | Autogrill Group Inc. |
| Host International Inc. | Delaware | USD | | 100.000 | HMSHost Corp. |
| HMS-Airport Terminal Services Inc. | Delaware | USD | 1,000 | 100.000 | Host International Inc. |
| HMS Host Family Restaurants Inc. | Baltimora | USD | 2,000 | 100.000 | HMSHost International Inc. |
| HMS Host Family Restaurants L.L.C. | Delaware | USD | - | 100.000 | HMS Host Family Restaurants Inc. |
| Gladieux Corporation | Ohio | USD | 750 | 100.000 | HMSHost International Inc. |
| Host (Malaysia) Sdn.Bhd. | Kuala Lumpur | MYR | - | 100.000 | Host International Inc. |
| Host International of Canada Inc. | Vancouver | CAD | 75,351,237 | 100.000 | Host International Inc. |
| Host Canada L. P. | Calgary | CAD | - | 99.900 | Host International Inc. |
| | | | | 0.100 | Host International Inc. of Maryland |
| SMSI Travel Centres Inc. | Vancouver | CAD | 9,800,100 | 100.000 | Host International of Canada Inc. |
| HMSHost Holding GP Inc | Vancouver | CAD | - | 100.000 | SMSI Travel Centres Inc. |
| HMSHost Holding F&B GP Inc | Vancouver | CAD | | 100.000 | SMSI Travel Centres Inc. |
| HMS Host Motorways Inc | Vancouver | CAD | | 100.000 | SMSI Travel Centres Inc. |
| HMSHost Motorways II.P. | Winnipeg | CAD | - | 100.000 | SMSI Travel Centres Inc. |
| | pog | 5.15 | • | 0.0001 | HMSHost Motorways, Inc. |
| HK Travel Centres GP, Inc. | Toronto | CAD | | 51.0000 | HMSHost Holdings F&B GP, Inc. |
| | | | • | | |
| HK Travel Centres L.P. | Winnipeg | CAD | - | 51.000 | HMSHost Motorways L. P. |
| Host International of Kansas Inc. | Kansas | USD | 1,000 | 100.000 | Host International Inc. |
| Host International of Maryland Inc. | Maryland | USD | 79,576 | 100.000 | Host International Inc. |
| HMS Host USA Inc. | Delaware | USD | - | 100.000 | Host International Inc. |
| Host of Holland B.V. | Amsterdam | EUR | - | 100.000 | Host International Inc. |
| Horeca Exploitatie Maatschappij Schiphol B.V. | Amsterdam | EUR | 45,378 | 100.000 | Host of Holland B.V. |
| Host Services Inc. | Texas | USD | - | 100.000 | Host International Inc. |
| Host Services of New York Inc. | Delaware | USD | 1,000 | 100.000 | Host International Inc. |
| Host Services Pty Ltd | North Cairns | AUD | 6,252,872 | 100.000 | Host International Inc. |
| Las Vegas Terminal Restaurants Inc. | Delaware | USD | - | 100.000 | Host International Inc. |
| | | | | · <u>-</u> | · |



| <u>-</u> | | | | | |
|---|--|-------------------|---------------------|----------------------------|--|
| Company | Registered office | Currency | Share/quota capital | % held | Shareholders/quota |
| Marriott Airport Concessions Pty Ltd | North Cairns | AUD | 3,910,102 | 100.000 | Host International Inc. |
| Michigan Host Inc. | Delaware | USD | 1,000 | 100.000 | Host International Inc. |
| HMSHost Services India Private Ltd | Bangalore | INR | 668,441,680 | 99.000 | Host International Inc |
| | - | | | 1.000 | HMSHost International Inc. |
| HMS-Airport Terminal Services Inc.(Christcurch branch) | Christchurch | NZD | _ | 100.000 | HMS-Airport Terminal Services Inc. |
| | | | 8,470,896 | 100.000 | Host International Inc |
| HMSHost Singapore Pte Ltd | Singapore | SGD | | | |
| HMSHost New Zealand Ltd. | Aukland | NZD | 1,520,048 | 100.000 | Host International Inc |
| Anton Airfood Inc. | Delaware | USD | 1,000 | 100.000 | Autogrill Group Inc. |
| Anton Airfood JFK Inc. | New York | USD | - | 100.000 | Anton Airfood Inc. |
| Anton Airfood of Cincinnati Inc. | Kentucky | USD | - | 100.000 | Anton Airfood Inc. |
| Anton Airfood of Minnesota Inc. | Minnesota | USD | - | 100.000 | Anton Airfood Inc. |
| Anton Airfood of North Carolina Inc. | North Carolina | USD | - | 100.000 | Anton Airfood Inc. |
| Anton Airfood of Ohio Inc. | Ohio | USD | - | 100.000 | Anton Airfood Inc. |
| Anton Airfood of Texas Inc. | Texas | USD | - | 100.000 | Anton Airfood Inc. |
| Anton Airfood of Virginia Inc. | Virginia | USD | | 100.000 | Anton Airfood Inc. |
| | - | | | | |
| Palm Springs AAI Inc. | California | USD | - | 100.000 | Anton Airfood Inc. |
| Anton Airfood of Boise Inc. | Idaho | USD | - | 100.000 | Anton Airfood Inc. |
| Anton Airfood of Tulsa Inc. | Oklahoma | USD | - | 100.000 | Anton Airfood Inc. |
| Islip AAI Inc. | New York | USD | - | 100.000 | Anton Airfood Inc. |
| Fresno AAI Inc. | California | USD | - | 100.000 | Anton Airfood Inc. |
| Anton Airfood of Newark, Inc. | New Jersey | USD | - | 100.000 | Anton Airfood Inc. |
| Anton Airfood of Seattle, Inc. | Washington | USD | - | 100.000 | Anton Airfood Inc. |
| Anton/JQ RDU Joint Venture | North Carolina | USD | - | 100.000 | Anton Airfood Inc. |
| Host Bush Lubbock Airport Joint Venture | Texas | USD | | 90.000 | Host International Inc. |
| Host/Diversified Joint Venture | | USD | - | 90.000 | Host International Inc. |
| | Michigan | | - | | |
| CS Host Joint Venture | Kentucky | USD | - | 70.000 | Host International Inc. |
| Airside C F & B Joint Venture | Florida | USD | - | 70.000 | Host International Inc. |
| Host of Kahului Joint Venture Company | Hawaii | USD | - | 90.000 | Host International Inc. |
| Host/Coffee Star Joint Venture | Texas | USD | - | 50.010 | Host International Inc. |
| Host-Chelle-Ton Sunglass Joint Venture | North Carolina | USD | - | 80.000 | Host International Inc. |
| Southwest Florida Airport Joint Venture | Florida | USD | - | 80.000 | Host International Inc. |
| Host Honolulu Joint Venture Company | Hawaii | USD | - | 90.000 | Host International Inc. |
| Host/Forum Joint Venture | Baltimora | USD | _ | 70.000 | Host International Inc. |
| HMS/Blue Ginger Joint Venture | Texas | USD | _ | 55.000 | Host International Inc. |
| | Atlanta | USD | | | Host International Inc. |
| Savannah Airport Joint Venture | | | • | 45.000 | |
| Host/Aranza Services Joint Venture | Texas | USD | - | 50.010 | Host International Inc. |
| Host & Garrett Joint Venture | Mississippi | USD | - | 75.000 | Host International Inc. |
| Tinsley - Host - Tampa Joint Venture | Florida | USD | - | 49.000 | Host International Inc. |
| Phoenix - Host Joint Venture | Arizona | USD | - | 70.000 | Host International Inc. |
| Host Taco Joy Joint Venture | Atlanta | USD | - | 80.000 | Host International Inc. |
| Host Chelsea Joint Venture | Texas | USD | - | 65.000 | Host International Inc. |
| Host - Tinsley Joint Venture | Florida | USD | - | 84.000 | Host International Inc. |
| Host / Tarra Enterprises Joint Venture | Florida | USD | - | 75.000 | Host International Inc. |
| Metro-Host Joint Venture | Michigan | USD | | 70.000 | Host International Inc. |
| | Florida | USD | | | Host International Inc. |
| Ben-Zey/Host Lottery JV | | | • | 40.000 | |
| Host D and D St. Louis Airport Joint Venture | Missouri | USD | - | 75.000 | Host International Inc. |
| East Terminal Chili's Joint Venture | Missouri | USD | - | 55.000 | Host International Inc. |
| Host - Chelsea Joint Venture #2 | Texas | USD | - | 75.000 | Host International Inc. |
| Host/LJA Joint Venture | Missouri | USD | - | 85.000 | Host International Inc. |
| Host/NCM Atlanta E Joint Venture | Atlanta | USD | - | 75.000 | Host International Inc. |
| Houston 8/Host Joint Venture | Texas | USD | - | 60.000 | Host International Inc. |
| Host-Houston 8 San Antonio Joint Venture | Texas | USD | _ | 63.000 | Host International Inc. |
| Seattle Restaurant Associates | Washington | USD | - | 70.000 | Host International Inc. |
| | California | USD | _ | 49.000 | Host International Inc. |
| Bay Area Restaurant Group | | | - | | |
| Islip Airport Joint Venture | New York | USD | - | 50.000 | Anton Airfood Inc. |
| Host - Prose Joint Venture II | Virginia | USD | - | 70.000 | Host International Inc. |
| HMS Host/Coffee Partners Joint Venture | Texas | USD | - | 50.010 | Host International Inc. |
| Host-Grant Park Chili's Joint Venture | Arizona | USD | - | 60.000 | Host International Inc. |
| Host/JV Ventures McCarran Joint Venture | Nevada | USD | - | 60.000 | Host International Inc. |
| Airside E Joint Venture | Florida | USD | - | 50.000 | Host International Inc. |
| Host-CJ & Havana Joint Venture | California | USD | - | 70.000 | Host International Inc. |
| Host/Howell-Mickens Joint Venture | Texas | USD | - | 65.000 | Host International Inc. |
| Host/JQ RDU Joint Venture | North Carolina | USD | = | 75.000 | Host International Inc. |
| | Florida | | • | | |
| Miami Airport Retail Partners Joint Venture | | USD | - | 70.000 | Host International Inc. |
| Host of Santa Ana Joint Venture Company | California | USD | - | 75.000 | Host International Inc. |
| Host Marriott Services - D/FW Joint Venture | Texas | USD | - | 65.000 | Host International Inc. |
| Host Marriott Services - D/FWorth Joint Venture II | Texas | USD | - | 75.000 | Host International Inc. |
| Host - Prose Joint Venture III | Virginia | USD | - | 51.000 | Host International Inc. |
| | | LIOD | - | 70.000 | Host International Inc. |
| Host Adevco Joint Venture | Arkansas | USD | | | |
| | | | - | 60.000 | |
| HMSHost Shellis Trans Air Joint Venture | Atlanta | USD | - | 60.000 | Host International Inc. |
| HMSHost Shellis Trans Air Joint Venture Host PJJD Jacksonville Joint Venture | Atlanta Florida | USD USD | - | 51.000 | Host International Inc. Host International Inc. |
| HMSHost Shellis Trans Air Joint Venture Host PJJD Jacksonville Joint Venture Host/JQ Raleigh Durham | Atlanta Florida North Carolina | USD USD USD | - | 51.000 75.000 | Host International Inc. Host International Inc. Anton Airfood Inc. |
| HMSHost Shellis Trans Air Joint Venture Host PJJD Jacksonville Joint Venture Host/JQ Raleigh Durham Host-TFC-RSL, LLC | Atlanta Florida North Carolina Kentucky | USD USD USD | | 51.000 75.000 65.000 | Host International Inc. Host International Inc. Anton Airfood Inc. Host International Inc. |
| HMSHost Shellis Trans Air Joint Venture Host PJJD Jacksonville Joint Venture Host/JQ Raleigh Durham | Atlanta Florida North Carolina | USD USD USD | | 51.000 75.000 | Host International Inc. Host International Inc. Anton Airfood Inc. |



| Company | Registered office | Currency | Share/quota capital | % held | Shareholders/quota |
|--|---------------------|----------|---------------------|---------|-------------------------------------|
| Host CTI Denver Airport Joint Venture | Colorado | USD | - | 90.000 | Host International, Inc. |
| Host International (Poland) Sp.zo.o. | Poland | PLN | - | 100.000 | Host International, Inc. |
| Host International of Canada (RD), Ltd | Canada | CAD | - | 100.000 | Host International, Inc. |
| Host Shellis Atlanta JV | Atlanta | USD | - | 70.000 | Host International, Inc |
| RDU A&W JV-Anton | North Carolina | USD | - | 100.000 | Anton Airfood Inc. |
| Shenzhen Host Catering Company, Ltd | Shenzhen | CNY | - | 100.000 | Host International, Inc. |
| Host/Howell - Mickens Joint Venture III | Texas | USD | • | 51.000 | Host International, Inc. |
| Host-Chelsea Joint Venture #3 | Texas | USD | • | 63.800 | Host International, Inc. |
| Autogrill Belux N.V. | Antwerp | EUR | 10,000,000 | 99.999 | Autogrill S.p.A. |
| | | | | 0.001 | Carestel Motorway Services N.V. |
| Carestel Motorway Services N.V. | Antwerp | EUR | 9,000,000 | 99.999 | Autogrill Belux N.V. |
| | | | | 0.001 | AC Restaurants & Hotels Beheer N.V. |
| Carestel Beteiligungs GmbH & Co. (in liquidation) | Stuttggart | EUR | 25,000 | 100.000 | Autogrill Belux N.V. |
| Aldeasa S.A. | Madrid | EUR | 10,772,462 | 99.960 | Autogrill Espana S.A.U. |
| Aldeasa Internacional S.A. | Madrid | EUR | 5,409,000 | 100.000 | Aldeasa S.A. |
| Aldeasa Chile Ltda. | Santiago del Cile | USD | 2,516,819 | 99.990 | Aldeasa S.A. |
| Sociedad de Distribución Aeroportuaria de Canarias S.L. | Las Palmas | EUR | 667,110 | 60.000 | Aldeasa S.A. |
| Aldeasa Colombia Ltda. | Cartagena de Indias | COP | 2,356,075,724 | 99.990 | Aldeasa S.A. |
| | | | | 0.010 | Aldeasa Internacional S.A. |
| Aldeasa México S.A. de C.V. | Cancun | MXN | 60,962,541 | 99.900 | Aldeasa S.A. |
| | | | | 0.100 | Aldeasa Internacional S.A. |
| Transportes y Suministros Aeroportuarios S.A. (in liquidation) | Madrid | EUR | 1,202,000 | 100.000 | Aldeasa S.A. |
| Aldeasa Cabo Verde S.A. | Isola di Sal | CVE | 6,000,000 | 99.990 | Aldeasa S.A. |
| | | | | 0.010 | Aldeasa Internacional S.A. |
| Prestadora de Servicios en Aeropuertos S.A. de C.V. | Cancun | MXN | 50,000 | 99.900 | Aldeasa S.A. |
| | | | | 0.100 | Aldeasa Internacional S.A. |
| Aldeasa Italia S.r.l. | Naples | EUR | 10,000 | 100.000 | Aldeasa S.A. |
| Aldeasa Duty Free Comercio e Importación de Productos LTDA | Sao Paolo | BRL | 145,300 | 99.800 | Aldeasa S.A. |
| | | | | 0.200 | Aldeasa Internacional S.A. |
| Panalboa S.A. | Panama | PAB | 150,000 | 80.000 | Palacios y Museos |
| Audioguiarte Servicios Culturales S.L. | Madrid | EUR | 251,000 | 100.000 | Palacios y Museos |
| Aldeasa Servicios Aeroportuarios Ltda. (in liquidation) | Santiago del Cile | USD | 15,000 | 99.990 | Aldeasa S.A. |
| Aldeasa Projects Culturels S.a.s. | Parigi | EUR | 1,301,400 | 100.000 | Palacios y Museos |
| Cancouver Uno S.L. | Madrid | EUR | 3,010 | 100.000 | Alpha Airports Group Ltd |
| Aldeasa Usa Inc | Wilmington | USD | 49,012,087 | 100.000 | Alpha Airports Group Ltd |
| Alpha Keys Orlando Retail Associates Ltd | Florida | USD | 100,000 | 85.000 | Alpha Airport Services Inc. |
| Alpha Airport Services Inc. | Florida | USD | 1,400,000 | 100.000 | Aldeasa US Inc. |
| Aldeasa Atlanta L.L.C. | Atlanta | USD | 1,122,000 | 100.000 | Aldeasa US Inc. |
| Aldeasa Atlanta JV | Atlanta | USD | 2,200,000 | 51.000 | Aldeasa Atlanta L.L.C. |
| | | | | 25.000 | World Duty Free USA Inc |
| Aldeasa Jordan Airports Duty Free Shops Ltd (AJADFS) | Amman | USD | 705,219 | 100.000 | Alpha Airports Group Ltd |
| Aldeasa Curacao N.V. | Curacao | USD | 500,000 | 100.000 | Alpha Airports Group Ltd |
| Aldeasa Canada Inc. | Vancouver | CAD | 1,000 | 100.000 | Cancouver Uno S.L. |
| Aldeasa Vancouver L.P. | Vancouver | CAD | 32,701,000 | 99.998 | Cancouver Uno S.L. |
| | | | | 0.002 | Aldeasa Canada Inc. |
| Palacios y Museos S.I.U. | Madrid | EUR | 160,000 | 100.000 | Aldeasa S.A. |

Companies consolidated proportionally:

| Company | Registered office | Currency | Share/quota capital | % held | Shareholders/quota |
|-----------------|-------------------|----------|---------------------|--------|--------------------------|
| Alpha ASD Ltd | London | GBP | 20,000 | 50.000 | Alpha Airports Group Ltd |
| Caresquick N.V. | Bruxelles | EUR | 3,300,000 | 50.000 | Autogrill Belux N.V. |

Companies consolidated using the equity method:

| Company | Registered office | Currency | Share/quota capital | % held | Shareholders/quota |
|--|-------------------|----------|---------------------|--------|---------------------------|
| Dewina Host Sdn Bhd | Kuala Lumpur | MYR | - | 49.000 | Host International, Inc. |
| TGIF National Airport Restaurant Joint Venture | Texas | USD | - | 25.000 | Host International, Inc. |
| HKSC Developments L.P. (Projecto) | Winnipeg | CAD | - | 49.000 | SMSI Travel Centres, Inc. |
| HKSC Opco L.P. (Opco) | Winnipeg | CAD | - | 49.000 | HMSHost Motorways L.P. |
| Souk al Mouhajir S.A. | Tangeri | DHS | 6,500,000 | 35.840 | Aldeasa S.A. |
| Creuers del Port de Barcelona S.A. | Barcelona | EUR | 3,005,061 | 23.000 | Aldeasa S.A. |
| | | | | | |



Certification by the CEO and financial reporting officer

CERTIFICATION

on the condensed interim consolidated financial statements pursuant to Art. 81-ter of the Consob Regulation (no. 11971 of 14 May 1999, as amended)

- 1. We, the undersigned, Gianmario Tondato Da Ruos as chief executive officer and Mario Zanini as financial reporting officer of Autogrill S.p.A., hereby declare, including in accordance with Art. 154-bis (3) and (4) of Legislative Decree 58 of 24 February 1998:
- a) the adequacy of, in relation to the characteristics of the business; and
- b) due compliance with

the administrative and accounting procedures for the preparation of the condensed interim consolidated financial statements during the first half of 2011.

- 2. No significant findings have come to light in this respect.
- 3. We also confirm that:
- 3.1 the condensed interim consolidated financial statements:
- a) have been prepared in accordance with the applicable International Financial Reporting Standards endorsed by the European Union pursuant to Regulation 1606/2002/EC of the European Parliament and the Council of 19 July 2002;
- b) correspond to the ledgers and accounting entries;
- c) provide a true and fair view of the financial position and results of operations of Autogrill S.p.A. and of the companies included in the consolidation.
- 3.2. the interim report on operations contains information on the key events that took place during the first six months of the year and their impact on the condensed interim consolidated financial statements, describes the main risks and uncertainties for the remaining six months of the year, and discloses significant related party transactions.

Milan, 29 July 2011

Gianmario Tondato da Ruos Chief Executive Officer (signed on the original) Mario Zanini
Financial Reporting Officer
(signed on the original)



Independent Auditors' Report



KPMG S.p.A. Revisione e organizzazione contabile Via Vittor Pisani, 25 20124 MILANO MI Telefono +39 02 6763.1 Telefax +39 02 67632445 e-mail it-fmauditaly@kpmg.it

(Translation from the Italian original which remains the definitive version)

Auditors' report on review of condensed interim consolidated financial statements

To the shareholders of Autogrill S.p.A.

- We have reviewed the condensed interim consolidated financial statements of the Autogrill Group as at and for the six months ended 30 June 2011, comprising the statement of financial position, income statement, statement of comprehensive income, statement of changes in equity, statement of cash flows and notes thereto. The parent's directors are responsible for the preparation of these condensed interim consolidated financial statements in accordance with the International Financial Reporting Standard applicable to interim financial reporting (IAS 34), endorsed by the European Union. Our responsibility is to prepare this report based on our review.
- We conducted our review in accordance with Consob (the Italian Commission for Listed Companies and the Stock Exchange) guidelines set out in Consob resolution no. 10867 dated 31 July 1997. The review consisted primarily of the collection of information about the captions of the condensed interim consolidated financial statements and the consistency of application of the accounting policies through discussions with company directors and analytical procedures applied to the financial data presented in such condensed interim consolidated financial statements. The review excluded such audit procedures as tests of controls and substantive procedures on assets and liabilities and is substantially less in scope than an audit conducted in accordance with generally accepted auditing standards. As a consequence, contrary to our report on the annual consolidated financial statements, we do not express an audit opinion on the condensed interim consolidated financial statements.

The condensed interim consolidated financial statements present the corresponding figures of the prior year annual consolidated financial statements and condensed interim consolidated financial statements for comparative purposes. As disclosed in the notes, in order to reflect the application of IFRS 5 following the sale of the "Flight" segment, the parent's directors restated some of the corresponding figures included in the prior year condensed interim consolidated financial statements. We reviewed such condensed interim consolidated financial statements and issued our report thereon on 6 August 2010. We have examined the methods used to restate the prior year corresponding figures and related disclosures for the purposes of preparing our report on the condensed interim consolidated financial statements at 30 June 2011.

PMG S.p.A. è una società per azioni di diritto italiano e fa parte di letwork KPMG di entità indipendenti affiliate a KPMG Internationa Cooperative ("KPMG International"), entità di diritto svizzero. Ancona Aosta Bari Bergamo Bologna Bolzano Brescia Cagliari Catania Como Firenze Genova Lecce Milano Napoli Novara Padova Palermo Parma Perugia Pascara Roma Torino Treviso Trieste Udine Vorese Verona Società per szioni Capitalo sociale Euro 7625.700,00 lv. Registro Impresa Milano e Codice Fiscale N. 00709600159 R.E.A. Milano N. 512887 Partita IVA. 00709600159 VAT number 1700709600199 Sede legale: Via Vittor Pisani, 25





Autogrill S.p.A.

Auditors' report on review of condensed interim consolidated financial statements
30 June 2011

3 Based on our review, nothing has come to our attention that causes us to believe that the condensed interim consolidated financial statements of the Autogrill Group as at and for the six months ended 30 June 2011 have not been prepared, in all material respects, in conformity with the International Financial Reporting Standard applicable to interim financial reporting (IAS 34), endorsed by the European Union.

Milan, 3 August 2011

KPMG S.p.A.

(signed on the original)

Giovanni Rebay Director of Audit



Autogrill S.p.A.

Registered office

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Tax code/Novara company registration no. 03091940266
Novara REA no. 188902
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